

	A	B	C	D	E	F	G	H
1	TULARE LOCAL HEALTH CARE DISTRICT							
2	BALANCE SHEET							
3	PERIOD ENDED 1/31/2024							
4	UNAUDITED							
5								
6		December 2023	January 2024	Increase	January 2023	Increase	Increase	
7		This Year	This year	(Decrease)	Last year	(Decrease) YOY	(Decrease) %	
8	CURRENT ASSETS							
9	Cash and Cash Equivalents	\$ 10,153,905	\$ 10,348,569	\$ 194,664	\$ 1,440,426	\$ 8,908,144	618.4%	{1}
10	Cash Reserve	\$ 1,000,000	\$ 1,000,000		\$ 6,019,380	\$ (5,019,380)	(83.4%)	
11	Bankruptcy Reserve	\$ 4,970,469	\$ 4,970,469		\$ 4,900,000	\$ 70,469	1.4%	
12	Net Cash	\$ 16,124,373	\$ 16,319,038	\$ 194,664	\$ 12,359,806	\$ 3,959,232	32.0%	
13								
14	Patient Receivables	\$ 600	\$ 500	\$ (100)	\$ (3,456)	\$ 3,956	(114.5%)	
15	Rent Receivables	\$ 2,329,358	\$ 2,326,060	\$ (3,298)	\$ 2,227,411	\$ 98,649	4.4%	
16	Net AR	\$ 2,329,958	\$ 2,326,560	\$ (3,398)	\$ 2,223,955	\$ 102,605	4.6%	
17								
18	Property Tax Revenue	\$ (133,423)	\$ 77,968	\$ 211,391	\$ (63,682)	\$ 141,650	(222.4%)	{2}
19	Miscellaneous Receivables	\$ 28,808	\$ 30,079	\$ 1,271	\$ 536,361	\$ (506,282)	(94.4%)	
20	Prepays	\$ 211,438	\$ 184,892	\$ (26,546)	\$ 131,307	\$ 53,585	40.8%	
21	Net Other Receivables	\$ 106,823	\$ 292,939	\$ 186,116	\$ 603,986	\$ (311,046)	(51.5%)	
22								
23	TOTAL CURRENT ASSETS	\$ 18,561,154	\$ 18,938,537	\$ 377,383	\$ 15,187,746	\$ 3,750,791	24.7%	
24								
25	LIMITED USE ASSETS							
26	Restricted Trust Funds	\$ 15,131,017	\$ 15,485,122	\$ 354,105	\$ 18,201,114	\$ (2,715,992)	(14.9%)	
27								
28	CAPITAL ASSETS							
29	Land & Land Improvements	\$ 3,221,438	\$ 3,221,438		\$ 2,931,547	\$ 289,891	9.9%	
30	Buildings & Building Improvements	\$ 47,369,024	\$ 47,369,024		\$ 48,125,705	\$ (756,682)	(1.6%)	
31	Major Movable Equipment	\$ 1,694,403	\$ 1,694,403		\$ 1,668,160	\$ 26,243	1.6%	
32	Construction in Progress	\$ 112,689,768	\$ 112,702,714	\$ 12,946	\$ 110,037,232	\$ 2,665,482	2.4%	{3}
33	Accumulated Depreciation	\$ (42,877,310)	\$ (42,977,771)	\$ (100,461)	\$ (42,600,425)	\$ (377,347)	0.9%	
34	TOTAL CAPITAL ASSETS	\$ 122,097,322	\$ 122,009,807	\$ (87,515)	\$ 120,162,220	\$ 1,847,587	1.5%	
35								
36	LONG TERM ASSETS							
37	Lease Receivable	\$ 13,678,257	\$ 13,678,257		\$ 15,983,558	\$ (2,305,300)	(14.4%)	
38								
39	TOTAL ASSETS	\$ 169,467,751	\$ 170,111,724	\$ 643,973	\$ 169,534,637	\$ 577,086	0.3%	
40								
41	CURRENT LIABILITIES							
42	Accounts Payable	\$ 108,416	\$ 61,402	\$ (47,013)	\$ 85,956	\$ (24,554)	(28.6%)	{4}
43	Payroll	\$ 73,934	\$ 92,529	\$ 18,595	\$ 80,299	\$ 12,230	15.2%	{5}
44	Adventist Health				\$ 577,351	\$ (577,351)	(100.0%)	
45	Other Accrued Liabilities	\$ 352,861	\$ 351,721	\$ (1,140)	\$ 246,532	\$ 105,189	42.7%	
46	Current Maturities of Debt Borrowings	\$ 3,669,088	\$ 3,964,005	\$ 294,916	\$ 2,417,774	\$ 1,546,231	64.0%	{2}
