

	A	B	C	D	E	F	G	H
1	TULARE LOCAL HEALTH CARE DISTRICT							
2	BALANCE SHEET							
3	PERIOD ENDED 12/31/2024							
4	UNAUDITED							
5								
6		November 2024	December 2024	Increase	December 2023	Increase	Increase	
7		This Year	This year	(Decrease)	Last year	(Decrease) YOY	(Decrease) %	
8	CURRENT ASSETS							
9	Cash and Cash Equivalents	\$ 13,043,503	\$ 12,700,040	\$ (343,464)	\$ 10,154,113	\$ 2,545,926	25.1%	{1}
10	Cash Reserve	\$ 1,000,000	\$ 1,000,000		\$ 1,000,000		0.0%	
11	Bankruptcy Reserve	\$ 4,970,469	\$ 4,970,469		\$ 4,970,469		0.0%	
12	Net Cash	\$ 19,013,972	\$ 18,670,508	\$ (343,464)	\$ 16,124,582	\$ 2,545,926	15.8%	
13								
14	Patient Receivables				\$ 600	\$ (600)	(100.0%)	
15	Rent Receivables	\$ 2,531,247	\$ 2,535,083	\$ 3,836	\$ 2,329,358	\$ 205,726	8.8%	
16	Net AR	\$ 2,531,247	\$ 2,535,083	\$ 3,836	\$ 2,329,958	\$ 205,126	8.8%	
17								
18	Property Tax Revenue	\$ 1,142,790	\$ (175,227)	\$ (1,318,017)	\$ (133,423)	\$ (41,805)	31.3%	{2} & {3}
19	Miscellaneous Receivables	\$ 39,607	\$ 36,748	\$ (2,859)	\$ 28,808	\$ 7,940	27.6%	
20	Prepays	\$ 325,051	\$ 292,522	\$ (32,529)	\$ 211,438	\$ 81,084	38.3%	
21	Net Other Receivables	\$ 1,507,448	\$ 154,043	\$ (1,353,405)	\$ 106,823	\$ 47,220	44.2%	
22								
23	TOTAL CURRENT ASSETS	\$ 23,052,667	\$ 21,359,634	\$ (1,693,033)	\$ 18,561,363	\$ 2,798,272	15.1%	
24								
25	LIMITED USE ASSETS							
26	Restricted Trust Funds	\$ 12,034,784	\$ 13,952,275	\$ 1,917,491	\$ 15,131,017	\$ (1,178,743)	(7.8%)	{2} & {3}
27								
28	CAPITAL ASSETS							
29	Land & Land Improvements	\$ 5,953,915	\$ 5,953,915		\$ 3,221,438	\$ 2,732,476	84.8%	
30	Buildings & Building Improvements	\$ 48,210,706	\$ 48,210,706		\$ 47,369,024	\$ 841,683	1.8%	
31	Major Movable Equipment	\$ 1,938,818	\$ 1,938,818		\$ 1,694,403	\$ 244,416	14.4%	
32	Construction in Progress	\$ 111,614,942	\$ 112,211,235	\$ 596,293	\$ 112,689,768	\$ (478,533)	(0.4%)	{4}
33	Accumulated Depreciation	\$ (44,135,378)	\$ (44,250,634)	\$ (115,256)	\$ (42,877,310)	\$ (1,373,324)	3.2%	
