

	A	B	C	D	E	F	G	H
1	TULARE LOCAL HEALTH CARE DISTRICT							
2	BALANCE SHEET							
3	PERIOD ENDED 9/30/2024							
4	UNAUDITED							
5								
6		August 2024	September 2024	Increase	September 2023	Increase	Increase	
7		This Year	This year	(Decrease)	Last year	(Decrease) YOY	(Decrease) %	
8	CURRENT ASSETS							
9	Cash and Cash Equivalents	\$ 17,084,297	\$ 16,851,608	\$ (232,690)	\$ 9,615,239	\$ 7,236,369	75.3%	{1}
10	Cash Reserve				\$ 1,000,000	\$ (1,000,000)	(100.0%)	
11	Bankruptcy Reserve				\$ 4,970,469	\$ (4,970,469)	(100.0%)	
12	Net Cash	\$ 17,084,297	\$ 16,851,608	\$ (232,690)	\$ 15,585,707	\$ 1,265,900	8.1%	
13								
14	Patient Receivables				\$ 900	\$ (900)	(100.0%)	
15	Rent Receivables	\$ 2,527,406	\$ 2,530,798	\$ 3,391	\$ 2,322,990	\$ 207,808	8.9%	
16	Net AR	\$ 2,527,406	\$ 2,530,798	\$ 3,391	\$ 2,323,890	\$ 206,908	8.9%	
17								
18	Property Tax Revenue	\$ 457,116	\$ 685,674	\$ 228,558	\$ 634,173	\$ 51,501	8.1%	{2}
19	Miscellaneous Receivables	\$ 40,129	\$ 38,615	\$ (1,514)	\$ 28,958	\$ 9,657	33.3%	
20	Prepays	\$ 330,100	\$ 300,798	\$ (29,302)	\$ 282,887	\$ 17,911	6.3%	
21	Net Other Receivables	\$ 827,345	\$ 1,025,087	\$ 197,742	\$ 946,018	\$ 79,069	8.4%	
22								
23	TOTAL CURRENT ASSETS	\$ 20,439,049	\$ 20,407,492	\$ (31,556)	\$ 18,855,615	\$ 1,551,877	8.2%	
24								
25	LIMITED USE ASSETS							
26	Restricted Trust Funds	\$ 12,049,655	\$ 11,305,226	\$ (744,430)	\$ 14,303,907	\$ (2,998,681)	(21.0%)	{3}
27								
28	CAPITAL ASSETS							
29	Land & Land Improvements	\$ 5,953,915	\$ 5,953,915		\$ 3,511,329	\$ 2,442,585	69.6%	
30	Buildings & Building Improvements	\$ 48,210,706	\$ 48,210,706		\$ 47,468,971	\$ 741,735	1.6%	
31	Major Movable Equipment	\$ 1,934,616	\$ 1,934,616		\$ 1,865,057	\$ 69,559	3.7%	
32	Construction in Progress	\$ 111,117,919	\$ 111,553,217	\$ 435,298	\$ 110,254,406	\$ 1,298,810	1.2%	{4}
33	Accumulated Depreciation	\$ (43,779,891)	\$ (43,900,007)	\$ (120,116)	\$ (42,573,813)	\$ (1,326,194)	3.1%	
34	TOTAL CAPITAL ASSETS	\$ 123,437,265	\$ 123,752,447	\$ 315,182	\$ 120,525,951	\$ 3,226,496	2.7%	
35								
36	LONG TERM ASSETS							
