TULARE LOCAL HEALTH CARE DISTRICT

BALANCE SHEET
PERIOD ENDED 8/31/2026
UNAUDITED

	July 2026 This Year	August 2026 This year	Increase (Decrease)	August 2025 Last year	Increase (Decrease) YOY	Increase (Decrease) %	
CURRENT ASSETS							
Cash and Cash Equivalents	$ 18,845,694	$ 18,552,766	$ (292,929)	$ 15,970,873	$ 2,581,892	16.2%	{1}
Cash Resereve	$ 1,000,000	$ 1,000,000		$ 1,000,000		0.0%	
Bankruptcy Reserve	$ 3,295,210	$ 3,295,210		$ 4,331,579	$ (1,036,369)	(23.9%)	
Net Cash	$ 23,140,905	$ 22,847,976	$ (292,929)	$ 21,302,453	$ 1,545,523	7.3%	
Rent Receivables	$ 2,532,807	$ 2,532,844	$ 37	$ 2,387,721	$ 145,124	6.1%	
Net AR	$ 2,532,807	$ 2,532,844	$ 37	$ 2,387,721	$ 145,124	6.1%	
Property Tax Revenue	$ 523,271	$ 773,583	$ 250,312	$ 664,443	$ 109,140	16.4%	{2}
Miscellaneous Receivables	$ 34,586	$ 31,738	$ (2,848)	$ 137,227	$ (105,489)	(76.9%)	
Prepaids	$ 356,072	$ 367,526	$ 11,454	$ 391,498	$ (23,972)	(6.1%)	{3}
Net Other Receivables	$ 913,928	$ 1,172,846	$ 258,918	$ 1,193,168	$ (20,321)	(1.7%)	
TOTAL CURRENT ASSETS	$ 26,587,639	$ 26,553,666	$ (33,973)	$ 24,883,341	$ 1,670,325	6.7%	
LIMITED USE ASSETS							
Restricted Trust Funds	$ 14,798,381	$ 11,891,822	$ (2,906,559)	$ 12,266,379	$ (374,557)	(3.1%)	{2} & {4}
CAPITAL ASSETS							
Land & Land Improvements	$ 6,159,243	$ 6,171,828	$ 12,585	$ 6,159,243	$ 12,585	0.2%	{5}
Buildings & Building Improvements	$ 48,014,585	$ 48,026,605	$ 12,019	$ 47,431,119	$ 595,486	1.3%	{6}
Major Movable Equipment	$ 2,010,438	$ 2,022,555	$ 12,117	$ 1,963,729	$ 58,827	3.0%	{7}
Construction in Progress	$ 116,092,220	$ 116,356,774	$ 264,554	$ 113,364,301	$ 2,992,473	2.6%	{8}
Accumulated Depreciation	$ (45,593,794)	$ (45,710,132)	$ (116,338)	$ (44,302,995)	$ (1,407,137)	3.2%	
TOTAL CAPITAL ASSETS	$ 126,682,693	$ 126,867,631	$ 184,938	$ 124,615,398	$ 2,252,233	1.8%	