34	TOTAL CAPITAL ASSETS	\$ 123,583,003	\$ 124,064,040	\$ 481,037	\$ 122,097,322	\$ 1,966,718	1.6%	
35								
36	LONG TERM ASSETS							
37	Lease Receivable	\$ 10,722,483	\$ 10,722,483		\$ 13,678,257	\$ (2,955,774)	(21.6%)	
38								
39	TOTAL ASSETS	\$ 169,392,937	\$ 170,098,432	\$ 705,495	\$ 169,467,960	\$ 630,473	0.4%	
40								
41	CURRENT LIABILITIES							
42	Accounts Payable	\$ 92,109	\$ 118,238	\$ 26,128	\$ 108,416	\$ 9,822	9.1%	{5}
43	Payroll	\$ 92,196	\$ 99,325	\$ 7,128	\$ 73,934	\$ 25,391	34.3%	
44	Other Accrued Liabilities	\$ 135,715	\$ 131,325	\$ (4,390)	\$ 352,861	\$ (221,536)	(62.8%)	
45	Current Maturities of Debt Borrowings	\$ 3,559,351	\$ 3,846,779	\$ 287,428	\$ 3,669,088	\$ 177,691	4.8%	{3}
46	TOTAL CURRENT LIABILITIES	\$ 3,879,371	\$ 4,195,666	\$ 316,295	\$ 4,204,299	\$ (8,633)	(0.2%)	
47								
48	LONG TERM LIABILITIES							
49	OTHER							
50	Bankruptcy Payable	\$ 4,970,469	\$ 4,970,469		\$ 4,970,469		0.0%	
51	Deferred Inflows	\$ 13,678,257	\$ 13,678,257		\$ 15,970,181	\$ (2,291,924)	(14.4%)	
52	LTD							
53	Debt Borrowings, Net of Current Maturities	\$ 92,258,434	\$ 92,203,205	\$ (55,228)	\$ 95,354,947	\$ (3,151,741)	(3.3%)	{3}
54	Bond Issuance Costs & Other Assets	\$ (5,646)	\$ (12,620)	\$ (6,974)	\$ 30,441	\$ (43,061)	(141.5%)	
55	TOTAL LONG TERM LIABILITIES	\$ 110,901,513	\$ 110,839,311	\$ (62,202)	\$ 116,326,038	\$ (5,486,727)	(4.7%)	
56								
57	TOTAL LIABILITIES	\$ 114,780,885	\$ 115,034,977	\$ 254,092	\$ 120,530,337	\$ (5,495,359)	(4.6%)	
58								
59	NET POSITION							
60	Net Position at Beginning of Fiscal Year	\$ 50,291,085	\$ 50,291,085		\$ 46,421,471	\$ 3,869,615	8.3%	
61	Increase (Decrease) in Net Position	\$ 4,320,967	\$ 4,772,370	\$ 451,403	\$ 2,516,152	\$ 2,256,217	89.7%	
62	TOTAL NET POSITION	\$ 54,612,052	\$ 55,063,455	\$ 451,403	\$ 48,937,623	\$ 6,125,832	12.5%	
63								
64	TOTAL LIABILITIES & NET POSITION	\$ 169,392,937	\$ 170,098,432	\$ 705,495	\$ 169,467,960	\$ 630,473	0.4%	
65								
66								
67	{1} Large amount of CIP paid this month \$596K							
68	{2} Property Tax Revenue received from County, held at BNY.							
