TULARE LOCAL HEALTH CARE DISTRICT

BALANCE SHEET
PERIOD ENDED 10/31/2026
UNAUDITED

	September 2026 This Year	October 2026 This Year	Increase (Decrease)	October 2025 Last Year	Increase (Decrease) YOY	Increase (Decrease) %	
CURRENT ASSETS							
Cash and Cash Equivalents	$ 18,911,012	$ 18,205,420	$ (705,592)	$ 16,542,598	$ 1,662,822	10.1%	{1}
Cash Reserve	$ 1,000,000	$ 1,000,000		$ 1,000,000		0.0%	
Bankruptcy Reserve	$ 3,295,210	$ 3,295,210		$ 3,355,871	$ (60,661)	(1.8%)	
Net Cash	$ 23,206,222	$ 22,500,630	$ (705,592)	$ 20,898,469	$ 1,602,161	7.7%	
Rent Receivables	$ 2,532,793	$ 2,532,794	$ 1	$ 2,384,548	$ 148,246	6.2%	
Net AR	$ 2,532,793	$ 2,532,794	$ 1	$ 2,384,548	$ 148,246	6.2%	
Property Tax Revenue	$ 1,023,895	$ 1,274,207	$ 250,312	$ 1,161,825	$ 112,382	9.7%	{2}
Miscellaneous Receivables	$ 33,909	$ 34,785	$ 875	$ 148,093	$ (113,309)	(76.5%)	
Prepaids	$ 288,845	$ 257,278	$ (31,567)	$ 333,646	$ (76,368)	(22.9%)	
Net Other Receivables	$ 1,346,649	$ 1,566,270	$ 219,621	$ 1,643,564	$ (77,294)	(4.7%)	
TOTAL CURRENT ASSETS	$ 27,085,664	$ 26,599,694	$ (485,970)	$ 24,926,581	$ 1,673,113	6.7%	
LIMITED USE ASSETS							
Restricted Trust Funds	$ 11,062,938	$ 11,439,024	$ 376,086	$ 11,861,497	$ (422,473)	(3.6%)	
CAPITAL ASSETS							
Land & Land Improvements	$ 6,171,828	$ 6,198,668	$ 26,840	$ 6,159,243	$ 39,425	0.6%	{3}
Buildings & Building Improvements	$ 48,060,505	$ 48,060,505		$ 47,431,119	$ 629,386	1.3%	
Major Movable Equipment	$ 2,022,555	$ 2,022,555		$ 1,963,729	$ 58,827	3.0%	
Construction in Progress	$ 116,490,069	$ 117,409,065	$ 918,997	$ 113,599,857	$ 3,809,208	3.4%	{1}
Accumulated Depreciation	$ (45,824,932)	$ (45,939,713)	$ (114,781)	$ (44,529,546)	$ (1,410,167)	3.2%	
TOTAL CAPITAL ASSETS	$ 126,920,025	$ 127,751,080	$ 831,055	$ 124,624,403	$ 3,126,678	2.5%	
