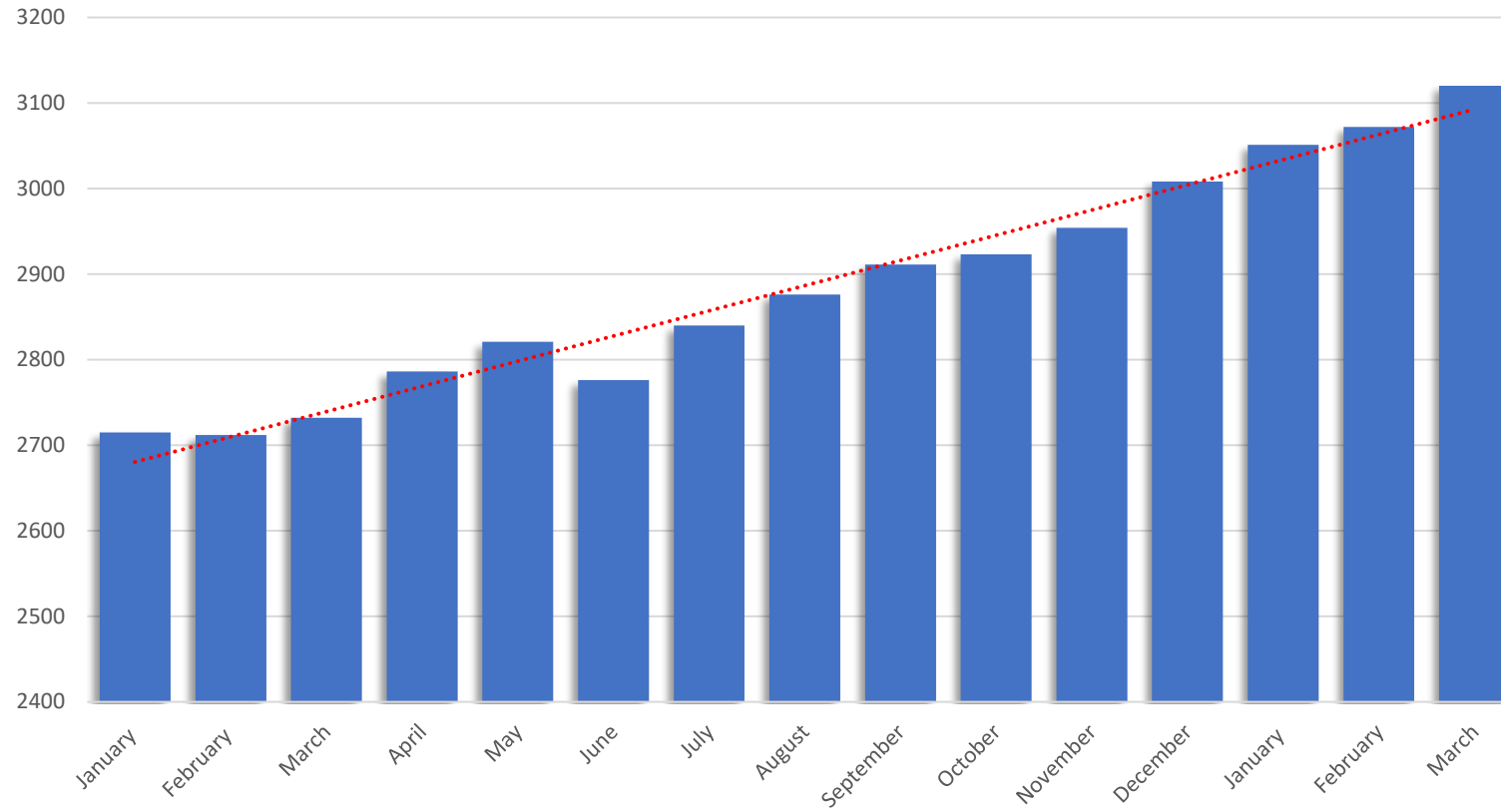


# Evolutions Memberships



Tulare Local  
Healthcare District

Evolutions Memberships  
2022 - 2023