LONG TERM ASSETS							
Lease Receivable	$ 7,632,537	$ 7,632,537		$ 10,142,113	$ (2,509,576)	(24.7%)	
TOTAL ASSETS	**$ 175,701,250**	**$ 172,945,655**	**$ (2,755,595)**	**$ 171,907,230**	**$ 1,038,425**	**0.6%**	
CURRENT LIABILITIES							
Accounts Payable	$ 74,738	$ 79,940	$ 5,201	$ 241,164	$ (161,225)	(66.9%)	
Payroll	$ 122,896	$ 136,090	$ 13,194	$ 114,042	$ 22,048	19.3%	
Other Accrued Liabilities	$ 1,184,267	$ 946,444	$ (237,823)	$ 132,669	$ 813,775	613.4%	{2}
Current Maturities of Debt Borrowings	$ 4,396,244	$ 3,719,243	$ (677,001)	$ 3,437,263	$ 281,980	8.2%	{2} & {4}
TOTAL CURRENT LIABILITIES	$ 5,778,145	$ 4,881,716	$ (896,429)	$ 3,925,138	$ 956,578	24.4%	
LONG TERM LIABILITIES							
OTHER							
Bankruptcy Payable	$ 3,295,210	$ 3,295,210		$ 4,331,579	$ (1,036,369)	(23.9%)	
Deferred Inflows	$ 10,142,113	$ 10,142,113		$ 12,519,903	$ (2,377,790)	(19.0%)	
LTD							
Debt Borrowings, Net of Current Maturities	$ 88,277,865	$ 85,887,637	$ (2,390,228)	$ 89,651,378	$ (3,763,741)	(4.2%)	{2} & {4}
Bond Issuance Costs & Other Assets	$ 24,150	$ 23,947	$ (203)	$ 26,382	$ (2,435)	(9.2%)	{2}
TOTAL LONG TERM LIABILITIES	$ 101,739,338	$ 99,348,907	$ (2,390,431)	$ 106,529,243	$ (7,180,336)	(6.7%)	
TOTAL LIABILITIES	**$ 107,517,483**	**$ 104,230,623**	**$ (3,286,861)**	**$ 110,454,381**	**$ (6,223,758)**	**(5.6%)**	
NET POSITION							
Net Position at Beginning of Fiscal Year	$ 64,330,699	$ 64,330,699		$ 50,738,976	$ 13,591,723	26.8%	
Increase (Decrease) in Net Position	$ 3,853,067	$ 4,384,333	$ 531,266	$ 10,713,873	$ (6,329,539)	(59.1%)	
TOTAL NET POSITION	$ 68,183,767	$ 68,715,033	$ 531,266	$ 61,452,849	$ 7,262,184	11.8%	
TOTAL LIABILITIES & NET POSITION	**$ 175,701,250**	**$ 172,945,655**	**$ (2,755,595)**	**$ 171,907,230**	**$ 1,038,425**	**0.6%**	

