TULARE LOCAL HEALTH CARE DISTRICT

BALANCE SHEET

PERIOD ENDED 6/30/2026

UNAUDITED

	May 2026 This Year	June 2026 This year	Increase (Decrease)	June 2025 Last year	Increase (Decrease) YOY	Increase (Decrease) %	
CURRENT ASSETS							
Cash and Cash Equivalents	$ 17,119,833	$ 19,071,311	$ 1,951,478	$ 16,362,248	$ 2,709,062	16.6%	{1}
Cash Resereve	$ 1,000,000	$ 1,000,000		$ 1,000,000		0.0%	
Bankruptcy Reserve	$ 3,322,037	$ 3,295,210	$ (26,827)	$ 4,465,722	$ (1,170,512)	(26.2%)	{2}
Net Cash	$ 21,441,870	$ 23,366,521	$ 1,924,651	$ 21,827,971	$ 1,538,550	7.0%	
Rent Receivables	$ 2,526,030	$ 2,529,189	$ 3,160	$ 2,389,276	$ 139,914	5.9%	
Net AR	$ 2,526,030	$ 2,529,189	$ 3,160	$ 2,389,276	$ 139,914	5.9%	
Property Tax Revenue	$ 101,362	$ 351,675	$ 250,312	$ 234,836	$ 116,838	49.8%	{3}
Miscellaneous Receivables	$ 40,936	$ 34,109	$ (6,827)	$ 81,878	$ (47,769)	(58.3%)	
Prepaids	$ 103,058	$ 68,767	$ (34,290)	$ 96,905	$ (28,137)	(29.0%)	
Net Other Receivables	$ 245,356	$ 454,551	$ 209,195	$ 413,619	$ 40,932	9.9%	
TOTAL CURRENT ASSETS	$ 24,213,256	$ 26,350,261	$ 2,137,006	$ 24,630,865	$ 1,719,396	7.0%	
LIMITED USE ASSETS							
Restricted Trust Funds	$ 16,017,768	$ 14,618,569	$ (1,399,199)	$ 14,577,298	$ 41,271	0.3%	{1 & 3}
CAPITAL ASSETS							
Land & Land Improvements	$ 6,159,243	$ 6,159,243		$ 6,347,705	$ (188,461)	(3.0%)	
Buildings & Building Improvements	$ 48,014,585	$ 48,014,585		$ 48,349,585	$ (335,000)	(0.7%)	
Major Movable Equipment	$ 2,010,438	$ 2,010,438		$ 1,946,699	$ 63,740	3.3%	
Construction in Progress	$ 115,392,580	$ 115,469,140	$ 76,560	$ 112,901,698	$ 2,567,442	2.3%	{4}
Accumulated Depreciation	$ (45,362,412)	$ (45,478,141)	$ (115,729)	$ (44,951,015)	$ (527,126)	1.2%	
TOTAL CAPITAL ASSETS	$ 126,214,435	$ 126,175,266	$ (39,169)	$ 124,594,672	$ 1,580,594	1.3%	
LONG TERM ASSETS							
Lease Receivable	$ 7,632,537	$ 7,632,537		$ 10,142,113	$ (2,509,576)	(24.7%)	
TOTAL ASSETS	**$ 174,077,996**	**$ 174,776,634**	**$ 698,638**	**$ 173,944,948**	**$ 831,686**	**0.5%**	
CURRENT LIABILITIES							
Accounts Payable	$ 69,594	$ 148,250	$ 78,657	$ 60,513	$ 87,737	145.0%	{5}
Payroll	$ 79,261	$ 94,414	$ 15,153	$ 96,710	$ (2,296)	(2.4%)	
Other Accrued Liabilities	$ 1,175,769	$ 938,204	$ (237,565)	$ 357,022	$ 581,182	162.8%	{6}
Current Maturities of Debt Borrowings	$ 3,847,445	$ 4,121,845	$ 274,399	$ 3,901,617	$ 220,227	5.6%	{3}
TOTAL CURRENT LIABILITIES	$ 5,172,069	$ 5,302,713	$ 130,644	$ 4,415,863	$ 886,850	20.1%	
LONG TERM LIABILITIES							
OTHER							
Bankruptcy Payable	$ 3,322,037	$ 3,295,210	$ (26,827)	$ 4,465,722	$ (1,170,512)	(26.2%)	{2}
Deferred Inflows	$ 10,142,113	$ 10,142,113		$ 12,519,903	$ (2,377,790)	(19.0%)	
LTD							
Debt Borrowings, Net of Current Maturities	$ 88,388,322	$ 88,333,093	$ (55,228)	$ 91,821,835	$ (3,488,741)	(3.8%)	{3}
Bond Issuance Costs & Other Assets	$ 24,556	$ 24,353	$ (203)	$ (13,838)	$ 38,191	(276.0%)	{3}
TOTAL LONG TERM LIABILITIES	$ 101,877,028	$ 101,794,770	$ (82,258)	$ 108,793,622	$ (6,998,853)	(6.4%)	
TOTAL LIABILITIES	**$ 107,049,097**	**$ 107,097,482**	**$ 48,386**	**$ 113,209,485**	**$ (6,112,003)**	**(5.4%)**	
NET POSITION							
Net Position at Beginning of Fiscal Year	$ 64,330,699	$ 64,330,699		$ 50,738,976	$ 13,591,723	26.8%	
Increase (Decrease) in Net Position	$ 2,698,200	$ 3,348,452	$ 650,252	$ 9,996,486	$ (6,648,034)	(66.5%)	
TOTAL NET POSITION	$ 67,028,899	$ 67,679,151	$ 650,252	$ 60,735,463	$ 6,943,689	11.4%	
TOTAL LIABILITIES & NET POSITION	**$ 174,077,996**	**$ 174,776,634**	**$ 698,638**	**$ 173,944,948**	**$ 831,686**	**0.5%**	