69	{3} Monthly Accruals							
70	{4} CIP - Tower \$301K, EVO Fire Alarm \$1K, EVO Flooring \$51K, AH Parking \$194K, VA \$48K							
71	{5} Increase in AP due to timing of invoices							

	A	B	C	D	E	F	G	H
1	DISTRICT							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE SIX MONTHS ENDING 12/31/2024							
4	UNAUDITED							
5	Current Month			Year-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 246,999	\$ 246,945	\$ 54	Rental Revenue	\$ 1,462,078	\$ 1,460,855	\$ 1,223	
8	\$ 228,558	\$ 228,558	-	Property Tax Revenue	\$ 1,371,348	\$ 1,371,348	-	
9	\$ 100	\$ 1,000	\$ (900)	Other Operating Revenue	\$ 2,122,321	\$ 71,620	\$ 2,050,701	
10	\$ 475,657	\$ 476,503	\$ (846)	TOTAL OPERATING REVENUE	\$ 4,955,747	\$ 2,903,823	\$ 2,051,924	
11								
12	\$ 35,810	\$ 49,270	\$ (13,460)	Salaries & Wages	\$ 230,680	\$ 295,618	\$ (64,938)	{1}
13	\$ 6,520	\$ 9,371	\$ (2,851)	Employee Benefits	\$ 43,084	\$ 55,713	\$ (12,629)	{1}
14	\$ 16,316	\$ 8,875	\$ 7,441	Professional Fees	\$ 118,462	\$ 84,450	\$ 34,012	{2}
15	\$ 7,372	\$ 10,750	\$ (3,379)	Legal Fees	\$ 65,812	\$ 64,500	\$ 1,312	
16	\$ 26,632	\$ 40,294	\$ (13,662)	Purchased Services	\$ 156,730	\$ 225,473	\$ (68,743)	{3}
17	\$ 406	\$ 620	\$ (214)	Supplies	\$ 3,367	\$ 3,720	\$ (353)	
18	\$ 550	\$ 250	\$ 300	Repairs & Maintenance	\$ 550	\$ 1,500	\$ (950)	
19	\$ 11,529	\$ 3,660	\$ 7,869	Utilities & Phone	\$ 28,393	\$ 21,960	\$ 6,433	{4}
20	\$ 7,522	\$ 7,750	\$ (228)	Building & Equipment Rental	\$ 45,491	\$ 46,464	\$ (973)	
21	\$ 21,698	\$ 22,286	\$ (588)	Insurance	\$ 129,969	\$ 133,716	\$ (3,747)	
22	\$ 2,403	\$ 1,050	\$ 1,353	Other Operating Expenses	\$ 28,654	\$ 7,226	\$ 21,428	{5}
23	\$ 136,759	\$ 154,176	\$ (17,417)	OPERATING EXPENSES BEFORE D&A	\$ 851,191	\$ 940,340	\$ (89,149)	
24	\$ 338,898	\$ 322,327	\$ 16,571	EBITDA	\$ 4,104,556	\$ 1,963,483	\$ 2,141,073	
25								
26	\$ (60,058)	\$ (63,932)	\$ 3,874	Depreciation & Amortization	\$ (379,789)	\$ (384,143)	\$ 4,354	{6}
27	\$ 362,133	\$ 362,133	\$ 0	GO Bond Revenue	\$ 2,172,800	\$ 2,172,798	\$ 2	
28	\$ 55,228	\$ 55,228	\$ 0	GO Bond Accretion	\$ 331,371	\$ 331,368	\$ 3	
29	\$ (272,566)	\$ (272,566)	\$ (0)	Bond Interest Expense	\$ (1,636,727)	\$ (1,635,396)	\$ (1,331)	
30	\$ 80,575	\$ 68,087	\$ 12,488	Gains/Losses on Investments	\$ 451,263	\$ 405,432	\$ 45,831	{7}
31	\$ 165,312	\$ 148,950	\$ 16,362	TOTAL OTHER REVENUE (EXPENSES)	\$ 938,917	\$ 890,059	\$ 48,858	
32								
33	\$ 504,210	\$ 471,277	\$ 32,933	INCREASE (DECREASE) IN NET POSITION	\$ 5,043,473	\$ 2,853,542	\$ 2,189,931	
34								
36	{1} PTO taken (decrease to BS Paid Leave Liability account). Budgeted, unfilled position.							
37	{2} Project Management over budget.							
38	{3} Budgeted document cleanup & construction inventory, not yet completed.							
39	{4} VA Building Electric (July-Dec).							
40	{5} Annual Staff Meeting.							
41	{6} Budgeted assets to be placed in service for Dec, yet to be completed.							