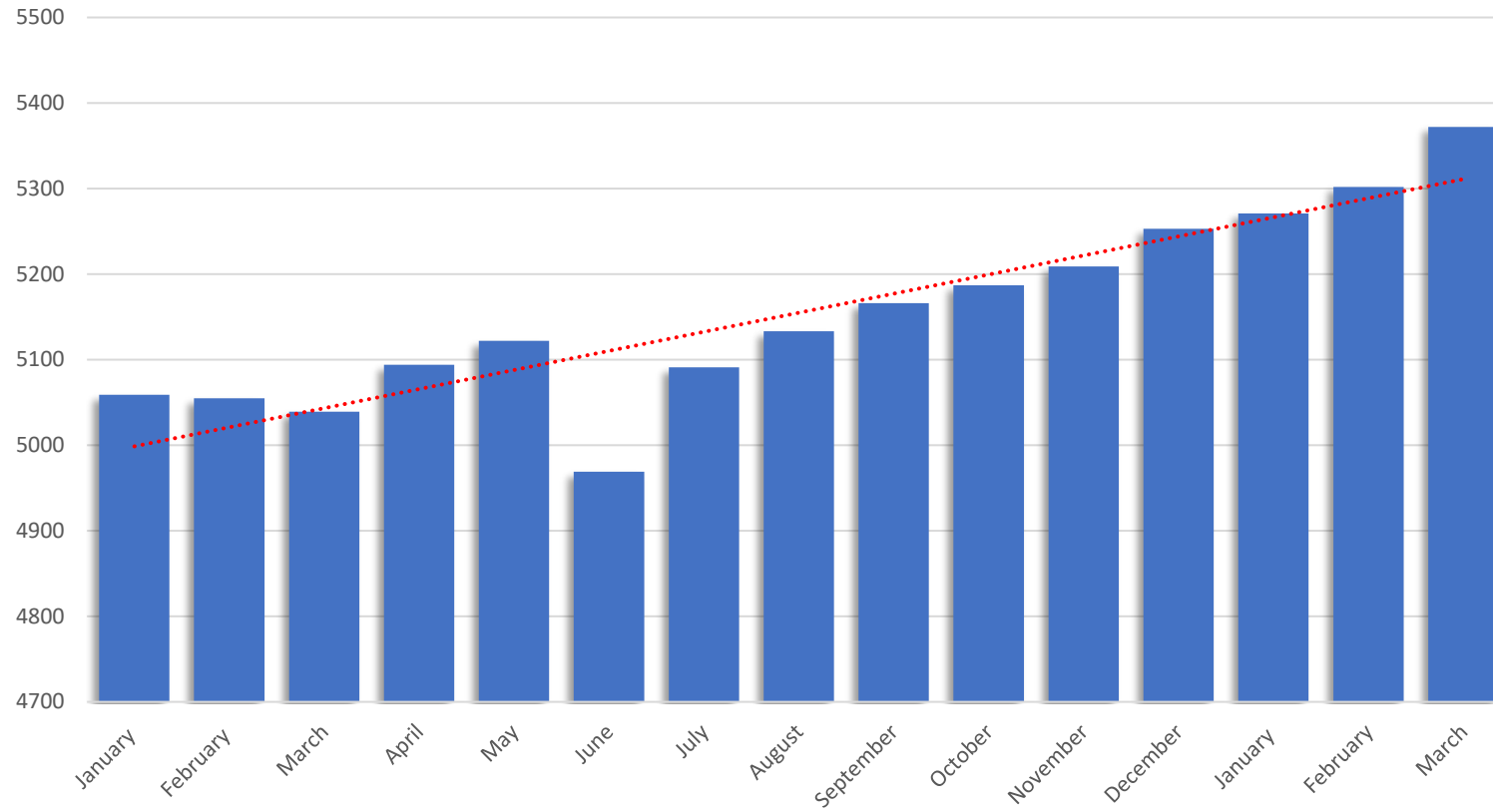


# Evolutions Members



Tulare Local  
Healthcare District

Evolutions Members  
2022 - 2023