47	TOTAL CURRENT LIABILITIES	\$ 4,204,299	\$ 4,469,657	\$ 265,358	\$ 3,407,912	\$ 1,061,745	31.2%	
48								
49	LONG TERM LIABILITIES							
50	OTHER							
51	Bankruptcy Payable	\$ 4,970,469	\$ 4,970,469		\$ 4,970,469		0.0%	
52	Deferred Inflows	\$ 15,970,181	\$ 15,970,181		\$ 18,176,244	\$ (2,206,063)	(12.1%)	
53	LTD							
54	Debt Borrowings, Net of Current Maturities	\$ 95,354,947	\$ 95,299,718	\$ (55,228)	\$ 98,236,460	\$ (2,936,741)	(3.0%)	{2}
55	Bond Issuance Costs & Other Assets	\$ 30,441	\$ 30,238	\$ (203)	\$ 32,674	\$ (2,435)	(7.5%)	{2}
56	Foundation & TLDC				\$ 66,206	\$ (66,206)	(100.0%)	
57	TOTAL LONG TERM LIABILITIES	\$ 116,326,038	\$ 116,270,607	\$ (55,431)	\$ 121,482,052	\$ (5,211,445)	(4.3%)	
58								
59	TOTAL LIABILITIES	\$ 120,530,337	\$ 120,740,264	\$ 209,927	\$ 124,889,964	\$ (4,149,700)	(3.3%)	
60								
61	NET POSITION							
62	Net Position at Beginning of Fiscal Year	\$ 46,421,471	\$ 46,421,471		\$ 42,561,519	\$ 3,859,952	9.1%	
63	Increase (Decrease) in Net Position	\$ 2,515,944	\$ 2,949,989	\$ 434,046	\$ 2,083,155	\$ 866,835	41.6%	
64	TOTAL NET POSITION	\$ 48,937,414	\$ 49,371,460	\$ 434,046	\$ 44,644,673	\$ 4,726,787	10.6%	
65								
66	TOTAL LIABILITIES & NET POSITION	\$ 169,467,751	\$ 170,111,724	\$ 643,973	\$ 169,534,637	\$ 577,086	0.3%	
67								
68	{1} Due to increase in net position							
69	{2} Recurring monthly accrual							
70	{3} Tower							
71	{4} Decrease due to timing							
72	{5} Higher accrual in Jan due to increased work days during the month							

	A	B	C	D	E	F	G	H
1	DISTRICT							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE SEVEN MONTHS ENDING 1/31/2024							
4	UNAUDITED							
5	Current Month			Year-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 255,437	\$ 133,816	\$ 121,621	Rental Revenue	\$ 1,688,307	\$ 1,692,031	\$ (3,724)	{1}
8	\$ 211,391	\$ 211,391	-	Property Tax Revenue	\$ 1,479,737	\$ 1,479,737	-	
9	\$ 1,189	\$ 2,500	\$ (1,311)	Other Operating Revenue	\$ 114,152	\$ 45,500	\$ 68,652	{2}
10	\$ 468,017	\$ 347,707	\$ 120,310	TOTAL OPERATING REVENUE	\$ 3,282,196	\$ 3,217,268	\$ 64,928	
11								
12	\$ 40,027	\$ 47,310	\$ (7,283)	Salaries & Wages	\$ 301,040	\$ 323,212	\$ (22,172)	{3}
13	\$ 7,966	\$ 9,723	\$ (1,757)	Employee Benefits	\$ 55,653	\$ 63,573	\$ (7,920)	{3}
14	\$ 6,958	\$ 9,160	\$ (2,202)	Professional Fees	\$ 92,886	\$ 91,160	\$ 1,726	
15	\$ 6,935	\$ 14,400	\$ (7,465)	Legal Fees	\$ 62,139	\$ 100,800	\$ (38,661)	
16	\$ 31,058	\$ 33,589	\$ (2,531)	Purchased Services	\$ 198,144	\$ 244,766	\$ (46,622)	
17	\$ 167	\$ 790	\$ (623)	Supplies	\$ 4,330	\$ 5,530	\$ (1,200)	
18	-	\$ 2,527	\$ (2,527)	Repairs & Maintenance	\$ 2,685	\$ 17,689	\$ (15,004)	
19	\$ 3,370	\$ 3,050	\$ 320	Utilities & Phone	\$ 23,527	\$ 21,350	\$ 2,177	
20	-	-	-	Solar Rev Bond Interest	-	-	-	