{1} Decrease in cash due to CIP expenditures and timing of AH rent receipts, with August rent received in July and September rent received in September.
{2} Regular monthly accruals.
{3} Prepaids increased due to multiple items: solar rebate expense $25K, annual Barracuda $8.6K, and annual Solar O&M and M&V invoices $15K, offset by monthly insurance moved to expense ($26K) and other prepaids moved to expense ($11K).
{4} Annual GO Bond principal and interest payments and reclass of LTD to STD.
{5} New asset #1251 EVO landscape.
{6} New assets #1250 Sauna upgrade & #1252 EVO signage.
{7} New asset #1249 EVO weights.
{8} CIP - EVO equipment, Tower, Seismic, AH Kitchen, & AH fire alarm.

	A	B	C	D	E	F	G	H
1				**DISTRICT**				
2				STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET				
3				FOR THE EIGHT MONTHS ENDING 8/31/2026				
4				UNAUDITED				
5		Current Month				Year to Date		
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	$ 249,412	$ 252,619	$ (3,207)	Rental Revenue	$ 1,993,333	$ 2,018,691	$ (25,358)	{1}
8	$ 250,312	$ 250,312	$ 0	Property Tax Revenue	$ 2,002,497	$ 2,002,496	$ 1	
9	$ 170	$ 100	$ 70	Other Operating Revenue	$ 14,449	$ 800	$ 13,649	
10	**$ 499,895**	**$ 503,031**	**$ (3,136)**	**TOTAL OPERATING REVENUE**	**$ 4,010,280**	**$ 4,021,987**	**$ (11,707)**	
11								
12	$ 44,623	$ 46,105	$ (1,482)	Salaries & Wages	$ 352,183	$ 371,997	$ (19,814)	{2}
13	$ 10,783	$ 10,367	$ 416	Employee Benefits	$ 89,226	$ 85,777	$ 3,449	
14	$ 118	$ 11,000	$ (10,883)	Professional Fees	$ 27,518	$ 70,600	$ (43,083)	{3}
15	$ 6,858	$ 12,500	$ (5,643)	Legal Fees	$ 95,725	$ 100,000	$ (4,275)	
16	$ 22,135	$ 25,615	$ (3,480)	Purchased Services	$ 201,267	$ 232,457	$ (31,190)	{4}
17	$ 2,450	$ 730	$ 1,720	Supplies	$ 5,481	$ 5,840	$ (359)	{5}
18	-	$ 300	$ (300)	Repairs & Maintenance	-	$ 2,400	$ (2,400)	
19	$ 3,053	$ 3,249	$ (196)	Utilities & Phone	$ 20,220	$ 25,989	$ (5,770)	
20	$ 8,448	$ 8,583	$ (135)	Building & Equipment Rental	$ 67,634	$ 67,992	$ (358)	
21	$ 20,627	$ 22,769	$ (2,142)	Insurance	$ 171,367	$ 175,648	$ (4,281)	{6}
22	$ 197	$ 250	$ (53)	Other Operating Expenses	$ 7,703	$ 24,500	$ (16,797)	
23	**$ 119,291**	**$ 141,468**	**$ (22,177)**	**OPERATING EXPENSES BEFORE D&A**	**$ 1,038,323**	**$ 1,163,200**	**$ (124,877)**	
24	**$ 380,604**	**$ 361,563**	**$ 19,041**	**EBITDA**	**$ 2,971,956**	**$ 2,858,787**	**$ 113,170**	
25								
26	$ (57,207)	$ (62,743)	$ 5,536	Depreciation & Amortization	$ (458,212)	$ (496,750)	$ 38,538	{7}
27	$ 376,067	$ 376,067	$ (0)	GO Bond Revenue	$ 3,008,533	$ 3,008,536	$ (3)	
28	$ 55,228	$ 55,228	$ 0	GO Bond Accretion	$ 441,828	$ 441,824	$ 4	
29	$ (201,539)	$ (201,539)	$ 0	Bond Interest Expense	$ (1,612,311)	$ (1,612,312)	$ 1	
30	$ (58,322)	$ (58,322)	$ (0)	Solar Rev Bond Interest	$ (466,577)	$ (466,576)	$ (1)	
31	$ 79,488	$ 26,455	$ 53,033	Gains/Losses on Investments	$ 559,636	$ 348,676	$ 210,960	{8}
32	-	-	-	Gain on Sale of Property	$ 86,491	-	$ 86,491	
33	-	-	-	Extraordinary Revenue/Expenses	$ (157)	-	$ (157)	
34	**$ 193,715**	**$ 135,146**	**$ 58,569**	**TOTAL OTHER REVENUE (EXPENSES)**	**$ 1,559,230**	**$ 1,223,398**	**$ 335,832**	
35								
36	**$ 574,319**	**$ 496,709**	**$ 77,610**	**INCREASE (DECREASE) IN NET POSITION**	**$ 4,531,187**	**$ 4,082,185**	**$ 449,002**	
37								

39 {1} Removal of revive rent budgeted through year end.
40 {2} Salaries & wages under budget due to Admin Assistant returning from leave near the end of the month. Actual hours should return to normal in September.
41 {3} Professional fees were below budget due to the timing of major construction support services that have not yet been utilized.
42 {4} Purchased services remain under budget largely due to the timing of planned document cleanup services that have not yet been engaged.
43 {5} Laptop purchase not budgetd, YTD remains under budget.
44 {6} Insurance costs are under budget due to lower-than-budgeted quotes and are expected to remain under budget through year-end.
45 {7} Partial variance is due to depreciation being recorded under EVO and timing of CIP projects not yet completed.
46 {8} Investment income continues to be higher than budget due to conservative interest rate assumptions.