{1} Cash increased primarily due to receipt of excess property tax revenues after required debt service payments. This includes FY 2025 excess funds that remained in the Debt Service account pending transfer to the Revenue account. Total excess property tax funds received from BNY year-to-date were $1,783,712, with a final transfer of approximately $268K expected in late July or early August. Because these funds were previously recorded in Restricted Trust Funds, the transfer results in an increase to Cash and a corresponding decrease to Restricted Trust Funds.

{2} Decrease in bankruptcy reserve due to payment made.

{3} Regular monthly accruals.

{4} CIP - Tower, Seismic Compliance, AH Kitchen, EVO Sauna

{5} Increase in accounts payable due to invoices posted at month end, but paid the following month.

{6} Decrease in deferred revenue due to the reclassification to rent receivable.

	A	B	C	D	E	F	G	H
1				**DISTRICT**				
2				STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET				
3				FOR THE SIX MONTHS ENDING 6/30/2026				
4				UNAUDITED				
5		Current Month				Year to Date		
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	$ 252,310	$ 252,295	$ 15	Rental Revenue	$ 1,514,057	$ 1,513,568	$ 489	
8	$ 250,312	$ 250,312	$ 0	Property Tax Revenue	$ 1,501,873	$ 1,501,872	$ 1	
9	$ 1,650	$ 100	$ 1,550	Other Operating Revenue	$ 14,179	$ 600	$ 13,579	{1}
10	**$ 504,273**	**$ 502,707**	**$ 1,566**	**TOTAL OPERATING REVENUE**	**$ 3,030,110**	**$ 3,016,040**	**$ 14,070**	
11								
12	$ 47,263	$ 47,002	$ 261	Salaries & Wages	$ 256,437	$ 274,920	$ (18,483)	
13	$ 10,135	$ 10,625	$ (490)	Employee Benefits	$ 69,035	$ 64,108	$ 4,927	
14	$ 100	$ 11,000	$ (10,900)	Professional Fees	$ 27,250	$ 48,600	$ (21,350)	{2}
15	$ 11,928	$ 12,500	$ (573)	Legal Fees	$ 74,255	$ 75,000	$ (745)	
16	$ 21,611	$ 26,382	$ (4,771)	Purchased Services	$ 147,557	$ 170,747	$ (23,190)	{3}
17	$ 1,066	$ 730	$ 336	Supplies	$ 2,744	$ 4,380	$ (1,636)	
18	-	$ 300	$ (300)	Repairs & Maintenance	-	$ 1,800	$ (1,800)	
19	$ 2,478	$ 3,249	$ (771)	Utilities & Phone	$ 14,403	$ 19,492	$ (5,089)	
20	$ 8,422	$ 8,583	$ (161)	Building & Equipment Rental	$ 50,763	$ 50,826	$ (63)	
21	$ 21,686	$ 21,685	$ 1	Insurance	$ 130,113	$ 130,110	$ 3	
22	$ 2,344	$ 1,250	$ 1,094	Other Operating Expenses	$ 6,451	$ 24,000	$ (17,549)	
23	**$ 127,032**	**$ 143,306**	**$ (16,273)**	**OPERATING EXPENSES BEFORE D&A**	**$ 779,008**	**$ 863,983**	**$ (84,975)**	
24	**$ 377,241**	**$ 359,401**	**$ 17,839**	**EBITDA**	**$ 2,251,101**	**$ 2,152,057**	**$ 99,044**	
25								
26	$ (57,283)	$ (62,845)	$ 5,562	Depreciation & Amortization	$ (343,798)	$ (371,188)	$ 27,390	{4}
27	$ 376,067	$ 376,067	$ (0)	GO Bond Revenue	$ 2,256,400	$ 2,256,402	$ (2)	
28	$ 55,228	$ 55,228	$ 0	GO Bond Accretion	$ 331,371	$ 331,368	$ 3	
29	$ (201,539)	$ (201,539)	$ 0	Bond Interest Expense	$ (1,209,233)	$ (1,209,234)	$ 1	
30	$ (58,322)	$ (58,322)	$ (0)	Solar Rev Bond Interest	$ (349,933)	$ (349,932)	$ (1)	
31	$ 67,516	$ 26,334	$ 41,182	Gains/Losses on Investments	$ 404,916	$ 295,766	$ 109,150	{5}
32	$ 86,491	-	$ 86,491	Gain on Sale of Property	$ 86,491	-	$ 86,491	{6}
33	**$ 268,159**	**$ 134,923**	**$ 133,236**	**TOTAL OTHER REVENUE (EXPENSES)**	**$ 1,176,214**	**$ 953,182**	**$ 223,032**	
34								
35	**$ 645,400**	**$ 494,324**	**$ 151,076**	**INCREASE (DECREASE) IN NET POSITION**	**$ 3,427,315**	**$ 3,105,239**	**$ 322,076**	
36								
38								

39 {1} Blue Cross Blue Shield subscribers settlement.

40 {2} Professional fees were below budget due to the timing of major construction support services that have not yet been utilized.

41 {3} Purchased services remain under budget due to the timing of planned document cleanup services that have not yet been engaged.

42 {4} Partial variance relates to depreciation being budgeted on the District side but appropriately recorded under EVO, along with delayed timing of the AH kitchen and fire alarm projects.

43 {5} Investment income continues to be higher than budget due to conservative interest rate assumptions.

44 {6} Property Sale - Vacant Land APN 170-340-023-000.