21	\$ 8,583	\$ 7,240	\$ 1,343	Building & Equipment Rental	\$ 52,319	\$ 50,680	\$ 1,639	
22	\$ 20,701	\$ (5,003)	\$ 25,704	Insurance	\$ 144,904	\$ 144,907	\$ (3)	{4}
23	\$ 2,589	\$ 2,330	\$ 259	Other Operating Expenses	\$ 25,954	\$ 17,110	\$ 8,844	{5}
24	\$ 128,354	\$ 125,116	\$ 3,238	OPERATING EXPENSES BEFORE D&A	\$ 963,581	\$ 1,080,777	\$ (117,196)	
25	\$ 339,664	\$ 222,591	\$ 117,073	EBITDA	\$ 2,318,615	\$ 2,136,491	\$ 182,124	
26								
27	\$ (68,806)	\$ (72,425)	\$ 3,619	Depreciation & Amortization	\$ (486,246)	\$ (498,719)	\$ 12,473	
28	\$ 351,733	\$ 351,733	0	GO Bond Revenue	\$ 2,462,133	\$ 2,462,131	\$ 2	
29	\$ 55,228	\$ 55,228	0	GO Bond Accretion	\$ 386,599	\$ 386,596	\$ 3	
30	\$ (280,054)	\$ (280,054)	(0)	Bond Interest Expense	\$ (1,960,381)	\$ (1,960,378)	\$ (3)	
31	\$ 55,550	\$ 40,301	\$ 15,249	Gains/Losses on Investments	\$ 383,755	\$ 295,922	\$ 87,833	{6}
32	-	-	-	Gain on Sale of Property	\$ 600	-	\$ 600	
33	\$ 113,651	\$ 94,783	\$ 18,868	TOTAL OTHER REVENUE (EXPENSES)	\$ 786,460	\$ 685,552	\$ 100,908	
34								
35	\$ 453,315	\$ 317,374	\$ 135,941	INCREASE (DECREASE) IN NET POSITION	\$ 3,105,075	\$ 2,822,043	\$ 283,032	
36								
38	{1} Budget revisions made to AH lease.							
39	{2} YTD \$28k unclaimed property budgeted in Nov & Dec, not received yet. \$100k restitution received in Nov, not budgeted.							
40	{3} Budget includes Project Manager salary & benefits.							
41	{4} Budget revisions made to property & fiduciary insurance.							
42	{5} YTD property taxes for rental properties, not budgeted.							
43	{6} Investment interest earned is higher than budgeted.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N
1	DISTRICT													
2	STATEMENT OF REVENUE & EXPENDITURES													
3	TWELVE MONTHS ENDED 1/31/2024													
4	UNAUDITED													
5														
6		FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	TOTAL
7	Rental Revenue	\$ 257,313	\$ 255,290	\$ 255,290	\$ 254,277	\$ 253,612	\$ 255,290	\$ 165,233	\$ 249,529	\$ 255,438	\$ 255,437	\$ 251,944	\$ 255,437	\$ 2,964,088
8	Property Tax Revenue	\$ 199,258	\$ 199,258	\$ 199,258	\$ 199,258	\$ 305,345	\$ 211,391	\$ 211,391	\$ 211,391	\$ 211,391	\$ 211,391	\$ 211,391	\$ 211,391	\$ 2,582,114
9	Other Operating Revenue	\$ 1,735,462	\$ 2,823	\$ 5,038	\$ 3,071	\$ 1,948	\$ 2,419	\$ 2,081	\$ 2,050	\$ 4,410	\$ 100,954	\$ 1,050	\$ 1,189	\$ 1,862,493
10	TOTAL OPERATING REVENUE	\$ 2,192,033	\$ 457,371	\$ 459,586	\$ 456,606	\$ 560,905	\$ 469,100	\$ 378,705	\$ 462,970	\$ 471,239	\$ 567,782	\$ 464,385	\$ 468,017	\$ 7,408,696
11														
12	Salaries & Wages	\$ 27,372	\$ 55,897	\$ 47,634	\$ 50,042	\$ 44,313	\$ 51,584	\$ 40,472	\$ 41,410	\$ 55,775	\$ 36,086	\$ 35,687	\$ 40,027	\$ 526,298
13	Employee Benefits	\$ 9,870	\$ 10,940	\$ 13,812	\$ 11,836	\$ 8,646	\$ 9,462	\$ 6,777	\$ 7,472	\$ 12,523	\$ 6,591	\$ 4,862	\$ 7,966	\$ 110,757