DISTRICT

STATEMENT OF REVENUE & EXPENDITURES

TWELVE MONTHS ENDED 8/31/2026

UNAUDITED

	AUGUST 2025	SEPTEMBER 2025	OCTOBER 2025	NOVEMBER 2025	DECEMBER 2025	JANUARY 2026	FEBRUARY 2026	MARCH 2026	APRIL 2026	MAY 2026	JUNE 2026	JULY 2026	AUGUST 2026	12 MONTH TOTAL	INCREASE/ (DECREASE) YOY $	%
Rental Revenue	$ 246,340	$ 246,572	$ 252,099	$ 252,334	$ 252,883	$ 252,334	$ 252,278	$ 252,389	$ 252,451	$ 252,294	$ 252,310	$ 229,863	$ 249,412	$ 2,997,222	$ 3,072	1.25%
Property Tax Revenue	$ 248,691	$ 248,691	$ 248,691	$ 248,691	$ 404,444	$ 94,554	$ 406,070	$ 250,312	$ 250,312	$ 250,312	$ 250,312	$ 250,312	$ 250,312	$ 3,153,015	$ 1,621	0.65%
Other Operating Revenue	$ 100	$ 100	$ 100	$ 100	$ (54,900)	$ 100	$ 100	$ 100	$ 100	$ 12,129	$ 1,650	$ 100	$ 170	$ (40,151)	$ 70	69.96%
TOTAL OPERATING REVENUE	**$ 495,131**	**$ 495,363**	**$ 500,890**	**$ 501,125**	**$ 602,427**	**$ 346,988**	**$ 658,448**	**$ 502,801**	**$ 502,863**	**$ 514,735**	**$ 504,272**	**$ 480,275**	**$ 499,894**	**$ 6,110,086**	**$ 4,763**	**0.96%**
Salaries & Wages	$ 33,765	$ 40,114	$ 41,804	$ 35,243	$ 44,622	$ 47,594	$ 42,012	$ 29,099	$ 46,032	$ 44,437	$ 47,263	$ 51,123	$ 44,623	$ 513,967	$ 10,858	32.16%
Employee Benefits	$ 21,278	$ 7,263	$ (1,824)	$ 5,502	$ 5,264	$ 11,594	$ 12,793	$ 6,321	$ 16,948	$ 11,244	$ 10,135	$ 9,408	$ 10,783	$ 105,431	$ (10,495)	(49.32%)
Professional Fees	$ 12,965	$ 283	$ 345	$ 2,188	$ 225	$ 113	$ 18,188	$ 8,418	$ 295	$ 138	$ 100	$ 150	$ 118	$ 30,558	$ (12,848)	(99.09%)
Legal Fees	$ 11,894	$ 11,698	$ 10,188	$ 4,533	$ 6,036	$ 11,505	$ 14,300	$ 11,000	$ 11,133	$ 14,390	$ 11,928	$ 14,613	$ 6,858	$ 128,180	$ (5,036)	(42.34%)
Purchased Services	$ 22,381	$ 21,896	$ 27,976	$ 20,213	$ 29,123	$ 35,643	$ 17,672	$ 23,267	$ 25,784	$ 23,580	$ 21,611	$ 31,576	$ 22,135	$ 300,474	$ (246)	(1.10%)
Supplies	-	$ 66	$ 76	$ 112	$ 503	$ 431	-	$ 623	$ 424	$ 199	$ 1,066	$ 287	$ 2,450	$ 6,238	$ 2,450	0.00%
Repairs & Maintenance	-	-	-	-	$ 355	-	-	-	-	-	-	-	-	$ 355	-	0.00%
Utilities & Phone	$ 2,925	$ 3,535	$ 2,520	$ 2,996	$ 3,004	$ 2,498	$ 2,553	$ 2,500	$ 2,321	$ 2,053	$ 2,478	$ 2,764	$ 3,053	$ 32,274	$ 128	4.37%
Building & Equipment Rental	$ 7,956	$ 7,981	$ 8,004	$ 7,958	$ 8,875	$ 8,419	$ 8,533	$ 8,546	$ 8,422	$ 8,422	$ 8,422	$ 8,422	$ 8,448	$ 100,452	$ 492	6.19%
Insurance	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 20,627	$ 20,627	$ 258,109	$ (1,059)	(4.88%)