LONG TERM ASSETS							
Lease Receivable	$ 7,632,537	$ 7,632,537		$ 10,142,113	$ (2,509,576)	(24.7%)	
TOTAL ASSETS	**$ 172,701,164**	**$ 173,422,336**	**$ 721,171**	**$ 171,554,594**	**$ 1,867,741**	**1.1%**	
CURRENT LIABILITIES							
Accounts Payable	$ 50,032	$ 811,954	$ 761,922	$ 87,787	$ 724,167	824.9%	{4}
Payroll	$ 150,529	$ 88,699	$ (61,831)	$ 80,825	$ 7,873	9.7%	
Other Accrued Liabilities	$ 1,175,273	$ 1,166,442	$ (8,831)	$ 364,007	$ 802,435	220.4%	
Current Maturities of Debt Borrowings	$ 3,588,269	$ 3,862,668	$ 274,399	$ 3,585,777	$ 276,891	7.7%	{2}
TOTAL CURRENT LIABILITIES	$ 4,964,103	$ 5,929,762	$ 965,660	$ 4,118,396	$ 1,811,367	44.0%	
LONG TERM LIABILITIES							
OTHER							
Bankruptcy Payable	$ 3,295,210	$ 2,554,357	$ (740,853)	$ 3,356,609	$ (802,252)	(23.9%)	{4}
Deferred Inflows	$ 10,142,113	$ 10,142,113		$ 12,519,903	$ (2,377,790)	(19.0%)	
LTD							
Debt Borrowings, Net of Current Maturities	$ 85,029,408	$ 84,974,180	$ (55,228)	$ 88,774,921	$ (3,800,741)	(4.3%)	{2}
Bond Issuance Costs & Other Assets	$ 23,744	$ 23,541	$ (203)	$ 25,976	$ (2,435)	(9.4%)	{2}
TOTAL LONG TERM LIABILITIES	$ 98,490,475	$ 97,694,191	$ (796,285)	$ 104,677,409	$ (6,983,219)	(6.7%)	
TOTAL LIABILITIES	**$ 103,454,578**	**$ 103,623,953**	**$ 169,375**	**$ 108,795,805**	**$ (5,171,852)**	**(4.8%)**	
NET POSITION							
Net Position at Beginning of Fiscal Year	$ 64,330,699	$ 64,330,699		$ 50,738,976	$ 13,591,723	26.8%	
Increase (Decrease) in Net Position	$ 4,915,887	$ 5,467,683	$ 551,796	$ 12,019,813	$ (6,552,130)	(54.5%)	
TOTAL NET POSITION	$ 69,246,586	$ 69,798,382	$ 551,796	$ 62,758,789	$ 7,039,593	11.2%	
TOTAL LIABILITIES & NET POSITION	**$ 172,701,164**	**$ 173,422,336**	**$ 721,171**	**$ 171,554,594**	**$ 1,867,741**	**1.1%**	