37	Lease Receivable	\$ 10,722,483	\$ 10,722,483		\$ 13,678,257	\$ (2,955,774)	(21.6%)	
38								
39	TOTAL ASSETS	\$ 166,648,452	\$ 166,187,648	\$ (460,804)	\$ 167,363,730	\$ (1,176,082)	(0.7%)	
40								
41	CURRENT LIABILITIES							
42	Accounts Payable	\$ 194,214	\$ 146,390	\$ (47,824)	\$ 216,178	\$ (69,789)	(32.3%)	{5}
43	Payroll	\$ 53,914	\$ 63,581	\$ 9,666	\$ 39,597	\$ 23,984	60.6%	{6}
44	Other Accrued Liabilities	\$ 352,011	\$ 357,755	\$ 5,744	\$ 235,962	\$ 121,793	51.6%	
45	Current Maturities of Debt Borrowings	\$ 3,141,726	\$ 2,984,494	\$ (157,232)	\$ 2,784,339	\$ 200,155	7.2%	{3}
46	TOTAL CURRENT LIABILITIES	\$ 3,741,865	\$ 3,552,219	\$ (189,646)	\$ 3,276,076	\$ 276,143	8.4%	
47								
48	LONG TERM LIABILITIES							
49	OTHER							
50	Bankruptcy Payable	\$ 4,970,469	\$ 4,970,469		\$ 4,970,469		0.0%	
51	Deferred Inflows	\$ 13,678,257	\$ 13,678,257		\$ 15,970,181	\$ (2,291,924)	(14.4%)	
52	LTD							
53	Debt Borrowings, Net of Current Maturities	\$ 93,093,119	\$ 92,368,891	\$ (724,228)	\$ 95,520,632	\$ (3,151,741)	(3.3%)	{3}
54	Bond Issuance Costs & Other Assets	\$ 15,276	\$ 8,302	\$ (6,974)	\$ 31,050	\$ (22,748)	(73.3%)	
55	TOTAL LONG TERM LIABILITIES	\$ 111,757,121	\$ 111,025,918	\$ (731,202)	\$ 116,492,332	\$ (5,466,414)	(4.7%)	
56								
57	TOTAL LIABILITIES	\$ 115,498,986	\$ 114,578,138	\$ (920,848)	\$ 119,768,408	\$ (5,190,271)	(4.3%)	
58								
59	NET POSITION							
60	Net Position at Beginning of Fiscal Year	\$ 50,291,085	\$ 50,291,085		\$ 46,421,471	\$ 3,869,615	8.3%	
61	Increase (Decrease) in Net Position	\$ 858,381	\$ 1,318,425	\$ 460,044	\$ 1,173,851	\$ 144,574	12.3%	
62	TOTAL NET POSITION	\$ 51,149,466	\$ 51,609,510	\$ 460,044	\$ 47,595,321	\$ 4,014,189	8.4%	
63								
64	TOTAL LIABILITIES & NET POSITION	\$ 166,648,452	\$ 166,187,648	\$ (460,804)	\$ 167,363,730	\$ (1,176,082)	(0.7%)	
65								
66	{1} Large amount of CIP paid this month \$435K.							
67	{2} Monthly Tax Revenue Accrual							
68	{3} Monthly Bond Accruals & Semi Annual Rev Bond Debt Service Payments							
69	{4} Tower & AH Kitchen Sink & Grease Trap							
70	{5} Decrease due to timing of invoices.							