Other Operating Expenses	$ 7,866	$ 807	$ 7,635	$ 709	$ (3,185)	$ 400	$ 858	$ 351	$ 172	$ 2,326	$ 2,344	$ 1,056	$ 197	$ 13,670	$ (7,670)	(97.50%)
OPERATING EXPENSES BEFORE D&A	**$ 142,716**	**$ 115,329**	**$ 118,410**	**$ 101,140**	**$ 116,508**	**$ 139,883**	**$ 138,595**	**$ 111,811**	**$ 133,217**	**$ 128,475**	**$ 127,033**	**$ 140,026**	**$ 119,292**	**$ 1,489,707**	**$ (23,424)**	**(16.41%)**
EBITDA	**$ 352,415**	**$ 380,034**	**$ 382,480**	**$ 399,985**	**$ 485,919**	**$ 207,105**	**$ 519,853**	**$ 390,990**	**$ 369,646**	**$ 386,260**	**$ 377,239**	**$ 340,249**	**$ 380,602**	**$ 4,620,379**	**$ 28,188**	**8.00%**
Depreciation & Amortization	$ (56,828)	$ (58,663)	$ (58,663)	$ (58,663)	$ (60,323)	$ (57,370)	$ (57,370)	$ (57,418)	$ (57,059)	$ (57,298)	$ (57,283)	$ (57,207)	$ (57,207)	$ (694,524)	$ (379)	0.67%
GO Bond Revenue	$ 374,906	$ 374,906	$ 374,906	$ 374,906	$ 579,542	$ 376,067	$ 376,067	$ 376,067	$ 376,067	$ 376,067	$ 376,067	$ 376,067	$ 376,067	$ 4,712,792	$ 1,161	0.31%
GO Bond Accretion	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 662,741	-	0.00%
Bond Interest Expense	$ (204,906)	$ (204,906)	$ (204,906)	$ (204,906)	$ (204,906)	$ (201,539)	$ (201,539)	$ (201,539)	$ (201,539)	$ (201,539)	$ (201,539)	$ (201,539)	$ (201,539)	$ (2,431,933)	$ 3,367	(1.64%)
Solar Rev Bond Interest	$ (59,455)	$ (59,455)	$ (59,455)	$ (59,455)	$ (59,455)	$ (58,322)	$ (58,322)	$ (58,322)	$ (58,322)	$ (58,322)	$ (58,322)	$ (58,322)	$ (58,322)	$ (704,398)	$ 1,133	(1.91%)
Gains/Losses on Investments	$ 97,265	$ 87,488	$ 81,245	$ 69,674	$ 68,716	$ 64,747	$ 62,705	$ 66,649	$ 72,385	$ 70,914	$ 67,516	$ 75,232	$ 79,488	$ 866,758	$ (17,777)	(18.28%)
Gain on Sale of Property	-	-	-	-	$ 101,189	-	-	-	-	-	$ 86,491	-	-	$ 187,681	-	0.00%
Extraordinary Revenue/Expenses	-	-	$ 165,764	$ 25,000	-	-	-	-	-	-	-	$ (157)	-	$ 190,607	-	0.00%
TOTAL OTHER REVENUE (EXPENSES)	**$ 206,210**	**$ 194,598**	**$ 354,119**	**$ 201,784**	**$ 479,991**	**$ 178,811**	**$ 176,769**	**$ 180,665**	**$ 186,760**	**$ 185,050**	**$ 268,158**	**$ 189,302**	**$ 193,715**	**$ 2,789,723**	**$ (12,495)**	**(6.06%)**
INCREASE (DECREASE) IN NET POSITION	**$ 558,625**	**$ 574,632**	**$ 736,599**	**$ 601,769**	**$ 965,910**	**$ 385,916**	**$ 696,622**	**$ 571,655**	**$ 556,406**	**$ 571,310**	**$ 645,397**	**$ 529,551**	**$ 574,317**	**$ 7,410,102**	**$ 15,693**	**2.81%**