{1} The decrease in cash is primarily due to payments for Construction in Progress (CIP), which also contributed to the increase in CIP.
{2} Regular monthly accruals.
{3} New Asset - EVO Playground Shade Cover.
{4} The increase in Accounts Payable and decrease in Bankruptcy Payable reflect bankruptcy invoices transferred to AP that remained unpaid as of October 31.

DISTRICT

STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET
FOR THE TEN MONTHS ENDING 10/31/2026
UNAUDITED

	Current Month				Year to Date			
	Actual	Budget	Difference		Actual	Budget	Difference	
	$ 256,233	$ 259,472	$ (3,239)	Rental Revenue	$ 2,497,134	$ 2,530,814	$ (33,680)	{1}
	$ 250,312	$ 250,312	$ 0	Property Tax Revenue	$ 2,503,122	$ 2,503,120	$ 2	
	$ 100	$ 100	-	Other Operating Revenue	$ 25,869	$ 1,000	$ 24,869	
	$ 506,646	**$ 509,884**	**$ (3,238)**	**TOTAL OPERATING REVENUE**	**$ 5,026,125**	**$ 5,034,934**	**$ (8,809)**	
	$ 51,971	$ 48,539	$ 3,432	Salaries & Wages	$ 456,719	$ 469,075	$ (12,356)	{2}
	$ 9,955	$ 10,834	$ (879)	Employee Benefits	$ 108,783	$ 107,445	$ 1,338	
	$ 125	$ 11,000	$ (10,875)	Professional Fees	$ 27,743	$ 92,600	$ (64,858)	{3}
	$ 9,718	$ 12,500	$ (2,783)	Legal Fees	$ 112,625	$ 125,000	$ (12,375)	
	$ 26,319	$ 29,175	$ (2,856)	Purchased Services	$ 252,779	$ 288,097	$ (35,318)	{4}
	$ 849	$ 730	$ 119	Supplies	$ 6,542	$ 7,300	$ (758)	
	-	$ 300	$ (300)	Repairs & Maintenance	-	$ 3,000	$ (3,000)	
	$ 2,511	$ 3,249	$ (738)	Utilities & Phone	$ 25,419	$ 32,487	$ (7,068)	
	$ 8,737	$ 8,583	$ 154	Building & Equipment Rental	$ 84,819	$ 85,158	$ (339)	
	$ 20,627	$ 22,769	$ (2,142)	Insurance	$ 212,621	$ 221,186	$ (8,565)	{5}
	$ 3,929	$ 250	$ 3,679	Other Operating Expenses	$ 12,412	$ 30,000	$ (17,588)	{6}
	$ 134,740	**$ 147,929**	**$ (13,188)**	**OPERATING EXPENSES BEFORE D&A**	**$ 1,300,460**	**$ 1,461,348**	**$ (160,887)**	
	$ 371,905	**$ 361,955**	**$ 9,950**	**EBITDA**	**$ 3,725,665**	**$ 3,573,587**	**$ 152,078**	
	$ (56,683)	$ (62,445)	$ 5,762	Depreciation & Amortization	$ (571,776)	$ (622,074)	$ 50,298	{7}
	$ 376,067	$ 376,067	$ (0)	GO Bond Revenue	$ 3,760,667	$ 3,760,670	$ (3)	
	$ 55,228	$ 55,228	$ 0	GO Bond Accretion	$ 552,284	$ 552,280	$ 4	
	$ (201,539)	$ (201,539)	$ 0	Bond Interest Expense	$ (2,015,389)	$ (2,015,390)	$ 1	
	$ (58,322)	$ (58,322)	$ (0)	Solar Rev Bond Interest	$ (583,222)	$ (583,220)	$ (2)	
	$ 84,959	$ 19,621	$ 65,338	Gains/Losses on Investments	$ 701,587	$ 387,918	$ 313,669	{8}
	-	-	-	Gain on Sale of Property	$ 86,491	-	$ 86,491	
	-	-	-	Extraordinary Revenue/Expenses	$ (157)	-	$ (157)	
	$ 199,710	**$ 128,610**	**$ 71,100**	**TOTAL OTHER REVENUE (EXPENSES)**	**$ 1,930,486**	**$ 1,480,184**	**$ 450,302**	
	$ 571,615	**$ 490,565**	**$ 81,050**	**INCREASE (DECREASE) IN NET POSITION**	**$ 5,656,151**	**$ 5,053,771**	**$ 602,380**	

{1} Rental revenue remains under budget due to the removal of Revive rental income originally budgeted through year-end.
{2} Salaries & wages were over budget for October due to less PTO taken than anticipated and unbudgeted merit increases earlier in the year
{3} Professional fees remain under budget as budgeted construction support services have not yet been utilized.
{4} Purchased services remain under budget due to delayed document cleanup services.
{5} Insurance costs are under budget due to lower-than-budgeted premiums and are expected to remain under budget through year-end.
{6} Other Operating Expenses for October were over budget due to Tulare Western Med polos and public notice posting costs.
{7} Depreciation remains under budget due to certain expenses being recorded under EVO and the timing of projects not yet completed.
{8} Investment income remains above budget due to conservative interest rate assumptions.