14	Professional Fees	\$ 21,592	\$ 13,634	\$ 12,192	\$ 13,595	\$ 9,012	\$ 9,070	\$ 15,702	\$ 16,796	\$ 14,463	\$ 17,073	\$ 12,824	\$ 6,958	\$ 162,910
15	Legal Fees	\$ 8,142	\$ 12,124	\$ 10,262	\$ 264,220	\$ 11,770	\$ 13,007	\$ 10,780	\$ 9,661	\$ 6,793	\$ 9,483	\$ 5,481	\$ 6,935	\$ 368,656
16	Purchased Services	\$ 19,357	\$ 17,583	\$ 25,574	\$ 20,913	\$ 17,399	\$ 22,804	\$ 21,941	\$ 23,517	\$ 40,222	\$ 29,991	\$ 28,611	\$ 31,058	\$ 298,970
17	Supplies	\$ 202	\$ 261	\$ 288	\$ 423	\$ 514	\$ 1,726	\$ 317	\$ 1,057	\$ 110	\$ 412	\$ 541	\$ 167	\$ 6,018
18	Repairs & Maintenance	\$ 226	-	-	\$ 621	\$ 100	\$ 1,584	\$ 868	\$ 233	-	-	-	-	\$ 3,634
19	Utilities & Phone	\$ 3,641	\$ 3,069	\$ 2,830	\$ 2,856	\$ 21,995	\$ 3,530	\$ 3,756	\$ 3,835	\$ 2,817	\$ 2,946	\$ 3,273	\$ 3,370	\$ 57,919
20	Solar Rev Bond Interest	\$ 2,860	\$ 2,488	\$ 1,802	\$ 1,185	\$ 462	-	-	-	-	-	-	-	\$ 8,798
21	Building & Equipment Rental	\$ 7,198	\$ 7,274	\$ 7,175	\$ 8,403	\$ 7,122	\$ 7,204	\$ 7,122	\$ 7,292	\$ 7,384	\$ 7,434	\$ 7,300	\$ 8,583	\$ 89,491
22	Insurance	\$ 23,678	\$ 23,678	\$ 23,678	\$ 23,901	\$ 23,678	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 263,517
23	Other Operating Expenses	\$ 5,671	\$ 19,316	\$ (3,692)	\$ 2,912	\$ 1,499	\$ 2,527	\$ 1,361	\$ 1,747	\$ 11,812	\$ 3,608	\$ 2,311	\$ 2,589	\$ 51,660
24	OPERATING EXPENSES BEFORE D&A	\$ 129,809	\$ 166,264	\$ 141,555	\$ 400,907	\$ 146,510	\$ 143,199	\$ 129,797	\$ 133,721	\$ 172,600	\$ 134,325	\$ 121,591	\$ 128,354	\$ 1,948,630
25	EBITDA	\$ 2,062,224	\$ 291,107	\$ 318,031	\$ 55,699	\$ 414,395	\$ 325,901	\$ 248,908	\$ 329,249	\$ 298,639	\$ 433,457	\$ 342,794	\$ 339,663	\$ 5,460,066
26														
27	Depreciation & Amortization	\$ (92,017)	\$ (87,994)	\$ (67,955)	\$ (68,924)	\$ (70,989)	\$ (69,316)	\$ (69,695)	\$ (69,895)	\$ (69,864)	\$ (69,864)	\$ (68,806)	\$ (68,806)	\$ (874,124)
28	GO Bond Revenue	\$ 340,700	\$ 340,700	\$ 340,700	\$ 340,700	\$ (1,500,506)	\$ 351,733	\$ 351,733	\$ 351,733	\$ 351,733	\$ 351,733	\$ 351,733	\$ 351,733	\$ 2,324,427
29	GO Bond Accretion	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 662,741
30	Bond Interest Expense	\$ (300,754)	\$ (300,754)	\$ (300,754)	\$ (300,754)	\$ (300,754)	\$ (294,916)	\$ (294,916)	\$ (294,916)	\$ (294,916)	\$ (220,606)	\$ (280,054)	\$ (280,054)	\$ (3,464,149)
31	Gains/Losses on Investments	\$ 26,000	\$ 53,469	\$ 48,880	\$ 61,764	\$ 69,723	\$ 54,399	\$ 34,177	\$ 68,198	\$ 58,009	\$ 58,228	\$ 55,193	\$ 55,550	\$ 643,590
35	TOTAL OTHER REVENUE (EXPENSES)	\$ 29,157	\$ 60,649	\$ 276,099	\$ 88,014	\$ (1,747,298)	\$ 97,728	\$ 76,527	\$ 110,348	\$ 100,190	\$ 174,719	\$ 113,294	\$ 113,651	\$ (506,915)
36														
37	INCREASE (DECREASE) IN NET POSITION	\$ 2,091,381	\$ 351,756	\$ 594,130	\$ 143,713	\$ (1,332,903)	\$ 423,629	\$ 325,435	\$ 439,597	\$ 398,829	\$ 608,176	\$ 456,088	\$ 453,314	\$ 4,953,151