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1								**DISTRICT**									
2								STATEMENT OF REVENUE & EXPENDITURES									
3								TWELVE MONTHS ENDED 6/30/2026									
4								UNAUDITED									
5																	
6		**JUNE**	**JULY**	**AUGUST**	**SEPTEMBER**	**OCTOBER**	**NOVEMBER**	**DECEMBER**	**JANUARY**	**FEBRUARY**	**MARCH**	**APRIL**	**MAY**	**JUNE**	**12 MONTH**	**INCREASE/ (DECREASE) YOY**	
7		**2025**	**2025**	**2025**	**2025**	**2025**	**2025**	**2025**	**2026**	**2026**	**2026**	**2026**	**2026**	**2026**	**TOTAL**	**$**	**%**
8	Rental Revenue	$245,477	$245,680	$246,340	$246,572	$252,099	$252,334	$252,883	$252,334	$252,278	$252,389	$252,451	$252,294	$252,310	$3,009,966	$6,834	2.78%
9	Property Tax Revenue	228,558	248,691	248,691	248,691	248,691	248,691	404,444	94,554	406,070	250,312	250,312	250,312	250,312	3,149,772	21,754	9.52%
10	Other Operating Revenue	100	100	100	100	100	100	(54,900)	100	100	100	100	12,129	1,650	(40,221)	1,550	1550.46%
11	**TOTAL OPERATING REVENUE**	**474,135**	**494,471**	**495,131**	**495,363**	**500,890**	**501,125**	**602,427**	**346,988**	**658,448**	**502,801**	**502,863**	**514,735**	**504,272**	**6,119,518**	**30,138**	**6.36%**
12																	
13	Salaries & Wages	43,983	49,969	33,765	40,114	41,804	35,243	44,622	47,594	42,012	29,099	46,032	44,437	47,263	501,955	3,280	7.46%
14	Employee Benefits	9,957	9,796	21,278	7,263	(1,824)	5,502	5,264	11,594	12,793	6,321	16,948	11,244	10,135	116,314	178	1.78%
15	Professional Fees	338	9,575	12,965	283	345	2,188	225	113	18,188	8,418	295	138	100	52,830	(238)	(70.37%)
16	Legal Fees	11,694	14,105	11,894	11,698	10,188	4,533	6,036	11,505	14,300	11,000	11,133	14,390	11,928	132,708	234	2.00%
17	Purchased Services	21,820	32,918	22,381	21,896	27,976	20,213	29,123	35,643	17,672	23,267	25,784	23,580	21,611	302,063	(208)	(0.95%)
18	Supplies	1,171	1,074	-	66	76	112	503	431	-	623	424	199	1,066	4,574	(105)	(8.93%)
19	Repairs & Maintenance	-	-	-	-	-	-	355	-	-	-	-	-	-	355	-	0.00%
20	Utilities & Phone	3,992	2,874	2,925	3,535	2,520	2,996	3,004	2,498	2,553	2,500	2,321	2,053	2,478	32,256	(1,514)	(37.93%)
21	Building & Equipment Rental	7,947	7,947	7,956	7,981	8,004	7,958	8,875	8,419	8,533	8,546	8,422	8,422	8,422	99,484	475	5.98%