DISTRICT

STATEMENT OF REVENUE & EXPENDITURES

TWELVE MONTHS ENDED 10/31/2026

UNAUDITED

	OCTOBER 2025	NOVEMBER 2025	DECEMBER 2025	JANUARY 2026	FEBRUARY 2026	MARCH 2026	APRIL 2026	MAY 2026	JUNE 2026	JULY 2026	AUGUST 2026	SEPTEMBER 2026	OCTOBER 2026	12 MONTH TOTAL	INCREASE/ (DECREASE) YOY $	INCREASE/ (DECREASE) YOY %
Rental Revenue	$ 252,099	$ 252,334	$ 252,883	$ 252,334	$ 252,278	$ 252,389	$ 252,451	$ 252,294	$ 252,310	$ 229,863	$ 249,412	$ 247,568	$ 256,233	$ 3,002,351	$4,134	1.64%
Property Tax Revenue	$ 248,691	$ 248,691	$ 404,444	$ 94,554	$ 406,070	$ 250,312	$ 250,312	$ 250,312	$ 250,312	$ 250,312	$ 250,312	$ 250,312	$ 250,312	$ 3,156,257	1,621	0.65%
Other Operating Revenue	$ 100	$ 100	$ (54,900)	$ 100	$ 100	$ 100	$ 100	$ 12,129	$ 1,650	$ 100	$ 170	$ 11,319	$ 100	$ (28,931)	-	0.00%
TOTAL OPERATING REVENUE	**$ 500,890**	**$ 501,125**	**$ 602,427**	**$ 346,988**	**$ 658,448**	**$ 502,801**	**$ 502,863**	**$ 514,735**	**$ 504,272**	**$ 480,275**	**$ 499,894**	**$ 509,199**	**$ 506,645**	**$ 6,129,677**	**5,755**	**1.15%**
Salaries & Wages	$ 41,804	$ 35,243	$ 44,622	$ 47,594	$ 42,012	$ 29,099	$ 46,032	$ 44,437	$ 47,263	$ 51,123	$ 44,623	$ 52,565	$ 51,971	$ 536,585	10,167	24.32%
Employee Benefits	$ (1,824)	$ 5,502	$ 5,264	$ 11,594	$ 12,793	$ 6,321	$ 16,948	$ 11,244	$ 10,135	$ 9,408	$ 10,783	$ 9,602	$ 9,955	$ 119,549	11,779	(645.72%)
Professional Fees	$ 345	$ 2,188	$ 225	$ 113	$ 18,188	$ 8,418	$ 295	$ 138	$ 100	$ 150	$ 118	$ 100	$ 125	$ 30,155	(220)	(63.77%)
Legal Fees	$ 10,188	$ 4,533	$ 6,036	$ 11,505	$ 14,300	$ 11,000	$ 11,133	$ 14,390	$ 11,928	$ 14,613	$ 6,858	$ 7,183	$ 9,718	$ 123,194	(471)	(4.62%)
Purchased Services	$ 27,976	$ 20,213	$ 29,123	$ 35,643	$ 17,672	$ 23,267	$ 25,784	$ 23,580	$ 21,611	$ 31,576	$ 22,135	$ 25,193	$ 26,319	$ 302,115	(1,657)	(5.92%)
Supplies	$ 76	$ 112	$ 503	$ 431	-	$ 623	$ 424	$ 199	$ 1,066	$ 287	$ 2,450	$ 212	$ 849	$ 7,157	774	1021.20%
Repairs & Maintenance	-	-	$ 355	-	-	-	-	-	-	-	-	-	-	$ 355	-	0.00%
Utilities & Phone	$ 2,520	$ 2,996	$ 3,004	$ 2,498	$ 2,553	$ 2,500	$ 2,321	$ 2,053	$ 2,478	$ 2,764	$ 3,053	$ 2,688	$ 2,511	$ 31,419	(9)	(0.35%)
Building & Equipment Rental	$ 8,004	$ 7,958	$ 8,875	$ 8,419	$ 8,533	$ 8,546	$ 8,422	$ 8,422	$ 8,422	$ 8,422	$ 8,448	$ 8,448	$ 8,737	$ 101,652	733	9.15%
Insurance	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 20,627	$ 20,627	$ 20,627	$ 20,627	$ 255,992	(1,058)	(4.88%)