EVO

STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET
FOR THE EIGHT MONTHS ENDING 8/31/2026
UNAUDITED

	Current Month				Year to Date			
	Actual	Budget	Difference		Actual	Budget	Difference	
Memberships	$ 204,968	$ 204,256	$ 712		$ 1,686,238	$ 1,598,429	$ 87,809	
Enrollments	$ 6,155	$ 3,897	$ 2,258		$ 31,871	$ 31,176	$ 695	
Childcare	$ 7,233	$ 6,856	$ 377		$ 52,036	$ 54,848	$ (2,812)	
Personal Trainer Rent	$ 3,150	$ 2,500	$ 650		$ 22,450	$ 20,000	$ 2,450	
Guest Fees	$ 4,591	$ 4,411	$ 180		$ 38,273	$ 35,288	$ 2,985	
Drinks	$ 353	$ 370	$ (18)		$ 3,145	$ 2,960	$ 185	
Other Operating Revenue	$ 387	$ 79	$ 308		$ 5,489	$ 632	$ 4,857	
TOTAL OPERATING REVENUE	**$ 226,837**	**$ 222,369**	**$ 4,468**		**$ 1,839,502**	**$ 1,743,333**	**$ 96,169**	
Salaries & Wages	$ 103,750	$ 107,773	$ (4,023)	{1}	$ 799,690	$ 828,460	$ (28,770)	
Employee Benefits	$ 20,730	$ 20,039	$ 691		$ 156,465	$ 164,042	$ (7,577)	
Purchased Services	$ 17,341	$ 18,276	$ (935)		$ 152,006	$ 155,208	$ (3,203)	
Supplies	$ 14,931	$ 9,025	$ 5,906	{2}	$ 98,893	$ 77,800	$ 21,093	
Minor Equipment	-	$ 1,450	$ (1,450)	{3}	$ 4,279	$ 5,600	$ (1,321)	
Repairs & Maintenance	$ 469	$ 10,710	$ (10,241)	{4}	$ 30,790	$ 55,080	$ (24,290)	
Utilities & Phone	$ 26,541	$ 20,850	$ 5,691	{5}	$ 146,483	$ 157,600	$ (11,117)	
Building & Equipment Rental	$ 334	$ 251	$ 83		$ 2,452	$ 2,008	$ 444	
Insurance	$ 13,317	$ 7,803	$ 5,514	{6}	$ 64,776	$ 60,198	$ 4,578	
Other Operating Expenses	$ 1,186	$ 700	$ 486		$ 5,459	$ 12,400	$ (6,941)	
OPERATING EXPENSES BEFORE D&A	**$ 198,599**	**$ 196,877**	**$ 1,722**		**$ 1,461,293**	**$ 1,518,396**	**$ (57,103)**	
EBITDA	**$ 28,237**	**$ 25,492**	**$ 2,745**		**$ 378,208**	**$ 224,937**	**$ 153,271**	
Depreciation & Amortization	$ (58,928)	$ (57,992)	$ (936)		$ (467,346)	$ (462,153)	$ (5,193)	
Solar Revenue Bond Activity	$ (12,362)	$ (7,652)	$ (4,710)	{7}	$ (65,928)	$ (61,216)	$ (4,712)	
Extraordinary Revenue/Expenses	-	-	-		$ 8,211	-	$ 8,211	
TOTAL OTHER REVENUE (EXPENSES)	**$ (71,290)**	**$ (65,644)**	**$ (5,646)**		**$ (525,062)**	**$ (523,369)**	**$ (1,693)**	
INCREASE (DECREASE) IN NET POSITION	**$ (43,053)**	**$ (40,152)**	**$ (2,901)**		**$ (146,853)**	**$ (298,432)**	**$ 151,579**	

{1} Salaries & wages under budget primarily due to front desk hours being lower than budgeted.
{2} Supplies over budget due to higher-than-anticipated operational needs, including annual purchases of envelopes and towels.
{3} Minor equipment budget used for childcare supplies during August.
{4} Repairs & maintenance under budget due to using supplies already on hand, reducing additional costs.
{5} Utilities are over budget due to higher-than-anticipated electricity costs.
{6} Increase due to annual insurance audit.
{7} Variance due to invoice for services used to acquire the solar rebate. August includes LTD FY24-FY26 true-up. Remaining balance will be amortized through FY 2035.