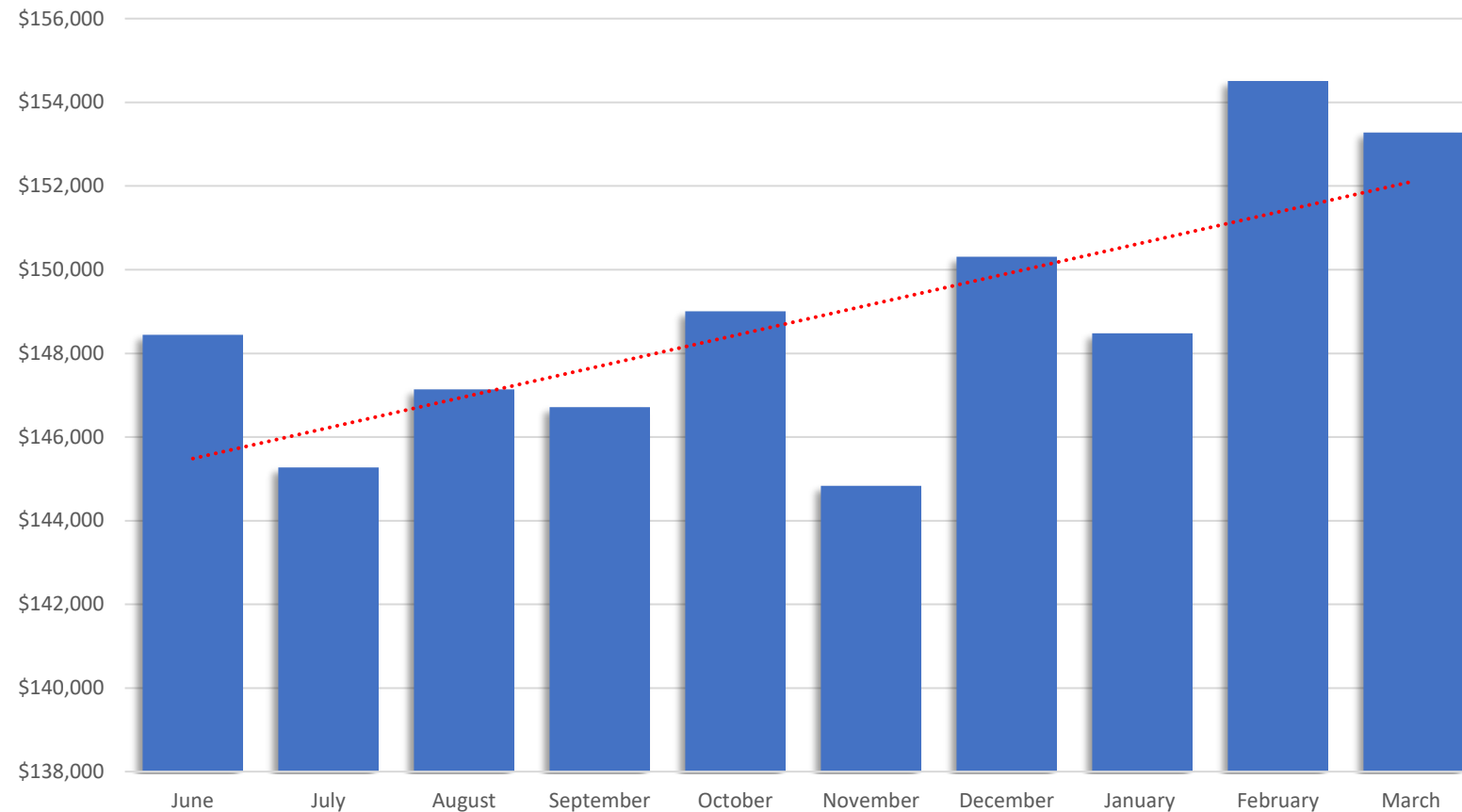


# Evolutions Membership Revenue



Tulare Local  
Healthcare District

Membership Revenue