42	{7} Investment interest income higher than budgeted.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	DISTRICT																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 12/31/2024																
4	UNAUDITED																
5																	
6		DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	12 MONTH	INCREASE/ (DECREASE) YO	
7		2023	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	TOTAL	\$	%
8	Rental Revenue	\$ 251,944	\$ 255,437	\$ 253,842	\$ 255,289	\$ 255,308	\$ 255,496	\$ (190,776)	\$ 240,076	\$ 240,666	\$ 240,673	\$ 246,359	\$ 247,305	\$ 246,999	\$ 2,546,674	\$ (4,945)	(1.96%)
9	Property Tax Revenue	\$ 211,391	\$ 211,391	\$ 211,391	\$ 211,391	\$ 211,391	\$ 211,391	\$ 381,894	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 2,810,197	\$ 17,167	8.12%
10	Other Operating Revenue	\$ 1,050	\$ 1,189	\$ 960	\$ 2,555	\$ 1,600	\$ 749	\$ 71	\$ 700	\$ 100	\$ (500)	\$ 121,821	\$ 2,000,100	\$ 100	\$ 2,129,446	\$ (950)	(90.47%)
11	TOTAL OPERATING REVENUE	\$ 464,385	\$ 468,017	\$ 466,193	\$ 469,235	\$ 468,299	\$ 467,636	\$ 191,189	\$ 469,334	\$ 469,324	\$ 468,731	\$ 596,738	\$ 2,475,963	\$ 475,657	\$ 7,486,317	\$ 11,272	2.43%
12																	
13	Salaries & Wages	\$ 35,687	\$ 40,027	\$ 33,862	\$ 36,474	\$ 37,571	\$ 37,956	\$ 64,519	\$ 39,159	\$ 37,221	\$ 33,486	\$ 43,575	\$ 41,429	\$ 35,810	\$ 481,088	\$ 122	0.34%
14	Employee Benefits	\$ 4,862	\$ 7,966	\$ 3,949	\$ 6,936	\$ 7,785	\$ 7,532	\$ 13,679	\$ 6,861	\$ 8,881	\$ 4,233	\$ 9,468	\$ 7,122	\$ 6,520	\$ 90,931	\$ 1,658	34.11%
15	Professional Fees	\$ 12,824	\$ 6,958	\$ 15,249	\$ 7,475	\$ 16,688	\$ 17,330	\$ 23,070	\$ 24,535	\$ 28,288	\$ 11,015	\$ 22,067	\$ 16,240	\$ 16,316	\$ 205,232	\$ 3,492	27.23%
16	Legal Fees	\$ 5,481	\$ 6,935	\$ 13,420	\$ 16,473	\$ 8,557	\$ 9,919	\$ 11,077	\$ 11,069	\$ 9,957	\$ 10,295	\$ 12,082	\$ 15,037	\$ 7,372	\$ 132,192	\$ 1,891	34.49%
17	Purchased Services	\$ 28,611	\$ 31,058	\$ 24,317	\$ 20,948	\$ 23,789	\$ 22,010	\$ 32,460	\$ 33,069	\$ 20,665	\$ 23,538	\$ 28,593	\$ 24,233	\$ 26,632	\$ 311,312	\$ (1,979)	(6.92%)
18	Supplies	\$ 541	\$ 167	\$ 480	\$ 480	\$ 358	\$ 1,347	\$ 1,359	\$ 511	\$ (16)	\$ 206	\$ 392	\$ 1,868	\$ 406	\$ 7,559	\$ (135)	(25.01%)
19	Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	\$ 550	\$ 550	\$ 550	0.00%
20	Utilities & Phone	\$ 3,273	\$ 3,370	\$ 3,473	\$ 3,342	\$ 1,498	\$ 4,359	\$ 2,842	\$ 2,573	\$ 2,984	\$ 3,371	\$ 2,880	\$ 5,055	\$ 11,529	\$ 47,277	\$ 8,256	252.21%