71	{6} Monthly Payroll Accrual							

	A	B	C	D	E	F	G	H
1	DISTRICT							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE THREE MONTHS ENDING 9/30/2024							
4	UNAUDITED							
5	Current Month			Year-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 240,673	\$ 240,147	\$ 526	Rental Revenue	\$ 721,415	\$ 720,338	\$ 1,077	
8	\$ 228,558	\$ 228,558	-	Property Tax Revenue	\$ 685,674	\$ 685,674	-	
9	\$ (1,500)	\$ 17,405	\$ (18,905)	Other Operating Revenue	\$ (700)	\$ 52,215	\$ (52,915)	{1}
10	\$ 467,731	\$ 486,110	\$ (18,380)	TOTAL OPERATING REVENUE	\$ 1,406,389	\$ 1,458,227	\$ (51,838)	
11								
12	\$ 33,486	\$ 46,802	\$ (13,316)	Salaries & Wages	\$ 109,866	\$ 147,809	\$ (37,943)	{2}
13	\$ 4,233	\$ 9,041	\$ (4,808)	Employee Benefits	\$ 19,974	\$ 27,598	\$ (7,624)	{2}
14	\$ 11,015	\$ 12,075	\$ (1,060)	Professional Fees	\$ 63,838	\$ 31,425	\$ 32,413	
15	\$ 10,295	\$ 10,750	\$ (455)	Legal Fees	\$ 31,321	\$ 32,250	\$ (929)	
16	\$ 23,538	\$ 35,569	\$ (12,031)	Purchased Services	\$ 75,995	\$ 111,432	\$ (35,437)	{3}
17	\$ 206	\$ 620	\$ (414)	Supplies	\$ 700	\$ 1,860	\$ (1,160)	
18	-	\$ 250	\$ (250)	Repairs & Maintenance	-	\$ 750	\$ (750)	
19	\$ 3,371	\$ 3,660	\$ (289)	Utilities & Phone	\$ 8,929	\$ 10,980	\$ (2,051)	
20	\$ 7,547	\$ 7,750	\$ (203)	Building & Equipment Rental	\$ 22,844	\$ 23,214	\$ (370)	
21	\$ 21,625	\$ 22,286	\$ (661)	Insurance	\$ 64,874	\$ 66,858	\$ (1,984)	
22	\$ 7,831	\$ 1,575	\$ 6,256	Other Operating Expenses	\$ 29,111	\$ 5,651	\$ 23,460	{4}
23	\$ 123,145	\$ 150,378	\$ (27,233)	OPERATING EXPENSES BEFORE D&A	\$ 427,453	\$ 459,827	\$ (32,374)	
24	\$ 344,585	\$ 335,732	\$ 8,853	EBITDA	\$ 978,936	\$ 998,400	\$ (19,464)	
25								
26	\$ (64,918)	\$ (64,849)	\$ (69)	Depreciation & Amortization	\$ (194,754)	\$ (194,555)	\$ (199)	
27	\$ 362,133	\$ 362,133	0	GO Bond Revenue	\$ 1,086,400	\$ 1,086,399	\$ 1	
28	\$ 55,228	\$ 55,228	0	GO Bond Accretion	\$ 165,685	\$ 165,684	\$ 1	
29	\$ (272,566)	\$ (272,566)	(0)	Bond Interest Expense	\$ (819,028)	\$ (817,698)	\$ (1,330)	
30	\$ 79,777	\$ 67,171	\$ 12,606	Gains/Losses on Investments	\$ 242,867	\$ 202,499	\$ 40,368	{5}
31	\$ 159,654	\$ 147,117	\$ 12,537	TOTAL OTHER REVENUE (EXPENSES)	\$ 481,170	\$ 442,329	\$ 38,841	
32								
33	\$ 504,239	\$ 482,849	\$ 21,390	INCREASE (DECREASE) IN NET POSITION	\$ 1,460,106	\$ 1,440,729	\$ 19,377	
34								
36	{1} Unclaimed property revenue budgeted, not yet received.							
37	{2} CM & Admin Support budgeted, not yet hired.							
38	{3} Document cleanup & construction inventory, budgeted, not yet completed.							
39	{4} Conference & PROPT Property Tax.							