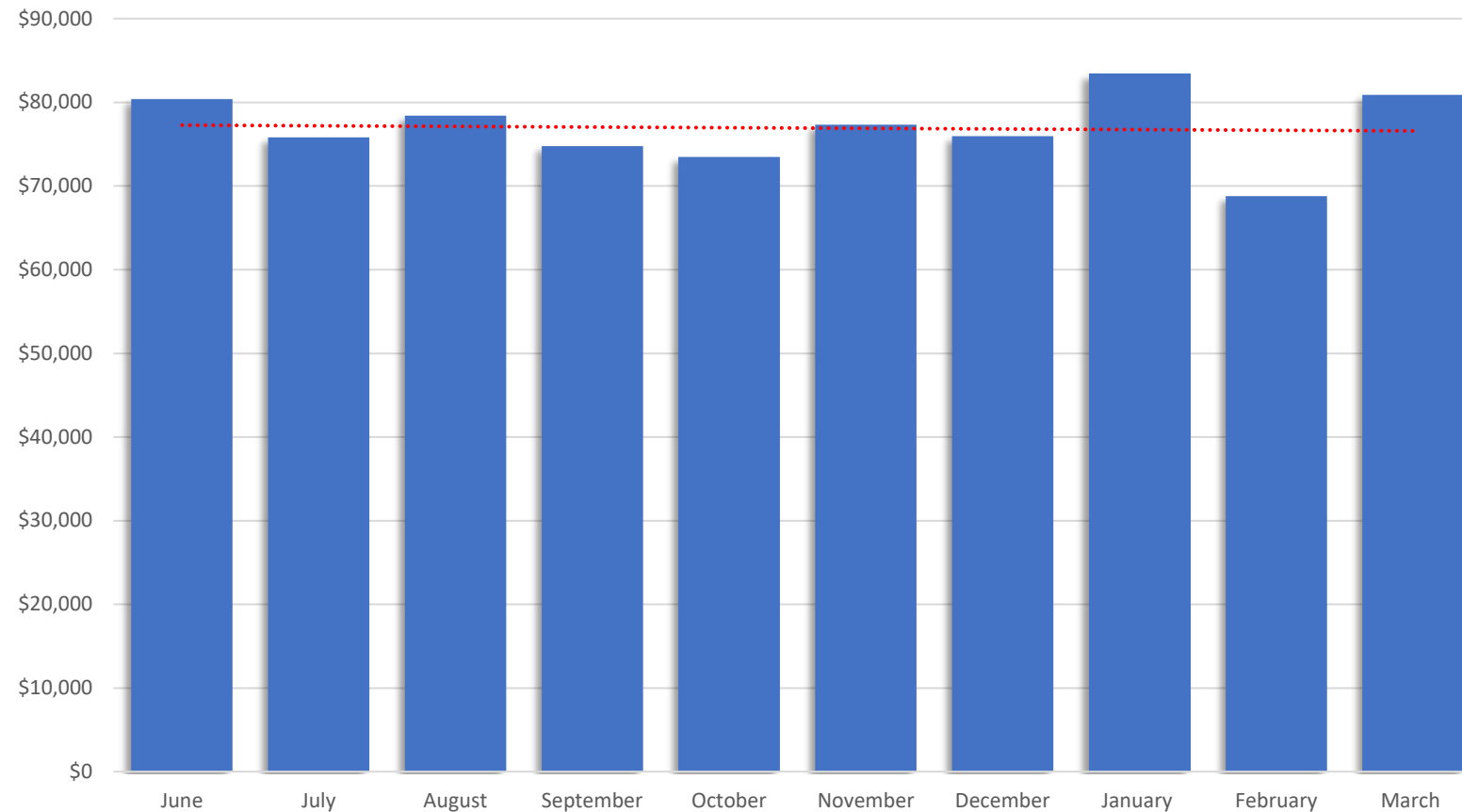


# Evolutions Salary & Wages



Tulare Local  
Healthcare District

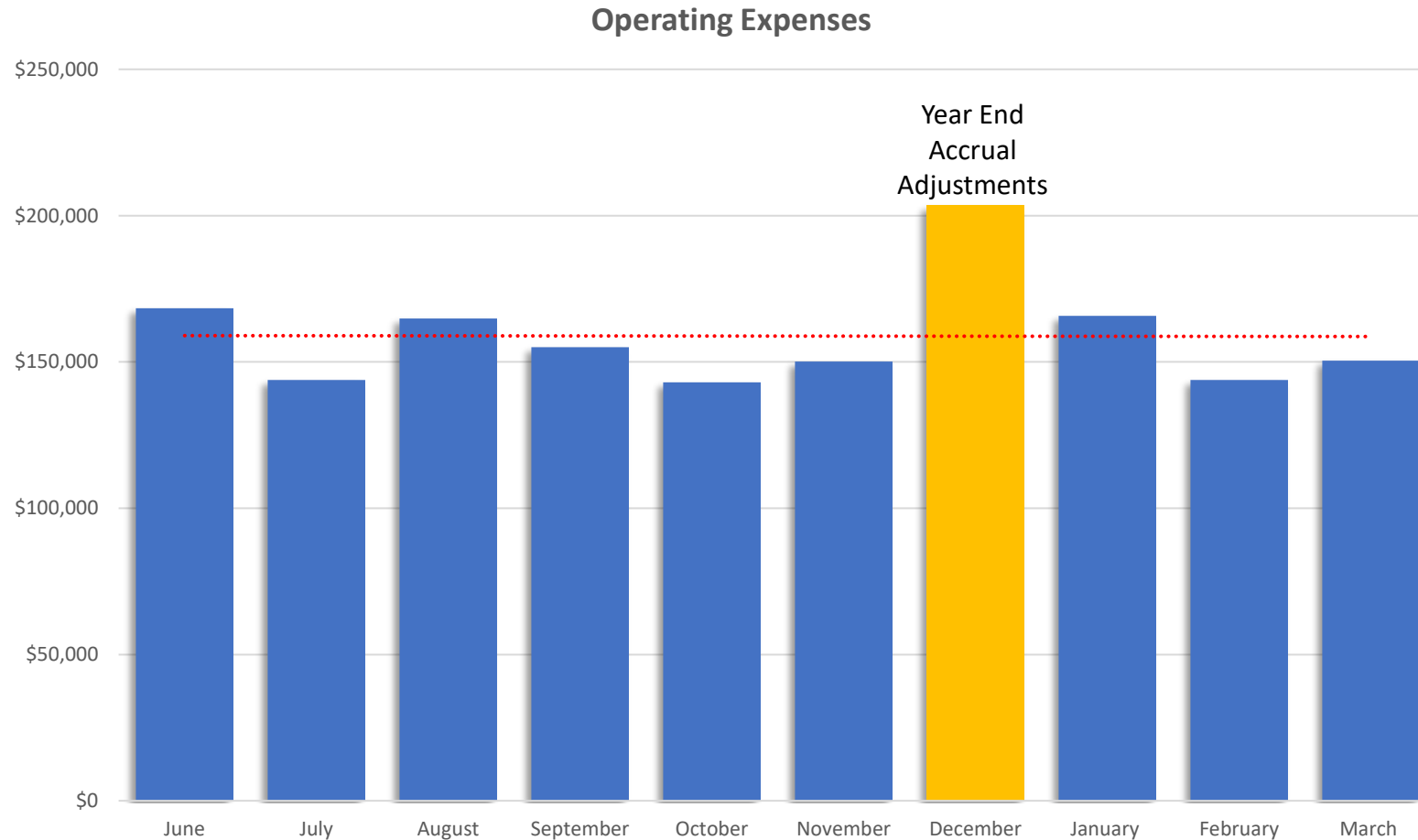