21	Building & Equipment Rental	\$ 7,300	\$ 8,583	\$ 7,884	\$ 7,650	\$ 7,849	\$ 7,767	\$ 7,652	\$ 7,773	\$ 7,524	\$ 7,547	\$ 7,603	\$ 7,522	\$ 7,522	\$ 92,876	\$ 222	3.04%
22	Insurance	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 21,625	\$ 21,625	\$ 21,625	\$ 21,698	\$ 21,698	\$ 21,698	\$ 254,173	\$ 998	4.82%
23	Other Operating Expenses	\$ 2,311	\$ 2,589	\$ 7,142	\$ 1,410	\$ 1,396	\$ 1,645	\$ 2,543	\$ 1,928	\$ 18,075	\$ 7,831	\$ 1,246	\$ (2,829)	\$ 2,403	\$ 45,380	\$ 92	3.96%
24	OPERATING EXPENSES BEFORE D&A	\$ 121,591	\$ 128,354	\$ 130,477	\$ 121,889	\$ 126,192	\$ 130,566	\$ 179,902	\$ 149,103	\$ 155,204	\$ 123,147	\$ 149,604	\$ 137,375	\$ 136,758	\$ 1,668,569	\$ 15,167	12.47%
25	EBITDA	\$ 342,794	\$ 339,663	\$ 335,716	\$ 347,346	\$ 342,107	\$ 337,070	\$ 11,287	\$ 320,231	\$ 314,120	\$ 345,584	\$ 447,134	\$ 2,338,588	\$ 338,899	\$ 5,817,747	\$ (3,894)	(1.14%)
26																	
27	Depreciation & Amortization	\$ (68,806)	\$ (68,806)	\$ (69,111)	\$ (72,146)	\$ (61,275)	\$ (69,766)	\$ (70,409)	\$ (64,918)	\$ (64,918)	\$ (64,918)	\$ (64,918)	\$ (60,058)	\$ (60,058)	\$ (791,301)	\$ 8,748	(12.71%)
28	GO Bond Revenue	\$ 351,733	\$ 351,733	\$ 351,733	\$ 351,733	\$ 351,733	\$ 351,733	\$ (632,003)	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 3,299,463	\$ 10,400	2.96%
29	GO Bond Accretion	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 662,741	-	0.00%
30	Bond Interest Expense	\$ (280,054)	\$ (280,054)	\$ (280,054)	\$ (280,054)	\$ (280,054)	\$ (280,054)	\$ (277,468)	\$ (273,895)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (3,314,467)	\$ 7,488	(2.67%)
31	Gains/Losses on Investments	\$ 55,193	\$ 55,550	\$ 55,378	\$ 108,801	\$ 68,530	\$ 73,766	\$ 105,315	\$ 72,397	\$ 90,693	\$ 79,777	\$ 60,705	\$ 67,116	\$ 80,575	\$ 918,603	\$ 25,382	45.99%
32	Gain on Sale of Property	-	-	\$ (600)	-	-	-	-	-	-	-	-	-	-	\$ (600)	-	0.00%
33	TOTAL OTHER REVENUE (EXPENSES)	\$ 113,294	\$ 113,651	\$ 112,574	\$ 163,562	\$ 134,162	\$ 130,907	\$ (819,337)	\$ 150,945	\$ 170,570	\$ 159,654	\$ 140,582	\$ 151,853	\$ 165,312	\$ 774,439	\$ 52,018	45.91%
34																	
35	INCREASE (DECREASE) IN NET POSITION	\$ 456,088	\$ 453,314	\$ 448,290	\$ 510,908	\$ 476,269	\$ 467,977	\$ (808,050)	\$ 471,176	\$ 484,690	\$ 505,238	\$ 587,716	\$ 2,490,441	\$ 504,211	\$ 6,592,186	\$ 48,124	10.55%

	A	B	C	D	E	F	G	H
1	EVO							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE SIX MONTHS ENDING 12/31/2024							