40	{5} Investment interest income higher than budgeted.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	DISTRICT																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 9/30/2024																
4	UNAUDITED																
5																	
6		SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	12 MONTH	INCREASE/ (DECREASE) YOY	
7		2023	2023	2023	2023	2024	2024	2024	2024	2024	2024	2024	2024	2024	TOTAL	\$	%
8	Rental Revenue	\$ 249,529	\$ 255,438	\$ 255,437	\$ 251,944	\$ 255,437	\$ 253,842	\$ 255,289	\$ 255,308	\$ 255,496	\$ (190,776)	\$ 240,076	\$ 240,666	\$ 240,673	\$ 2,568,830	\$ (8,856)	(3.55%)
9	Property Tax Revenue	\$ 211,391	\$ 211,391	\$ 211,391	\$ 211,391	\$ 211,391	\$ 211,391	\$ 211,391	\$ 211,391	\$ 211,391	\$ 387,002	\$ 228,558	\$ 228,558	\$ 228,558	\$ 2,763,804	\$ 17,167	8.12%
10	Other Operating Revenue	\$ 2,050	\$ 4,410	\$ 100,954	\$ 1,050	\$ 1,189	\$ 960	\$ 2,555	\$ 1,600	\$ 749	\$ 71	\$ 700	\$ 100	\$ (1,500)	\$ 112,838	\$ (3,550)	(173.17%)
11	TOTAL OPERATING REVENUE	\$ 462,970	\$ 471,239	\$ 567,782	\$ 464,385	\$ 468,017	\$ 466,193	\$ 469,235	\$ 468,299	\$ 467,636	\$ 196,297	\$ 469,334	\$ 469,324	\$ 467,731	\$ 5,445,472	\$ 4,761	1.03%
12																	
13	Salaries & Wages	\$ 41,410	\$ 55,775	\$ 36,086	\$ 35,687	\$ 40,027	\$ 33,862	\$ 36,474	\$ 37,571	\$ 37,956	\$ 64,519	\$ 39,159	\$ 37,221	\$ 33,486	\$ 487,823	\$ (7,924)	(19.14%)
14	Employee Benefits	\$ 7,472	\$ 12,523	\$ 6,591	\$ 4,862	\$ 7,966	\$ 3,949	\$ 6,936	\$ 7,785	\$ 7,532	\$ 13,679	\$ 6,861	\$ 8,881	\$ 4,233	\$ 91,796	\$ (3,240)	(43.35%)
15	Professional Fees	\$ 16,796	\$ 14,463	\$ 17,073	\$ 12,824	\$ 6,958	\$ 15,249	\$ 7,475	\$ 16,688	\$ 17,330	\$ 23,070	\$ 24,535	\$ 28,288	\$ 11,015	\$ 194,968	\$ (5,781)	(34.42%)
16	Legal Fees	\$ 9,661	\$ 6,793	\$ 9,483	\$ 5,481	\$ 6,935	\$ 13,420	\$ 16,473	\$ 8,557	\$ 9,919	\$ 11,077	\$ 11,069	\$ 9,957	\$ 10,295	\$ 119,457	\$ 634	6.56%
17	Purchased Services	\$ 23,517	\$ 40,222	\$ 29,991	\$ 28,611	\$ 31,058	\$ 24,317	\$ 20,948	\$ 23,789	\$ 22,010	\$ 32,460	\$ 33,069	\$ 20,665	\$ 23,538	\$ 330,679	\$ 21	0.09%
18	Supplies	\$ 1,057	\$ 110	\$ 412	\$ 541	\$ 167	\$ 480	\$ 480	\$ 358	\$ 1,347	\$ 1,359	\$ 511	\$ (16)	\$ 206	\$ 5,955	\$ (851)	(80.53%)
19	Repairs & Maintenance	\$ 233	-	-	-	-	-	-	-	-	-	-	-	-	-	\$ (233)	(100.00%)
20	Utilities & Phone	\$ 3,835	\$ 2,817	\$ 2,906	\$ 3,273	\$ 3,370	\$ 3,473	\$ 3,342	\$ 1,498	\$ 4,359	\$ 2,842	\$ 2,573	\$ 2,984	\$ 3,371	\$ 36,809	\$ (463)	(12.08%)