Salary & Wages



# Evolutions Operating Expenses



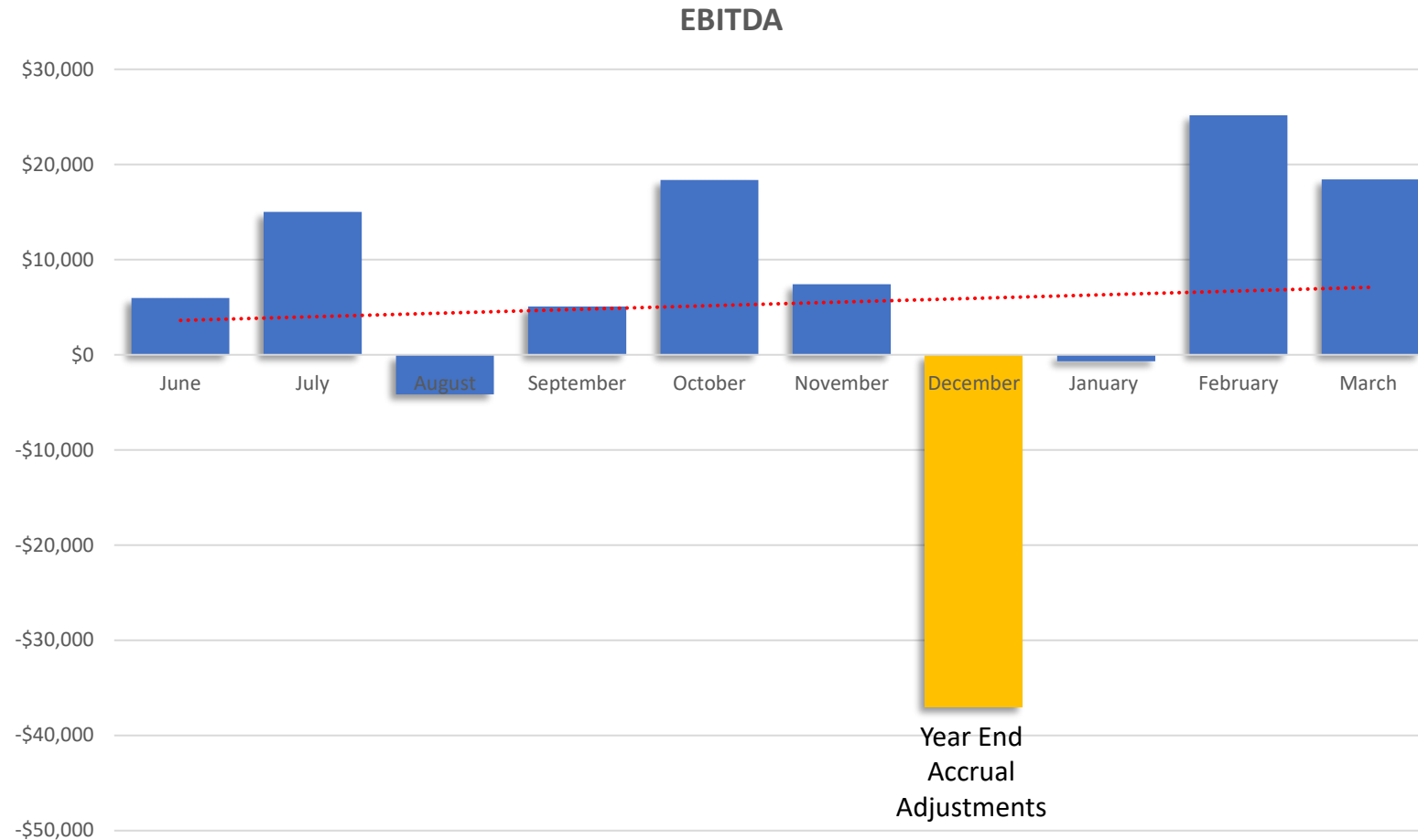
Tulare Local  
Healthcare District