Other Operating Expenses	$ 7,635	$ 709	$ (3,185)	$ 400	$ 858	$ 351	$ 172	$ 2,326	$ 2,344	$ 1,056	$ 197	$ 779	$ 3,929	$ 9,936	(3,706)	(48.54%)
OPERATING EXPENSES BEFORE D&A	**$ 118,410**	**$ 101,140**	**$ 116,508**	**$ 139,883**	**$ 138,595**	**$ 111,811**	**$ 133,217**	**$ 128,475**	**$ 127,033**	**$ 140,026**	**$ 119,292**	**$ 127,397**	**$ 134,741**	**$ 1,518,108**	**16,332**	**13.79%**
EBITDA	**$ 382,480**	**$ 399,985**	**$ 485,919**	**$ 207,105**	**$ 519,853**	**$ 390,990**	**$ 369,646**	**$ 386,260**	**$ 377,239**	**$ 340,249**	**$ 380,602**	**$ 381,802**	**$ 371,904**	**$ 4,611,569**	**(10,576)**	**(2.77%)**
Depreciation & Amortization	$ (58,663)	$ (58,663)	$ (60,323)	$ (57,370)	$ (57,370)	$ (57,418)	$ (57,059)	$ (57,298)	$ (57,283)	$ (57,207)	$ (57,207)	$ (56,881)	$ (56,683)	$ (690,762)	1,980	(3.38%)
GO Bond Revenue	$ 374,906	$ 374,906	$ 579,542	$ 376,067	$ 376,067	$ 376,067	$ 376,067	$ 376,067	$ 376,067	$ 376,067	$ 376,067	$ 376,067	$ 376,067	$ 4,715,115	1,161	0.31%
GO Bond Accretion	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 662,741	-	0.00%
Bond Interest Expense	$ (204,906)	$ (204,906)	$ (204,906)	$ (201,539)	$ (201,539)	$ (201,539)	$ (201,539)	$ (201,539)	$ (201,539)	$ (201,539)	$ (201,539)	$ (201,539)	$ (201,539)	$ (2,425,200)	3,367	(1.64%)
Solar Rev Bond Interest	$ (59,455)	$ (59,455)	$ (59,455)	$ (58,322)	$ (58,322)	$ (58,322)	$ (58,322)	$ (58,322)	$ (58,322)	$ (58,322)	$ (58,322)	$ (58,322)	$ (58,322)	$ (702,132)	1,133	(1.91%)
Gains/Losses on Investments	$ 81,245	$ 69,674	$ 68,716	$ 64,747	$ 62,705	$ 66,649	$ 72,385	$ 70,914	$ 67,516	$ 75,232	$ 79,488	$ 56,993	$ 84,959	$ 839,978	3,714	4.57%
Gain on Sale of Property	-	-	$ 101,189	-	-	-	-	-	$ 86,491	-	-	-	-	$ 187,681	-	0.00%
Extraordinary Revenue/Expenses	$ 165,764	$ 25,000	-	-	-	-	-	-	-	$ (157)	-	-	-	$ 24,843	(165,764)	(100.00%)
TOTAL OTHER REVENUE (EXPENSES)	**$ 354,119**	**$ 201,784**	**$ 479,991**	**$ 178,811**	**$ 176,769**	**$ 180,665**	**$ 186,760**	**$ 185,050**	**$ 268,158**	**$ 189,302**	**$ 193,715**	**$ 171,546**	**$ 199,710**	**$ 2,612,263**	**(154,409)**	**(43.60%)**
INCREASE (DECREASE) IN NET POSITION	**$ 736,599**	**$ 601,769**	**$ 965,910**	**$ 385,916**	**$ 696,622**	**$ 571,655**	**$ 556,406**	**$ 571,310**	**$ 645,397**	**$ 529,551**	**$ 574,317**	**$ 553,348**	**$ 571,614**	**$ 7,223,832**	**($164,985)**	**(22.40%)**