21	Building & Equipment Rental	\$ 7,292	\$ 7,384	\$ 7,434	\$ 7,300	\$ 8,583	\$ 7,884	\$ 7,650	\$ 7,849	\$ 7,767	\$ 7,652	\$ 7,773	\$ 7,524	\$ 7,547	\$ 92,347	\$ 254	3.49%
22	Insurance	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 21,625	\$ 21,625	\$ 21,625	\$ 251,180	\$ 924	4.46%
23	Other Operating Expenses	\$ 1,747	\$ 11,812	\$ 3,608	\$ 2,311	\$ 2,589	\$ 7,142	\$ 1,410	\$ 1,396	\$ 1,645	\$ 2,543	\$ 1,928	\$ 18,075	\$ 7,831	\$ 62,290	\$ 6,083	348.18%
24	OPERATING EXPENSES BEFORE D&A	\$ 133,721	\$ 172,600	\$ 134,285	\$ 121,591	\$ 128,354	\$ 130,477	\$ 121,889	\$ 126,192	\$ 130,566	\$ 179,902	\$ 149,103	\$ 155,204	\$ 123,147	\$ 1,673,304	\$ (10,575)	(7.91%)
25	EBITDA	\$ 329,249	\$ 298,639	\$ 433,497	\$ 342,794	\$ 339,663	\$ 335,716	\$ 347,346	\$ 342,107	\$ 337,070	\$ 16,395	\$ 320,231	\$ 314,120	\$ 344,584	\$ 3,772,168	\$ 15,336	4.66%
26																	
27	Depreciation & Amortization	\$ (69,895)	\$ (69,864)	\$ (69,864)	\$ (68,806)	\$ (68,806)	\$ (69,111)	\$ (72,146)	\$ (61,275)	\$ (69,766)	\$ (70,409)	\$ (64,918)	\$ (64,918)	\$ (64,918)	\$ (814,800)	\$ 4,977	(7.12%)
28	GO Bond Revenue	\$ 351,733	\$ 351,733	\$ 351,733	\$ 351,733	\$ 351,733	\$ 351,733	\$ 351,733	\$ 351,733	\$ 351,733	\$ (632,003)	\$ 362,133	\$ 362,133	\$ 362,133	\$ 3,268,263	\$ 10,400	2.96%
29	GO Bond Accretion	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 662,741	-	0.00%
30	Bond Interest Expense	\$ (294,916)	\$ (294,916)	\$ (220,606)	\$ (280,054)	\$ (280,054)	\$ (280,054)	\$ (280,054)	\$ (280,054)	\$ (280,054)	\$ (277,468)	\$ (273,895)	\$ (272,566)	\$ (272,566)	\$ (3,292,345)	\$ 22,350	(7.58%)
31	Gains/Losses on Investments	\$ 68,198	\$ 58,009	\$ 58,228	\$ 55,193	\$ 55,550	\$ 55,378	\$ 108,801	\$ 68,530	\$ 73,766	\$ 100,208	\$ 72,397	\$ 90,693	\$ 79,777	\$ 876,530	\$ 11,579	16.98%
32	Gain on Sale of Property	-	-	-	-	-	\$ (600)	-	-	-	-	-	-	-	\$ (600)	-	0.00%
33	TOTAL OTHER REVENUE (EXPENSES)	\$ 110,348	\$ 100,190	\$ 174,719	\$ 113,294	\$ 113,651	\$ 112,574	\$ 163,562	\$ 134,162	\$ 130,907	\$ (824,444)	\$ 150,945	\$ 170,570	\$ 159,654	\$ 699,789	\$ 49,306	44.68%
34																	
35	INCREASE (DECREASE) IN NET POSITION	\$ 439,597	\$ 398,829	\$ 608,216	\$ 456,088	\$ 453,314	\$ 448,290	\$ 510,908	\$ 476,269	\$ 467,977	\$ (808,049)	\$ 471,176	\$ 484,690	\$ 504,238	\$ 4,471,956	\$ 64,643	14.70%