# Evolutions EBITDA



Tulare Local  
Healthcare District



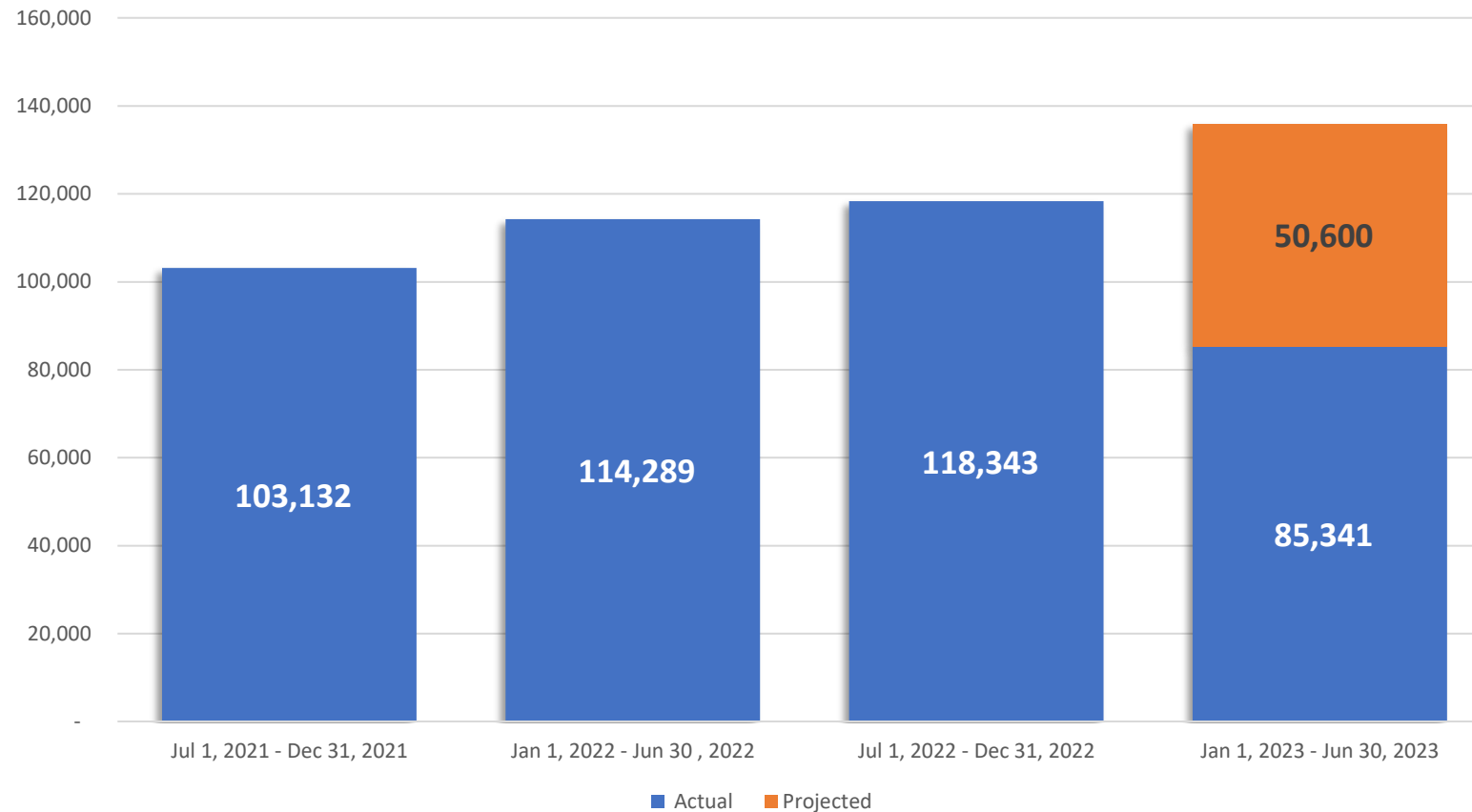
# Member Utilization

(1/2 Year Increments)



Tulare Local  