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1								**EVO**									
2								STATEMENT OF REVENUE & EXPENDITURES									
3								TWELVE MONTHS ENDED 8/31/2026									
4								UNAUDITED									
5																	
6		**AUGUST**	**SEPTEMBER**	**OCTOBER**	**NOVEMBER**	**DECEMBER**	**JANUARY**	**FEBRUARY**	**MARCH**	**APRIL**	**MAY**	**JUNE**	**JULY**	**AUGUST**	**12 MONTH**	**INCREASE/ (DECREASE) YOY**	
7		**2025**	**2025**	**2025**	**2025**	**2025**	**2026**	**2026**	**2026**	**2026**	**2026**	**2026**	**2026**	**2026**	**TOTAL**	**$**	**%**
8	Memberships	$ 197,905	$ 203,318	$ 203,971	$ 206,162	$ 206,675	$ 217,226	$ 199,661	$ 212,546	$ 212,215	$ 215,565	$ 214,794	$ 209,263	$ 204,968	$ 2,506,363	$ 7,063	3.57%
9	Enrollments	$ 4,026	$ 3,300	$ 3,050	$ 3,425	$ 1,450	$ 2,224	$ 3,979	$ 4,290	$ 4,120	$ 2,100	$ 4,650	$ 4,352	$ 6,155	$ 43,096	$ 2,129	52.88%
10	Childcare	$ 6,075	$ 6,315	$ 6,020	$ 5,836	$ 5,465	$ 5,922	$ 5,507	$ 5,194	$ 5,610	$ 5,580	$ 9,127	$ 7,864	$ 7,233	$ 75,672	$ 1,158	19.06%
11	Personal Trainer Rent	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,000	$ 2,500	$ 2,500	$ 2,650	$ 2,650	$ 2,750	$ 3,500	$ 2,750	$ 3,150	$ 31,950	$ 650	26.00%
12	Guest Fees	$ 3,630	$ 4,197	$ 2,690	$ 2,312	$ 4,535	$ 4,379	$ 2,947	$ 4,993	$ 5,131	$ 4,442	$ 7,311	$ 4,479	$ 4,591	$ 52,007	$ 961	26.47%
13	Drinks	$ 385	$ 491	$ 312	$ 270	$ 260	$ 237	$ 315	$ 497	$ 432	$ 486	$ 360	$ 467	$ 353	$ 4,477	$ (33)	(8.44%)
14	Other Operating Revenue	$ 692	$ 524	$ 1,244	$ 1,366	$ 207	$ 640	$ 532	$ 538	$ 1,030	$ 996	$ 969	$ 398	$ 387	$ 8,830	$ (306)	(44.13%)
15	**TOTAL OPERATING REVENUE**	**$ 215,213**	**$ 220,645**	**$ 219,787**	**$ 221,871**	**$ 220,592**	**$ 233,128**	**$ 215,441**	**$ 230,708**	**$ 231,188**	**$ 231,919**	**$ 240,711**	**$ 229,573**	**$ 226,837**	**$ 2,722,395**	**$ 11,623**	**5.40%**
16																	
17	Salaries & Wages	$ 97,357	$ 93,032	$ 100,195	$ 91,707	$ 95,583	$ 93,248	$ 116,960	$ 97,685	$ 91,870	$ 96,718	$ 93,383	$ 106,076	$ 103,750	$ 1,180,207	$ 6,393	6.57%
18	Employee Benefits	$ 74,027	$ 16,033	$ (36,092)	$ 16,460	$ 15,253	$ 19,652	$ 23,781	$ 19,936	$ 17,812	$ 18,557	$ 17,271	$ 18,725	$ 20,730	$ 168,119	$ (53,296)	(72.00%)
19	Purchased Services	$ 17,464	$ 17,327	$ 20,930	$ 17,951	$ 17,624	$ 24,172	$ 17,997	$ 17,400	$ 20,939	$ 19,381	$ 14,623	$ 20,152	$ 17,341	$ 225,837	$ (123)	(0.70%)
20	Supplies	$ 12,753	$ 8,851	$ 8,895	$ 6,388	$ 11,702	$ 12,172	$ 16,369	$ 11,495	$ 10,780	$ 15,015	$ 7,340	$ 10,790	$ 14,931	$ 134,729	$ 2,179	17.09%