	A	B	C	D	E	F	G	H
1	EVO							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE THREE MONTHS ENDING 9/30/2024							
4	UNAUDITED							
5	Current Month			Year-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 178,169	\$ 166,173	\$ 11,996	Memberships	\$ 532,754	\$ 489,915	\$ 42,839	
8	\$ 3,460	\$ 5,092	\$ (1,632)	Enrollments	\$ 12,110	\$ 15,276	\$ (3,166)	
9	\$ 7,660	\$ 8,300	\$ (640)	Childcare	\$ 23,226	\$ 25,500	\$ (2,274)	
10	\$ 2,500	\$ 2,500	-	Personal Trainer Rent	\$ 7,500	\$ 7,500	-	
11	\$ 3,510	\$ 3,200	\$ 310	Guest Fees	\$ 13,475	\$ 9,600	\$ 3,875	
12	\$ 404	\$ 450	\$ (47)	Drinks	\$ 1,101	\$ 1,350	\$ (250)	
13	\$ 1,210	\$ 1,500	\$ (290)	Other Operating Revenue	\$ 3,634	\$ 4,500	\$ (866)	
14	\$ 196,913	\$ 187,215	\$ 9,698	TOTAL OPERATING REVENUE	\$ 593,799	\$ 553,641	\$ 40,158	
15								
16	\$ 89,278	\$ 95,177	\$ (5,899)	Salaries & Wages	\$ 275,211	\$ 291,543	\$ (16,332)	
17	\$ 14,635	\$ 16,306	\$ (1,671)	Employee Benefits	\$ 50,242	\$ 49,418	\$ 824	
18	\$ 26,192	\$ 27,045	\$ (853)	Purchased Services	\$ 75,273	\$ 74,985	\$ 288	
19	\$ 9,997	\$ 9,200	\$ 797	Supplies	\$ 28,143	\$ 27,600	\$ 543	
20	\$ 7,556	\$ 5,610	\$ 1,946	Repairs & Maintenance	\$ 26,946	\$ 17,330	\$ 9,616	{1}
21	\$ 22,290	\$ 15,725	\$ 6,565	Utilities & Phone	\$ 69,615	\$ 47,175	\$ 22,440	{2}
22	\$ 153	\$ 236	\$ (83)	Building & Equipment Rental	\$ 1,826	\$ 708	\$ 1,118	
23	\$ 8,426	\$ 6,029	\$ 2,397	Insurance	\$ 21,549	\$ 18,087	\$ 3,462	{3}
24	\$ 594	\$ 600	\$ (6)	Other Operating Expenses	\$ 1,726	\$ 7,250	\$ (5,524)	
25	\$ 179,121	\$ 175,928	\$ 3,193	OPERATING EXPENSES BEFORE D&A	\$ 550,532	\$ 534,096	\$ 16,436	
26	\$ 17,792	\$ 11,287	\$ 6,505	EBITDA	\$ 43,267	\$ 19,545	\$ 23,722	
27								
28	\$ (54,995)	\$ (55,828)	\$ 833	Depreciation & Amortization	\$ (163,290)	\$ (164,985)	\$ 1,695	
29	\$ (8,091)	\$ (8,091)	(0)	Solar Rev Bond Interest	\$ (24,273)	\$ (24,273)	(0)	
30	\$ 1,099	-	\$ 1,099	Gains/Losses on Investments	\$ 2,595	-	\$ 2,595	
31	\$ (61,987)	\$ (63,919)	\$ 1,932	TOTAL OTHER REVENUE (EXPENSES)	\$ (184,969)	\$ (189,258)	\$ 4,310	
32								
33	\$ (44,195)	\$ (52,632)	\$ 8,437	INCREASE (DECREASE) IN NET POSITION	\$ (141,701)	\$ (169,713)	\$ 28,032	
34								
36	{1} Annual UV Maintenance, budgeted semi annually.							
37	{2} Electricity use is higher than our flat line budget. Should balance out in the next few months.							