22	Insurance	21,698	21,686	21,686	21,686	21,686	21,686	21,686	21,686	21,686	21,686	21,686	21,686	21,686	260,226	(13)	(0.06%)
23	Other Operating Expenses	114	2,313	7,866	807	7,635	709	(3,185)	400	858	351	172	2,326	2,344	22,597	2,230	1957.05%
24	**OPERATING EXPENSES BEFORE D&A**	**122,714**	**152,257**	**142,716**	**115,329**	**118,410**	**101,140**	**116,508**	**139,883**	**138,595**	**111,811**	**133,217**	**128,475**	**127,033**	**1,525,362**	**4,320**	**3.52%**
25	**EBITDA**	**351,421**	**342,214**	**352,415**	**380,034**	**382,480**	**399,985**	**485,919**	**207,105**	**519,853**	**390,990**	**369,646**	**386,260**	**377,239**	**4,594,155**	**25,819**	**7.35%**
26																	
27	Depreciation & Amortization	(61,433)	(56,056)	(56,828)	(58,663)	(58,663)	(58,663)	(60,323)	(57,370)	(57,370)	(57,418)	(57,059)	(57,298)	(57,283)	(692,995)	4,150	(6.76%)
28	GO Bond Revenue	362,133	374,906	374,906	374,906	374,906	374,906	579,542	376,067	376,067	376,067	376,067	376,067	376,067	4,710,470	13,933	3.85%
29	GO Bond Accretion	55,228	55,228	55,228	55,228	55,228	55,228	55,228	55,228	55,228	55,228	55,228	55,228	55,228	662,741	-	0.00%
30	Bond Interest Expense	(210,919)	(204,906)	(204,906)	(204,906)	(204,906)	(204,906)	(204,906)	(201,539)	(201,539)	(201,539)	(201,539)	(201,539)	(201,539)	(2,438,667)	9,381	(4.45%)
31	Solar Rev Bond Interest	(61,647)	(59,455)	(59,455)	(59,455)	(59,455)	(59,455)	(59,455)	(58,322)	(58,322)	(58,322)	(58,322)	(58,322)	(58,322)	(706,665)	3,325	(5.39%)
32	Gains/Losses on Investments	81,397	83,462	97,265	87,488	81,245	69,674	68,716	64,747	62,705	66,649	72,385	70,914	67,516	892,766	(13,881)	(17.05%)
33	Gain on Sale of Property	1,847,221	(270,119)	-	-	-	-	101,189	-	-	-	-	-	86,491	(82,438)	(1,760,729)	(95.32%)
34	Extraordinary Revenue/Expenses	-	-	-	-	165,764	25,000	-	-	-	-	-	-	-	190,764	-	0.00%
35	**TOTAL OTHER REVENUE (EXPENSES)**	**2,011,980**	**(76,940)**	**206,210**	**194,598**	**354,119**	**201,784**	**479,991**	**178,811**	**176,769**	**180,665**	**186,760**	**185,050**	**268,158**	**2,535,977**	**(1,743,822)**	**(86.67%)**
36																	
37	**INCREASE (DECREASE) IN NET POSITION**	**$2,363,401**	**$265,274**	**$558,625**	**$574,632**	**$736,599**	**$601,769**	**$965,910**	**$385,916**	**$696,622**	**$571,655**	**$556,406**	**$571,310**	**$645,397**	**$7,130,132**	**($1,718,003)**	**(72.69%)**