Healthcare District

Evolutions Member Utilization



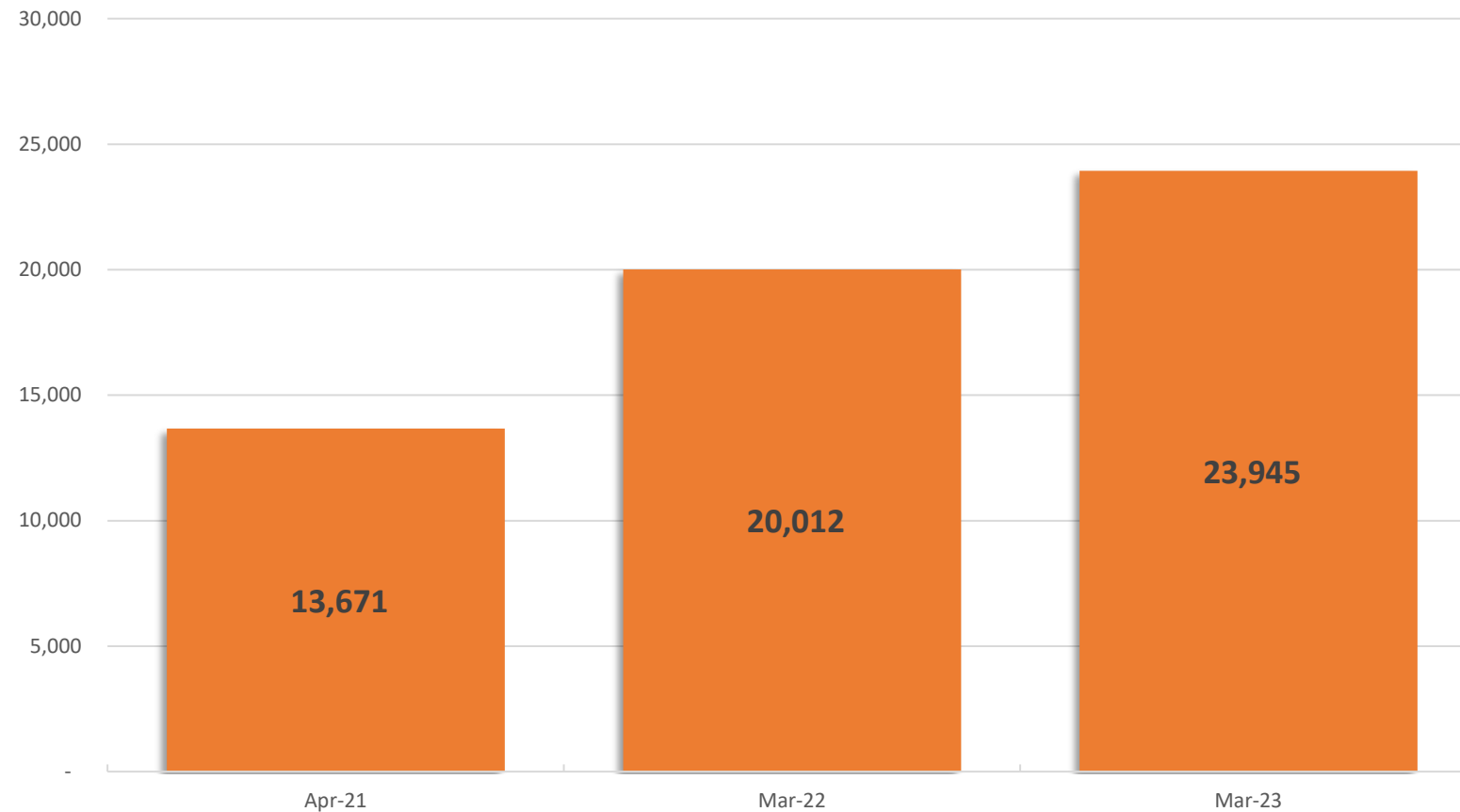
# Member Utilization

(1 Year Increments)