EVO

STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET
FOR THE TEN MONTHS ENDING 10/31/2026
UNAUDITED

	Current Month				Year to Date			
	Actual	Budget	Difference		Actual	Budget	Difference	
	$ 205,449	$ 206,801	$ (1,352)	Memberships	$ 2,099,773	$ 2,010,759	$ 89,014	
	$ 2,450	$ 3,897	$ (1,447)	Enrollments	$ 37,121	$ 38,970	$ (1,849)	
	$ 6,650	$ 6,856	$ (206)	Childcare	$ 65,438	$ 68,560	$ (3,122)	
	$ 2,650	$ 2,500	$ 150	Personal Trainer Rent	$ 27,600	$ 25,000	$ 2,600	
	$ 3,006	$ 4,411	$ (1,405)	Guest Fees	$ 44,297	$ 44,110	$ 187	
	$ 261	$ 370	$ (109)	Drinks	$ 3,757	$ 3,700	$ 57	
	$ 1,228	$ 79	$ 1,149	Other Operating Revenue	$ 7,150	$ 790	$ 6,360	
	$ 221,694	**$ 224,914**	**$ (3,220)**	**TOTAL OPERATING REVENUE**	**$ 2,285,137**	**$ 2,191,889**	**$ 93,248**	{1}
	$ 105,535	$ 107,773	$ (2,238)	Salaries & Wages	$ 1,004,156	$ 1,040,526	$ (36,370)	
	$ 19,074	$ 19,824	$ (750)	Employee Benefits	$ 194,076	$ 203,270	$ (9,194)	
	$ 17,840	$ 21,276	$ (3,436)	Purchased Services	$ 187,179	$ 194,760	$ (7,581)	{2}
	$ 4,430	$ 9,025	$ (4,595)	Supplies	$ 114,158	$ 95,850	$ 18,308	{3}
	$ 677	$ 1,700	$ (1,024)	Minor Equipment	$ 4,956	$ 7,800	$ (2,844)	
	$ 2,884	$ 5,910	$ (3,026)	Repairs & Maintenance	$ 39,242	$ 66,900	$ (27,658)	
	$ 18,639	$ 17,750	$ 889	Utilities & Phone	$ 186,347	$ 197,300	$ (10,953)	
	$ (226)	$ 251	$ (477)	Building & Equipment Rental	$ 2,617	$ 2,510	$ 107	
	$ 6,869	$ 7,803	$ (934)	Insurance	$ 78,514	$ 75,804	$ 2,710	
	$ 64	$ 1,350	$ (1,286)	Other Operating Expenses	$ 6,020	$ 14,900	$ (8,880)	
	$ 175,785	**$ 192,662**	**$ (16,877)**	**OPERATING EXPENSES BEFORE D&A**	**$ 1,817,265**	**$ 1,899,620**	**$ (82,355)**	
	$ 45,909	**$ 32,252**	**$ 13,657**	**EBITDA**	**$ 467,872**	**$ 292,269**	**$ 175,603**	
	$ (57,895)	$ (56,384)	$ (1,511)	Depreciation & Amortization	$ (582,956)	$ (576,529)	$ (6,427)	
	$ (7,833)	$ (7,652)	$ (181)	Solar Rev Bond Interest	$ (81,594)	$ (76,520)	$ (5,074)	
	-	-	-	Extraordinary Revenue/Expenses	$ 8,211	-	$ 8,211	
	$ (65,729)	**$ (64,036)**	**$ (1,693)**	**TOTAL OTHER REVENUE (EXPENSES)**	**$ (656,339)**	**$ (653,049)**	**$ (3,290)**	
	$ (19,819)	**$ (31,784)**	**$ 11,965**	**INCREASE (DECREASE) IN NET POSITION**	**$ (188,468)**	**$ (360,780)**	**$ 172,312**	

{1} October is typically a slower month for revenue, and this trend may continue through year-end, although YTD revenue remains above budget.
{2} Purchased Services were under budget due to CPR training scheduled for October that has not yet occurred.
{3} Supplies were under budget due to fewer purchases needed during the month.