EVO

STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET

FOR THE SIX MONTHS ENDING 6/30/2026

UNAUDITED

Current Month				Year to Date			
Actual	Budget	Difference		Actual	Budget	Difference	
$ 214,794	$ 201,712	$ 13,082	Memberships	$ 1,272,007	$ 1,191,189	$ 80,818	
$ 4,650	$ 3,897	$ 753	Enrollments	$ 21,363	$ 23,382	$ (2,019)	
$ 9,127	$ 6,856	$ 2,271	Childcare	$ 36,939	$ 41,136	$ (4,197)	
$ 3,500	$ 2,500	$ 1,000	Personal Trainer Rent	$ 16,550	$ 15,000	$ 1,550	
$ 7,311	$ 4,411	$ 2,900	Guest Fees	$ 29,203	$ 26,466	$ 2,737	
$ 360	$ 370	$ (10)	Drinks	$ 2,326	$ 2,220	$ 106	
$ 969	$ 79	$ 890	Other Operating Revenue	$ 4,704	$ 474	$ 4,230	
$ 240,711	**$ 219,825**	**$ 20,886**	**TOTAL OPERATING REVENUE**	**$ 1,383,092**	**$ 1,299,867**	**$ 83,225**	{1}
$ 93,383	$ 101,588	$ (8,205)	Salaries & Wages	$ 589,864	$ 612,914	$ (23,050)	{2}
$ 17,271	$ 19,503	$ (2,232)	Employee Benefits	$ 117,009	$ 123,748	$ (6,739)	{2}
$ 18,309	$ 18,276	$ 33	Purchased Services	$ 118,199	$ 118,656	$ (457)	
$ 7,340	$ 9,025	$ (1,685)	Supplies	$ 73,171	$ 56,950	$ 16,221	
$ 282	$ 250	$ 32	Minor Equipment	$ 2,718	$ 4,150	$ (1,432)	
$ 7,214	$ 7,310	$ (96)	Repairs & Maintenance	$ 25,155	$ 38,260	$ (13,105)	
$ 17,699	$ 17,150	$ 549	Utilities & Phone	$ 98,591	$ 117,800	$ (19,209)	
$ 433	$ 251	$ 182	Building & Equipment Rental	$ 1,784	$ 1,506	$ 278	
$ 7,432	$ 7,432	$ (0)	Insurance	$ 44,591	$ 44,592	$ (1)	
$ 600	$ 2,200	$ (1,600)	Other Operating Expenses	$ 2,997	$ 10,350	$ (7,353)	
$ 169,963	**$ 182,985**	**$ (13,022)**	**OPERATING EXPENSES BEFORE D&A**	**$ 1,074,079**	**$ 1,128,926**	**$ (54,847)**	
$ 70,748	**$ 36,840**	**$ 33,908**	**EBITDA**	**$ 309,013**	**$ 170,941**	**$ 138,072**	
$ (58,243)	$ (57,964)	$ (279)	Depreciation & Amortization	$ (350,174)	$ (346,169)	$ (4,005)	
$ (7,652)	$ (7,652)	$ (0)	Solar Rev Bond Interest	$ (45,913)	$ (45,912)	$ (1)	
-	-	-	Extraordinary Revenue/Expenses	$ 8,211	-	$ 8,211	
$ (65,896)	**$ (65,616)**	**$ (280)**	**TOTAL OTHER REVENUE (EXPENSES)**	**$ (387,876)**	**$ (392,081)**	**$ 4,205**	
$ 4,852	**$ (28,776)**	**$ 33,628**	**INCREASE (DECREASE) IN NET POSITION**	**$ (78,863)**	**$ (221,140)**	**$ 142,277**	