21	Minor Equipment	-	-	-	-	-	-	$ 1,339	$ 543	$ 281	$ 273	$ 282	$ 1,561	-	$ 4,279	-	0.00%
22	Repairs & Maintenance	$ 5,337	$ 16,349	$ 2,523	$ 3,802	$ 1,590	$ 2,218	$ 5,077	$ 2,325	$ 5,132	$ 3,190	$ 7,214	$ 5,166	$ 469	$ 55,055	$ (4,869)	(91.22%)
23	Utilities & Phone	$ 22,371	$ 22,552	$ 18,972	$ 23,668	$ 23,363	$ 18,019	$ 18,184	$ 17,816	$ 13,863	$ 13,012	$ 17,699	$ 21,352	$ 26,541	$ 235,038	$ 4,169	18.64%
24	Building & Equipment Rental	$ 247	$ 329	$ 166	$ 231	$ 247	$ 247	$ 247	$ 361	$ 247	$ 247	$ 433	$ 334	$ 334	$ 3,426	$ 87	35.16%
25	Insurance	$ 13,689	$ 7,432	$ 7,432	$ 7,432	$ 7,432	$ 7,432	$ 7,432	$ 7,432	$ 7,432	$ 7,432	$ 7,432	$ 6,869	$ 13,317	$ 94,503	$ (372)	(2.72%)
26	Other Operating Expenses	$ 261	$ 818	$ 14,979	-	$ 2,607	-	$ 54	$ 1,291	-	$ 1,052	$ 600	$ 1,275	$ 1,186	$ 23,861	$ 926	355.34%
27	**OPERATING EXPENSES BEFORE D&A**	**$ 243,506**	**$ 182,723**	**$ 138,000**	**$ 167,639**	**$ 175,401**	**$ 177,160**	**$ 207,440**	**$ 176,284**	**$ 168,356**	**$ 174,877**	**$ 166,277**	**$ 192,300**	**$ 198,599**	**$ 2,125,055**	**$ (44,906)**	**(18.44%)**
28	**EBITDA**	**$ (28,293)**	**$ 37,922**	**$ 81,787**	**$ 54,232**	**$ 45,191**	**$ 55,968**	**$ 8,001**	**$ 54,424**	**$ 62,832**	**$ 57,042**	**$ 74,434**	**$ 37,273**	**$ 28,238**	**$ 597,340**	**$ 56,529**	**(199.81%)**
29																	
30	Depreciation & Amortization	$ (54,970)	$ (54,409)	$ (54,409)	$ (53,680)	$ (80,333)	$ (58,142)	$ (58,449)	$ (58,971)	$ (58,126)	$ (58,243)	$ (58,243)	$ (58,243)	$ (58,928)	$ (710,178)	$ (3,959)	7.20%
31	Solar Rev Bond Interest	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (7,652)	$ (7,652)	$ (7,652)	$ (7,652)	$ (7,652)	$ (7,652)	$ (7,652)	$ (12,362)	$ (98,292)	$ (4,271)	52.79%
32	Extraordinary Revenue/Expenses	-	-	-	-	$ 55,000	$ 8,000	$ 211	-	-	-	-	-	-	$ 63,211	-	0.00%
33	**TOTAL OTHER REVENUE (EXPENSES)**	**$ (63,061)**	**$ (62,500)**	**$ (62,500)**	**$ (61,771)**	**$ (33,424)**	**$ (57,794)**	**$ (65,890)**	**$ (66,623)**	**$ (65,778)**	**$ (65,895)**	**$ (65,895)**	**$ (65,895)**	**$ (71,290)**	**$ (745,258)**	**$ (8,230)**	**13.05%**
34																	
35	**INCREASE (DECREASE) IN NET POSITION**	**$ (91,354)**	**$ (24,578)**	**$ 19,287**	**$ (7,539)**	**$ 11,767**	**$ (1,826)**	**$ (57,889)**	**$ (12,199)**	**$ (2,946)**	**$ (8,853)**	**$ 8,539**	**$ (28,622)**	**$ (43,052)**	**$ (147,918)**	**$ 48,299**	**(52.87%)**