

November 21, 2023

To :The Board and Residents of Tulare Local Healthcare District:  
c/o: Mr. Randy Dodd, Chief Executive Officer  
Tulare Local Healthcare District  
P.O. Box 1136  
Tulare, CA 93275  
From: Alan W. Germany

Letter of Remorse for my Actions

Thank you for the opportunity to have worked with Tulare Local Healthcare District from 2014-2017.

I recall the farmlands of Tulare County and remember the tremendous work ethic of its residents. I strove to emulate that daily as I worked on behalf of the District.

I apologize for and regret my involvement in the 2016 Line of Credit between Tulare Local Healthcare District and Southern Inyo Healthcare District.

I also apologize for and regret my failure to file a Form 700 which would have disclosed my personal financial interests.

I wish Tulare Local Healthcare District the best in the future.

Sincerely,

*Alan Germany*