4	UNAUDITED							
5	Current Month			Year-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 178,412	\$ 172,428	\$ 5,984	Memberships	\$ 1,064,768	\$ 1,002,595	\$ 62,173	
8	\$ 2,800	\$ 5,092	\$ (2,292)	Enrollments	\$ 19,820	\$ 30,552	\$ (10,732)	
9	\$ 7,427	\$ 7,200	\$ 227	Childcare	\$ 45,715	\$ 43,800	\$ 1,915	
10	\$ 2,500	\$ 2,500	-	Personal Trainer Rent	\$ 15,050	\$ 15,000	\$ 50	
11	\$ 4,000	\$ 3,200	\$ 800	Guest Fees	\$ 25,056	\$ 19,200	\$ 5,856	
12	\$ 354	\$ 450	\$ (96)	Drinks	\$ 2,176	\$ 2,700	\$ (524)	
13	\$ 1,068	\$ 1,500	\$ (432)	Other Operating Revenue	\$ 6,159	\$ 9,000	\$ (2,841)	
14	\$ 196,561	\$ 192,370	\$ 4,191	TOTAL OPERATING REVENUE	\$ 1,178,744	\$ 1,122,847	\$ 55,897	
15								
16	\$ 99,831	\$ 101,275	\$ (1,444)	Salaries & Wages	\$ 554,090	\$ 586,178	\$ (32,088)	
17	\$ 15,407	\$ 17,440	\$ (2,033)	Employee Benefits	\$ 98,459	\$ 101,498	\$ (3,039)	
18	\$ 19,570	\$ 20,195	\$ (625)	Purchased Services	\$ 130,989	\$ 136,020	\$ (5,031)	
19	\$ 13,567	\$ 9,200	\$ 4,367	Supplies	\$ 59,032	\$ 55,200	\$ 3,832	{1}
20	\$ 5,202	\$ 7,210	\$ (2,008)	Repairs & Maintenance	\$ 38,816	\$ 34,760	\$ 4,056	
21	\$ 25,840	\$ 15,205	\$ 10,635	Utilities & Phone	\$ 148,583	\$ 90,790	\$ 57,793	{2}
22	\$ 234	\$ 236	\$ (2)	Building & Equipment Rental	\$ 2,448	\$ 1,416	\$ 1,032	
23	\$ 6,561	\$ 6,029	\$ 532	Insurance	\$ 41,233	\$ 36,174	\$ 5,059	
24	\$ 69	\$ 6,400	\$ (6,331)	Other Operating Expenses	\$ 1,991	\$ 15,300	\$ (13,309)	{3}
25	\$ 186,283	\$ 183,190	\$ 3,093	OPERATING EXPENSES BEFORE D&A	\$ 1,075,641	\$ 1,057,336	\$ 18,305	
26	\$ 10,278	\$ 9,180	\$ 1,098	EBITDA	\$ 103,102	\$ 65,511	\$ 37,591	
27								
28	\$ (54,995)	\$ (57,828)	\$ 2,833	Depreciation & Amortization	\$ (328,275)	\$ (338,469)	\$ 10,194	{4}
29	\$ (8,091)	\$ (8,091)	\$ (0)	Solar Rev Bond Interest	\$ (48,546)	\$ (48,546)	\$ (0)	
30	-	-	-	Gains/Losses on Investments	\$ 2,595	-	\$ 2,595	
31	-	-	-	Gain on Sale of Property	\$ 21	-	\$ 21	
32	\$ (63,086)	\$ (65,919)	\$ 2,833	TOTAL OTHER REVENUE (EXPENSES)	\$ (374,206)	\$ (387,015)	\$ 12,809	
33								
34	\$ (52,807)	\$ (56,739)	\$ 3,932	INCREASE (DECREASE) IN NET POSITION	\$ (271,104)	\$ (321,504)	\$ 50,400	
35								
37								
38	{1} Pool chemicals, laundry, cleaning & other misc supplies, over budget.							
39	{2} Electric & Solar O&M \$14K, over budget; Gas \$3K, under budget.							
40	{3} Budgeted uniforms and staff development, not purchased.							