{1} Membership revenue continued to exceed budget expectations, driving total operating revenue above budget.

{2} Salary and benefit expenses were under budget, primarily due to the elimination of the Business Manager position. Expenses are expected to align closer to budget once the Member Experience Manager role is filled.

EVO

STATEMENT OF REVENUE & EXPENDITURES
TWELVE MONTHS ENDED 6/30/2026
UNAUDITED

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
6		**JUNE**	**JULY**	**AUGUST**	**SEPTEMBER**	**OCTOBER**	**NOVEMBER**	**DECEMBER**	**JANUARY**	**FEBRUARY**	**MARCH**	**APRIL**	**MAY**	**JUNE**	**12 MONTH**	**INCREASE/ (DECREASE) YOY**	
7		**2025**	**2025**	**2025**	**2025**	**2025**	**2025**	**2025**	**2026**	**2026**	**2026**	**2026**	**2026**	**2026**	**TOTAL**	**$**	**%**
8	Memberships	193,828	205,983	197,905	203,318	203,971	206,162	206,675	217,226	199,661	212,546	212,215	215,565	214,794	2,496,020	20,966	10.82%
9	Enrollments	3,705	3,946	4,026	3,300	3,050	3,425	1,450	2,224	3,979	4,290	4,120	2,100	4,650	40,560	945	25.50%
10	Childcare	8,051	7,959	6,075	6,315	6,020	5,836	5,465	5,922	5,507	5,194	5,610	5,580	9,127	74,609	1,077	13.37%
11	Personal Trainer Rent	2,250	2,250	2,500	2,500	2,500	2,500	2,000	2,500	2,500	2,650	2,650	2,750	3,500	30,800	1,250	55.56%
12	Guest Fees	6,410	5,440	3,630	4,197	2,690	2,312	4,535	4,379	2,947	4,993	5,131	4,442	7,311	52,007	901	14.06%
13	Drinks	182	373	385	491	312	270	260	237	315	497	432	486	360	4,416	179	98.35%
14	Other Operating Revenue	1,214	886	692	524	1,244	1,366	207	640	532	538	1,030	996	969	9,624	(245)	(20.19%)
15	**TOTAL OPERATING REVENUE**	**215,640**	**226,837**	**215,213**	**220,645**	**219,787**	**221,871**	**220,592**	**233,128**	**215,441**	**230,708**	**231,188**	**231,919**	**240,711**	**2,708,036**	**25,072**	**11.63%**
16																	
17	Salaries & Wages	92,387	99,018	97,357	93,032	100,195	91,707	95,583	93,248	116,960	97,685	91,870	96,718	93,383	1,166,756	996	1.08%
18	Employee Benefits	17,220	16,940	74,027	16,033	(36,092)	16,460	15,253	19,652	23,781	19,936	17,812	18,557	17,271	219,631	51	0.30%
19	Purchased Services	19,686	18,577	17,464	17,327	20,930	17,951	17,624	24,172	17,997	17,400	20,939	19,381	18,309	228,072	(1,376)	(6.99%)