Tulare Local  
Healthcare District

Evolutions Membership Utilization



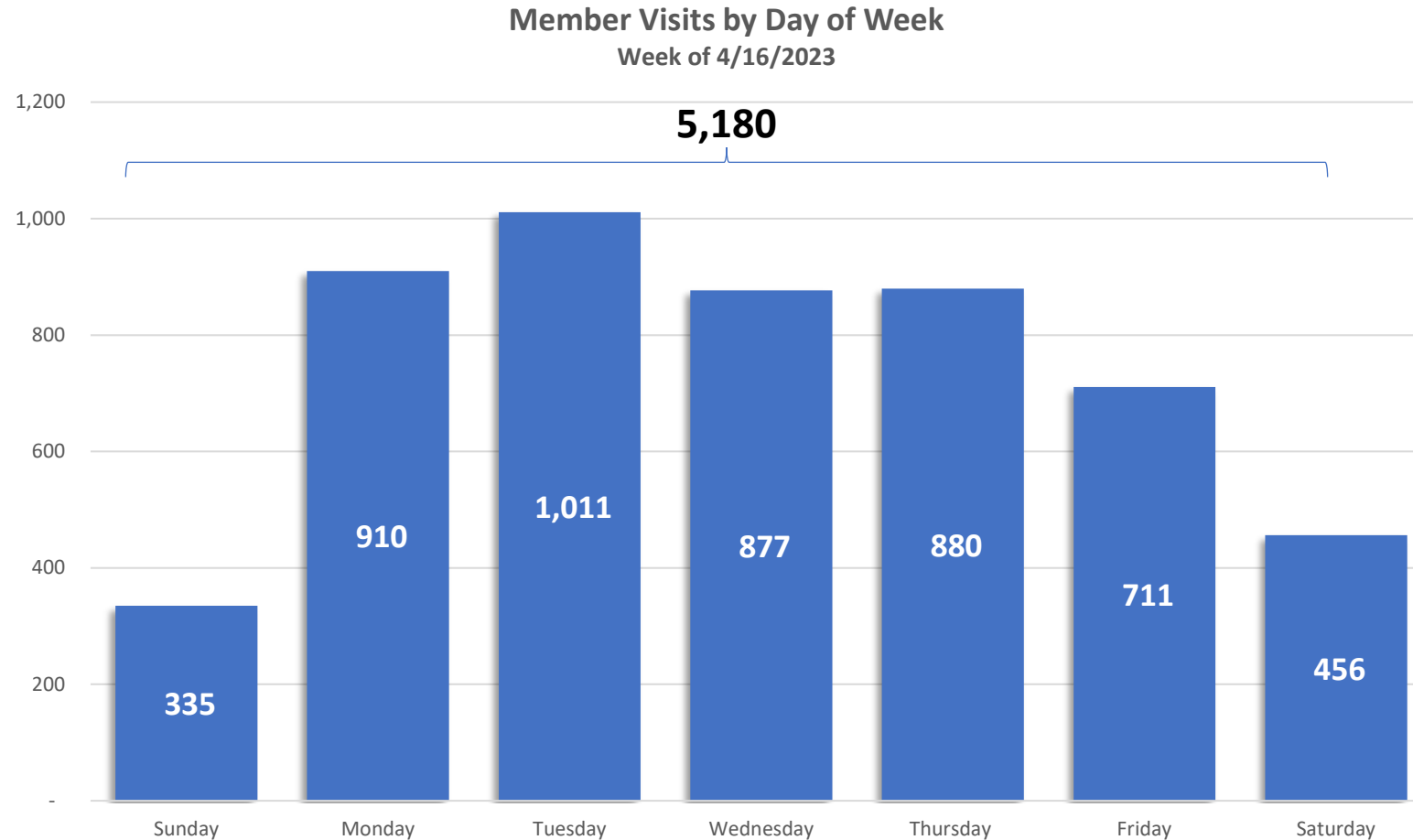


# Member Utilization

By Day of Week



Tulare Local  
Healthcare District



# Member Utilization

## By Day of Week



Tulare Local  
Healthcare District

Member Visits by Day of Week (Post Covid)  
3/29/2021 - 4/24/2023