41	{4} Various equipment for EVO was budgeted to be placed in service in Oct, yet to be completed.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	EVO																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 12/31/2024																
4	UNAUDITED																
5																	
6		DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	12 MONTH	INCREASE/ (DECREASE) YOY	
7		2023	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	TOTAL	\$	%
8	Memberships	\$ 167,324	\$ 170,351	\$ 175,008	\$ 174,379	\$ 175,545	\$ 175,191	\$ 174,783	\$ 178,979	\$ 175,606	\$ 178,169	\$ 177,541	\$ 176,061	\$ 178,412	\$ 2,110,025	\$ 11,088	6.63%
9	Enrollments	\$ 1,763	\$ 4,433	\$ 4,470	\$ 4,182	\$ 4,285	\$ 3,925	\$ 4,050	\$ 3,900	\$ 4,750	\$ 3,460	\$ 3,035	\$ 1,875	\$ 2,800	\$ 45,165	\$ 1,037	58.84%
10	Childcare	\$ 5,549	\$ 5,328	\$ 6,081	\$ 5,567	\$ 6,099	\$ 6,411	\$ 7,729	\$ 7,668	\$ 7,898	\$ 7,660	\$ 7,576	\$ 7,486	\$ 7,427	\$ 82,929	\$ 1,878	33.84%
11	Personal Trainer Rent	\$ 2,500	\$ 2,550	\$ 2,550	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,550	\$ 2,500	\$ 29,650	-	0.00%
12	Guest Fees	\$ 3,535	\$ 4,095	\$ 2,035	\$ 4,065	\$ 4,925	\$ 4,970	\$ 3,665	\$ 5,000	\$ 4,965	\$ 3,510	\$ 4,141	\$ 3,440	\$ 4,000	\$ 48,811	\$ 465	13.14%
13	Drinks	\$ 106	\$ 147	\$ 110	\$ 210	\$ 306	\$ 386	\$ 267	\$ 324	\$ 373	\$ 404	\$ 312	\$ 410	\$ 354	\$ 3,601	\$ 248	233.96%
14	Other Operating Revenue	\$ 77	\$ 247	\$ 56	\$ 69	\$ 55	\$ 46	\$ 259	\$ 1,110	\$ 1,314	\$ 1,210	\$ 735	\$ 723	\$ 1,068	\$ 6,892	\$ 991	1286.93%
15	TOTAL OPERATING REVENUE	\$ 180,854	\$ 187,151	\$ 190,310	\$ 190,972	\$ 193,715	\$ 193,429	\$ 192,753	\$ 199,481	\$ 197,406	\$ 196,913	\$ 195,840	\$ 192,545	\$ 196,561	\$ 2,327,072	\$ 15,707	8.68%
16																	
17	Salaries & Wages	\$ 85,446	\$ 80,973	\$ 85,546	\$ 88,918	\$ 76,216	\$ 83,158	\$ 77,369	\$ 92,541	\$ 93,393	\$ 89,278	\$ 86,453	\$ 92,595	\$ 99,831	\$ 1,046,269	\$ 14,386	16.84%
18	Employee Benefits	\$ 16,961	\$ 18,380	\$ 18,335	\$ 17,392	\$ 17,901	\$ 15,198	\$ 12,313	\$ 18,282	\$ 17,325	\$ 14,635	\$ 15,901	\$ 16,908	\$ 15,407	\$ 197,977	\$ (1,554)	(9.16%)
19	Purchased Services	\$ 18,630	\$ 19,295	\$ 27,708	\$ 22,458	\$ 22,602	\$ 23,261	\$ 26,836	\$ 26,026	\$ 23,055	\$ 26,192	\$ 20,253	\$ 15,893	\$ 19,570	\$ 273,150	\$ 940	5.05%
20	Supplies	\$ 6,037	\$ 6,182	\$ 12,301	\$ 5,825	\$ 12,673	\$ 9,532	\$ 9,035	\$ 7,550	\$ 10,596	\$ 9,997	\$ 9,387	\$ 7,935	\$ 13,567	\$ 114,581	\$ 7,530	124.73%