20	Supplies	8,940	11,111	12,753	8,851	8,895	6,388	11,702	12,172	16,369	11,495	10,780	15,015	7,340	132,871	(1,600)	(17.89%)
21	Minor Equipment	-	-	-	-	-	-	-	-	1,339	543	281	273	282	2,718	282	0.00%
22	Repairs & Maintenance	6,529	3,785	5,337	16,349	2,523	3,802	1,590	2,218	5,077	2,325	5,132	3,190	7,214	58,542	685	10.49%
23	Utilities & Phone	18,288	20,537	22,371	22,552	18,972	23,668	23,363	18,019	18,184	17,816	13,863	13,012	17,699	230,055	(590)	(3.22%)
24	Building & Equipment Rental	361	247	247	329	166	231	247	247	247	361	247	247	433	3,252	72	20.03%
25	Insurance	6,561	7,932	13,689	7,432	7,432	7,432	7,432	7,432	7,432	7,432	7,432	7,432	7,432	95,938	870	13.26%
26	Other Operating Expenses	2,213	(100)	261	818	14,979	-	2,607	-	54	1,291	-	1,052	600	21,561	(1,613)	(72.89%)
27	**OPERATING EXPENSES BEFORE D&A**	**172,185**	**178,047**	**243,506**	**182,723**	**138,000**	**167,639**	**175,401**	**177,160**	**207,440**	**176,284**	**168,356**	**174,877**	**169,963**	**2,159,394**	**(2,221)**	**(1.29%)**
28	**EBITDA**	**43,455**	**48,790**	**(28,293)**	**37,922**	**81,787**	**54,232**	**45,191**	**55,968**	**8,001**	**54,424**	**62,832**	**57,042**	**70,748**	**548,641**	**27,293**	**62.81%**
29																	
30	Depreciation & Amortization	(53,283)	(55,860)	(54,970)	(54,409)	(54,409)	(53,680)	(80,333)	(58,142)	(58,449)	(58,971)	(58,126)	(58,243)	(58,243)	(703,836)	(4,960)	9.31%
31	Solar Rev Bond Interest	(8,091)	(8,091)	(8,091)	(8,091)	(8,091)	(8,091)	(8,091)	(7,652)	(7,652)	(7,652)	(7,652)	(7,652)	(7,652)	(94,460)	439	(5.42%)
32	Extraordinary Revenue/Expenses	-	-	-	-	-	-	55,000	8,000	211	-	-	-	-	63,211	-	0.00%
33	**TOTAL OTHER REVENUE (EXPENSES)**	**(61,374)**	**(63,951)**	**(63,061)**	**(62,500)**	**(62,500)**	**(61,771)**	**(33,424)**	**(57,794)**	**(65,890)**	**(66,623)**	**(65,778)**	**(65,895)**	**(65,895)**	**(735,084)**	**(4,522)**	**7.37%**
34																	
35	**INCREASE (DECREASE) IN NET POSITION**	**($17,919)**	**($15,161)**	**($91,354)**	**($24,578)**	**$19,287**	**($7,539)**	**$11,767**	**($1,826)**	**($57,889)**	**($12,199)**	**($2,946)**	**($8,853)**	**$4,853**	**($186,443)**	**$22,771**	**(127.08%)**