EVO

STATEMENT OF REVENUE & EXPENDITURES

TWELVE MONTHS ENDED 10/31/2026

UNAUDITED

	OCTOBER 2025	NOVEMBER 2025	DECEMBER 2025	JANUARY 2026	FEBRUARY 2026	MARCH 2026	APRIL 2026	MAY 2026	JUNE 2026	JULY 2026	AUGUST 2026	SEPTEMBER 2026	OCTOBER 2026	12 MONTH TOTAL	INCREASE/ (DECREASE) YOY $	INCREASE/ (DECREASE) YOY %
Memberships	$ 203,971	$ 206,162	$ 206,675	$ 217,226	$ 199,661	$ 212,546	$ 212,215	$ 215,565	$ 214,794	$ 209,263	$ 204,968	$ 208,087	$ 205,449	$ 2,512,610	1,478	0.72%
Enrollments	$ 3,050	$ 3,425	$ 1,450	$ 2,224	$ 3,979	$ 4,290	$ 4,120	$ 2,100	$ 4,650	$ 4,352	$ 6,155	$ 2,800	$ 2,450	$ 41,996	(600)	(19.67%)
Childcare	$ 6,020	$ 5,836	$ 5,465	$ 5,922	$ 5,507	$ 5,194	$ 5,610	$ 5,580	$ 9,127	$ 7,864	$ 7,233	$ 6,751	$ 6,650	$ 76,739	630	10.47%
Personal Trainer Rent	$ 2,500	$ 2,500	$ 2,000	$ 2,500	$ 2,500	$ 2,650	$ 2,650	$ 2,750	$ 3,500	$ 2,750	$ 3,150	$ 2,500	$ 2,650	$ 32,100	150	6.00%
Guest Fees	$ 2,690	$ 2,312	$ 4,535	$ 4,379	$ 2,947	$ 4,993	$ 5,131	$ 4,442	$ 7,311	$ 4,479	$ 4,591	$ 3,018	$ 3,006	$ 51,144	316	11.76%
Drinks	$ 312	$ 270	$ 260	$ 237	$ 315	$ 497	$ 432	$ 486	$ 360	$ 467	$ 353	$ 351	$ 261	$ 4,287	(51)	(16.35%)
Other Operating Revenue	$ 1,244	$ 1,366	$ 207	$ 640	$ 532	$ 538	$ 1,030	$ 996	$ 969	$ 398	$ 387	$ 434	$ 1,228	$ 8,724	(15)	(1.24%)
TOTAL OPERATING REVENUE	**$ 219,787**	**$ 221,871**	**$ 220,592**	**$ 233,128**	**$ 215,441**	**$ 230,708**	**$ 231,188**	**$ 231,919**	**$ 240,711**	**$ 229,573**	**$ 226,837**	**$ 223,941**	**$ 221,694**	**$ 2,727,600**	**1,908**	**0.87%**
Salaries & Wages	$ 100,195	$ 91,707	$ 95,583	$ 93,248	$ 116,960	$ 97,685	$ 91,870	$ 96,718	$ 93,383	$ 106,076	$ 103,750	$ 98,931	$ 105,535	$ 1,191,446	5,340	5.33%
Employee Benefits	$ (36,092)	$ 16,460	$ 15,253	$ 19,652	$ 23,781	$ 19,936	$ 17,812	$ 18,557	$ 17,271	$ 18,725	$ 20,730	$ 18,538	$ 19,074	$ 225,789	55,165	(152.85%)
Purchased Services	$ 20,930	$ 17,951	$ 17,624	$ 24,172	$ 17,997	$ 17,400	$ 20,939	$ 19,381	$ 14,623	$ 20,152	$ 17,341	$ 17,333	$ 17,840	$ 222,753	(3,090)	(14.77%)
Supplies	$ 8,895	$ 6,388	$ 11,702	$ 12,172	$ 16,369	$ 11,495	$ 10,780	$ 15,015	$ 7,340	$ 10,790	$ 14,931	$ 10,836	$ 4,430	$ 132,248	(4,465)	(50.20%)
Minor Equipment	-	-	-	-	$ 1,339	$ 543	$ 281	$ 273	$ 282	$ 1,561	-	-	$ 677	$ 4,956	677	0.00%