21	Repairs & Maintenance	\$ 3,448	\$ 2,423	\$ 1,440	\$ 7,968	\$ 4,100	\$ 6,934	\$ 2,830	\$ 15,541	\$ 3,849	\$ 7,556	\$ 4,467	\$ 2,201	\$ 5,202	\$ 64,512	\$ 1,755	50.89%
22	Utilities & Phone	\$ 28,763	\$ 28,678	\$ 29,218	\$ 20,802	\$ 26,771	\$ 26,860	\$ 22,974	\$ 20,935	\$ 26,389	\$ 22,290	\$ 22,086	\$ 31,042	\$ 25,840	\$ 303,886	\$ (2,923)	(10.16%)
23	Building & Equipment Rental	\$ 372	\$ 368	\$ 388	\$ 294	\$ 383	\$ 364	\$ 379	\$ 1,439	\$ 234	\$ 153	\$ 153	\$ 234	\$ 234	\$ 4,624	\$ (137)	(36.96%)
24	Insurance	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 6,561	\$ 6,561	\$ 8,426	\$ 6,561	\$ 6,561	\$ 6,561	\$ 69,777	\$ 1,804	37.92%
25	Other Operating Expenses	\$ 7,409	\$ (949)	\$ 5,682	\$ (1,084)	\$ 703	\$ 92	\$ 4,144	\$ 652	\$ 479	\$ 594	\$ 20	\$ 175	\$ 69	\$ 10,579	\$ (7,340)	(99.07%)
26	OPERATING EXPENSES BEFORE D&A	\$ 171,823	\$ 160,107	\$ 185,375	\$ 167,330	\$ 166,106	\$ 170,156	\$ 160,637	\$ 189,527	\$ 181,881	\$ 179,121	\$ 165,281	\$ 173,544	\$ 186,281	\$ 2,085,355	\$ 14,460	8.42%
27	EBITDA	\$ 9,031	\$ 27,044	\$ 4,935	\$ 23,642	\$ 27,609	\$ 23,273	\$ 32,116	\$ 9,954	\$ 15,525	\$ 17,792	\$ 30,559	\$ 19,001	\$ 10,280	\$ 241,716	\$ 1,247	13.81%
28																	
29	Depreciation & Amortization	\$ (31,452)	\$ (31,452)	\$ (31,452)	\$ (40,269)	\$ (44,156)	\$ (39,185)	\$ (68,298)	\$ (53,301)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (583,086)	\$ (23,543)	74.85%
30	Bond Interest Expense	-	\$ (44,586)	\$ (14,862)	\$ (14,862)	-	-	-	-	-	-	-	-	-	\$ (74,310)	-	0.00%
31	Solar Rev Bond Interest	\$ (14,862)	\$ 29,724	-	-	\$ (14,862)	\$ (14,862)	\$ (14,862)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (63,409)	\$ 6,771	(45.56%)
32	Gains/Losses on Investments	-	-	\$ 3,073	\$ 2,876	\$ 2,081	\$ 1,489	-	\$ 1,496	-	\$ 1,099	-	-	-	\$ 12,114	-	0.00%
33	Gain on Sale of Property	-	-	\$ 600	-	-	-	-	-	\$ 21	-	-	-	-	\$ 621	-	0.00%
34	TOTAL OTHER REVENUE (EXPENSES)	\$ (46,314)	\$ (46,314)	\$ (42,641)	\$ (52,255)	\$ (56,937)	\$ (52,558)	\$ (83,160)	\$ (59,896)	\$ (63,065)	\$ (61,987)	\$ (63,086)	\$ (63,086)	\$ (63,086)	\$ (708,071)	\$ (16,772)	36.21%
35																	
36	INCREASE (DECREASE) IN NET POSITION	\$ (37,283)	\$ (19,270)	\$ (37,706)	\$ (28,613)	\$ (29,328)	\$ (29,285)	\$ (51,044)	\$ (49,942)	\$ (47,540)	\$ (44,195)	\$ (32,527)	\$ (44,085)	\$ (52,806)	\$ (466,354)	\$ (15,525)	41.64%