38	{3} Premium increase due to annual audit, one time expense.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	EVO																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 9/30/2024																
4	UNAUDITED																
5																	
6		SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	12 MONTH	INCREASE/(DECREASE) YOY	
7		2023	2023	2023	2023	2024	2024	2024	2024	2024	2024	2024	2024	2024	TOTAL	\$	%
8	Memberships	\$ 185,241	\$ 157,457	\$ 160,662	\$ 167,324	\$ 170,351	\$ 175,008	\$ 174,379	\$ 175,545	\$ 175,191	\$ 174,783	\$ 178,979	\$ 175,606	\$ 178,169	\$ 2,063,453	\$ (7,071)	(3.82%)
9	Enrollments	\$ 3,150	\$ 3,450	\$ 2,475	\$ 1,763	\$ 4,433	\$ 4,470	\$ 4,182	\$ 4,285	\$ 3,925	\$ 4,050	\$ 3,900	\$ 4,750	\$ 3,460	\$ 45,143	\$ 310	9.84%
10	Childcare	\$ 5,087	\$ 4,325	\$ 4,794	\$ 5,549	\$ 5,328	\$ 6,081	\$ 5,567	\$ 6,099	\$ 6,411	\$ 7,729	\$ 7,668	\$ 7,898	\$ 7,660	\$ 75,108	\$ 2,573	50.58%
11	Personal Trainer Rent	\$ 2,550	\$ 2,500	\$ 2,550	\$ 2,500	\$ 2,550	\$ 2,550	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 29,650	\$ (50)	(1.96%)
12	Guest Fees	\$ 2,624	\$ 3,231	\$ 2,660	\$ 3,535	\$ 4,095	\$ 2,035	\$ 4,065	\$ 4,925	\$ 4,970	\$ 3,665	\$ 5,000	\$ 4,965	\$ 3,510	\$ 46,656	\$ 886	33.77%
13	ProShop	\$ 12	\$ (12)	-	-	-	-	-	-	-	-	-	-	-	\$ (12)	\$ (12)	(100.00%)
14	Drinks	\$ 178	\$ 225	\$ 163	\$ 106	\$ 147	\$ 110	\$ 210	\$ 306	\$ 386	\$ 267	\$ 324	\$ 373	\$ 404	\$ 3,019	\$ 226	126.69%
15	Other Operating Revenue	\$ 164	\$ 493	\$ 73	\$ 77	\$ 247	\$ 56	\$ 69	\$ 55	\$ 46	\$ 259	\$ 1,110	\$ 1,314	\$ 1,210	\$ 5,010	\$ 1,046	636.21%
16	TOTAL OPERATING REVENUE	\$ 199,006	\$ 171,669	\$ 173,377	\$ 180,854	\$ 187,151	\$ 190,310	\$ 190,972	\$ 193,715	\$ 193,429	\$ 192,753	\$ 199,481	\$ 197,406	\$ 196,913	\$ 2,268,027	\$ (2,093)	(1.05%)
17																	
18	Salaries & Wages	\$ 73,148	\$ 77,125	\$ 74,479	\$ 85,446	\$ 80,973	\$ 85,546	\$ 88,918	\$ 76,216	\$ 83,158	\$ 77,369	\$ 92,541	\$ 93,393	\$ 89,278	\$ 1,004,441	\$ 16,130	22.05%
19	Employee Benefits	\$ 17,642	\$ (1,894)	\$ 15,952	\$ 16,961	\$ 18,380	\$ 18,335	\$ 17,392	\$ 17,901	\$ 15,198	\$ 12,313	\$ 18,282	\$ 17,325	\$ 14,635	\$ 180,780	\$ (3,007)	(17.05%)
20	Purchased Services	\$ 21,145	\$ 25,282	\$ 23,322	\$ 18,630	\$ 19,295	\$ 27,708	\$ 22,458	\$ 22,602	\$ 23,261	\$ 26,836	\$ 26,026	\$ 23,055	\$ 26,192	\$ 284,668	\$ 5,047	23.87%
21	Supplies	\$ 13,554	\$ 10,728	\$ 6,240	\$ 6,037	\$ 6,182	\$ 12,301	\$ 5,825	\$ 12,673	\$ 9,532	\$ 9,035	\$ 7,550	\$ 10,596	\$ 9,997	\$ 106,697	\$ (3,556)	(26.24%)