Repairs & Maintenance	$ 2,523	$ 3,802	$ 1,590	$ 2,218	$ 5,077	$ 2,325	$ 5,132	$ 3,190	$ 7,214	$ 5,166	$ 469	$ 5,568	$ 2,884	$ 44,634	361	14.31%
Utilities & Phone	$ 18,972	$ 23,668	$ 23,363	$ 18,019	$ 18,184	$ 17,816	$ 13,863	$ 13,012	$ 17,699	$ 21,352	$ 26,541	$ 21,225	$ 18,639	$ 233,378	(333)	(1.76%)
Building & Equipment Rental	$ 166	$ 231	$ 247	$ 247	$ 247	$ 361	$ 247	$ 247	$ 433	$ 334	$ 334	$ 390	$ (226)	$ 3,095	(392)	(235.71%)
Insurance	$ 7,432	$ 7,432	$ 7,432	$ 7,432	$ 7,432	$ 7,432	$ 7,432	$ 7,432	$ 7,432	$ 6,869	$ 13,317	$ 6,869	$ 6,869	$ 93,378	(563)	(7.57%)
Other Operating Expenses	$ 14,979	-	$ 2,607	-	$ 54	$ 1,291	-	$ 1,052	$ 600	$ 1,275	$ 1,186	$ 498	$ 64	$ 8,627	(14,915)	(99.57%)
OPERATING EXPENSES BEFORE D&A	**$ 138,000**	**$ 167,639**	**$ 175,401**	**$ 177,160**	**$ 207,440**	**$ 176,284**	**$ 168,356**	**$ 174,877**	**$ 166,277**	**$ 192,300**	**$ 198,599**	**$ 180,188**	**$ 175,786**	**$ 2,160,303**	**37,785**	**27.38%**
EBITDA	**$ 81,787**	**$ 54,232**	**$ 45,191**	**$ 55,968**	**$ 8,001**	**$ 54,424**	**$ 62,832**	**$ 57,042**	**$ 74,434**	**$ 37,273**	**$ 28,238**	**$ 43,753**	**$ 45,908**	**$ 567,296**	**(35,877)**	**(43.87%)**
Depreciation & Amortization	$ (54,409)	$ (53,680)	$ (80,333)	$ (58,142)	$ (58,449)	$ (58,971)	$ (58,126)	$ (58,243)	$ (58,243)	$ (58,243)	$ (58,928)	$ (57,715)	$ (57,895)	$ (716,970)	(3,486)	6.41%
Solar Rev Bond Interest	$ (8,091)	$ (8,091)	$ (8,091)	$ (7,652)	$ (7,652)	$ (7,652)	$ (7,652)	$ (7,652)	$ (7,652)	$ (7,652)	$ (12,362)	$ (7,833)	$ (7,833)	$ (97,777)	258	(3.19%)
Extraordinary Revenue/Expenses	-	-	$ 55,000	$ 8,000	$ 211	-	-	-	-	-	-	-	-	$ 63,211	-	0.00%
TOTAL OTHER REVENUE (EXPENSES)	**$ (62,500)**	**$ (61,771)**	**$ (33,424)**	**$ (57,794)**	**$ (65,890)**	**$ (66,623)**	**$ (65,778)**	**$ (65,895)**	**$ (65,895)**	**$ (65,895)**	**$ (71,290)**	**$ (65,548)**	**$ (65,728)**	**$ (751,535)**	**(3,228)**	**5.16%**
INCREASE (DECREASE) IN NET POSITION	**$ 19,287**	**$ (7,539)**	**$ 11,767**	**$ (1,826)**	**$ (57,889)**	**$ (12,199)**	**$ (2,946)**	**$ (8,853)**	**$ 8,539**	**$ (28,622)**	**$ (43,052)**	**$ (21,795)**	**$ (19,820)**	**$ (184,238)**	**($39,105)**	**(202.77%)**