22	Repairs & Maintenance	\$ 4,464	\$ 11,018	\$ 850	\$ 3,448	\$ 2,423	\$ 1,440	\$ 7,968	\$ 4,100	\$ 6,934	\$ 2,830	\$ 15,541	\$ 3,849	\$ 7,556	\$ 67,958	\$ 3,091	69.25%
23	Utilities & Phone	\$ 34,802	\$ 26,428	\$ 27,556	\$ 28,763	\$ 28,678	\$ 29,218	\$ 20,802	\$ 26,771	\$ 26,860	\$ 22,974	\$ 20,935	\$ 26,389	\$ 22,290	\$ 307,665	\$ (12,512)	(35.95%)
24	Building & Equipment Rental	\$ 487	\$ 121	\$ 282	\$ 372	\$ 368	\$ 388	\$ 294	\$ 383	\$ 364	\$ 379	\$ 1,439	\$ 234	\$ 153	\$ 4,777	\$ (334)	(68.57%)
25	Insurance	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 6,561	\$ 6,561	\$ 8,426	\$ 64,365	\$ 3,669	77.11%
26	Other Operating Expenses	\$ 1,116	\$ 2,746	\$ 551	\$ 7,409	\$ (949)	\$ 5,682	\$ (1,084)	\$ 703	\$ 92	\$ 4,144	\$ 652	\$ 479	\$ 594	\$ 21,020	\$ (522)	(46.77%)
27	OPERATING EXPENSES BEFORE D&A	\$ 171,115	\$ 156,311	\$ 153,989	\$ 171,823	\$ 160,107	\$ 185,375	\$ 167,330	\$ 166,106	\$ 170,156	\$ 160,637	\$ 189,527	\$ 181,881	\$ 179,121	\$ 2,042,372	\$ 8,005	4.68%
28	EBITDA	\$ 27,891	\$ 15,358	\$ 19,388	\$ 9,031	\$ 27,044	\$ 4,935	\$ 23,642	\$ 27,609	\$ 23,273	\$ 32,116	\$ 9,954	\$ 15,525	\$ 17,792	\$ 225,655	\$ (10,098)	(36.21%)
29																	
30	Depreciation & Amortization	\$ (31,452)	\$ (31,452)	\$ (31,452)	\$ (31,452)	\$ (31,452)	\$ (31,452)	\$ (40,269)	\$ (44,156)	\$ (39,185)	\$ (68,298)	\$ (53,301)	\$ (54,995)	\$ (54,995)	\$ (512,457)	\$ (23,543)	74.85%
31	Bond Interest Expense	-	-	\$ (59,448)	-	\$ (44,586)	\$ (14,862)	\$ (14,862)	-	-	-	-	-	-	\$ (133,759)	-	0.00%
32	Solar Rev Bond Interest	-	-	\$ (14,862)	\$ (14,862)	\$ 29,724	-	-	\$ (14,862)	\$ (14,862)	\$ (14,862)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (68,859)	\$ (8,091)	0.00%
33	Gains/Losses on Investments	\$ (6,659)	\$ 9,714	\$ 9,204	-	-	\$ 3,073	\$ 2,876	\$ 2,081	\$ 1,489	-	\$ 1,496	-	\$ 1,099	\$ 31,032	\$ 7,759	(116.51%)
34	Gain on Sale of Property	-	-	-	-	-	\$ 600	-	-	-	-	-	\$ 21	-	\$ 621	-	0.00%
35	TOTAL OTHER REVENUE (EXPENSES)	\$ (38,111)	\$ (21,738)	\$ (96,558)	\$ (46,314)	\$ (46,314)	\$ (42,641)	\$ (52,255)	\$ (56,937)	\$ (52,558)	\$ (83,160)	\$ (59,896)	\$ (63,065)	\$ (61,987)	\$ (683,423)	\$ (23,876)	62.65%
36																	
37	INCREASE (DECREASE) IN NET POSITION	\$ (10,220)	\$ (6,380)	\$ (77,170)	\$ (37,283)	\$ (19,270)	\$ (37,706)	\$ (28,613)	\$ (29,328)	\$ (29,285)	\$ (51,044)	\$ (49,942)	\$ (47,540)	\$ (44,195)	\$ (457,767)	\$ (33,973)	332.37%