	A	B	C	D	E	F	G	H
1	EVO							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE SEVEN MONTHS ENDING 1/31/2024							
4	UNAUDITED							
5	Current Month			Year-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 170,351	\$ 162,365	\$ 7,986	Memberships	\$ 1,177,023	\$ 1,121,305	\$ 55,718	{1}
8	\$ 4,433	\$ 750	\$ 3,683	Enrollments	\$ 20,889	\$ 5,250	\$ 15,639	{2}
9	\$ 5,328	\$ 5,000	\$ 328	Childcare	\$ 35,475	\$ 34,400	\$ 1,075	
10	\$ 2,550	\$ 2,600	\$ (50)	Personal Trainer Rent	\$ 17,575	\$ 18,200	\$ (625)	
11	\$ 4,095	\$ 3,000	\$ 1,095	Guest Fees	\$ 23,449	\$ 21,000	\$ 2,449	
12	-	\$ 100	\$ (100)	ProShop	-	\$ 700	\$ (700)	
13	\$ 147	\$ 350	\$ (203)	Drinks	\$ 1,875	\$ 2,450	\$ (576)	
14	\$ 247	-	\$ 247	Other Operating Revenue	\$ 1,055	-	\$ 1,055	
15	\$ 187,151	\$ 174,165	\$ 12,986	TOTAL OPERATING REVENUE	\$ 1,277,341	\$ 1,203,305	\$ 74,036	
16								
17	\$ 80,973	\$ 81,199	\$ (226)	Salaries & Wages	\$ 544,140	\$ 555,034	\$ (10,894)	
18	\$ 18,380	\$ 16,706	\$ 1,674	Employee Benefits	\$ 98,866	\$ 108,450	\$ (9,584)	
19	\$ 19,295	\$ 23,825	\$ (4,530)	Purchased Services	\$ 158,738	\$ 164,799	\$ (6,061)	
20	\$ 6,182	\$ 9,200	\$ (3,018)	Supplies	\$ 57,883	\$ 64,400	\$ (6,517)	
21	\$ 2,423	\$ 4,610	\$ (2,187)	Repairs & Maintenance	\$ 34,735	\$ 34,770	\$ (35)	
22	\$ 28,678	\$ 55,842	\$ (27,164)	Utilities & Phone	\$ 213,905	\$ 189,725	\$ 24,180	{3}
23	\$ (29,724)	\$ (29,724)	\$ (0)	Solar Rev Bond Interest	-	-	-	
24	\$ 368	\$ 196	\$ 172	Building & Equipment Rental	\$ 2,146	\$ 1,372	\$ 774	
25	\$ 4,757	\$ 10,799	\$ (6,042)	Insurance	\$ 33,302	\$ 33,299	\$ 3	{4}
26	\$ (949)	\$ 200	\$ (1,149)	Other Operating Expenses	\$ 11,595	\$ 8,864	\$ 2,731	
27	\$ 130,382	\$ 172,853	\$ (42,471)	OPERATING EXPENSES BEFORE D&A	\$ 1,155,310	\$ 1,160,713	\$ (5,403)	
28	\$ 56,769	\$ 1,312	\$ 55,457	EBITDA	\$ 122,032	\$ 42,592	\$ 79,440	
29								
30	\$ (31,452)	\$ (37,489)	\$ 6,037	Depreciation & Amortization	\$ (220,914)	\$ (248,594)	\$ 27,680	
31	\$ (44,586)	\$ (44,586)	\$ (0)	Bond Interest Expense	\$ (104,035)	\$ (104,034)	\$ (1)	
32	-	-	-	Gains/Losses on Investments	\$ 47,831	-	\$ 47,831	{5}
33	\$ (76,038)	\$ (82,075)	\$ 6,037	TOTAL OTHER REVENUE (EXPENSES)	\$ (277,117)	\$ (352,628)	\$ 75,511	
34								
35	\$ (19,269)	\$ (80,763)	\$ 61,494	INCREASE (DECREASE) IN NET POSITION	\$ (155,085)	\$ (310,036)	\$ 154,951	
36								
38	{1} New enrollments in Dec are now refelected in Jan member revenue.							
39	{2} Approximately 180 new enrollments in Jan.							
40	{3} Budget revisions made to push back solar savings, beginning in April.							
41	{4} Budget revisions made to property insurance.							
42	{5} Investment interest earnings, not budgeted.							

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1	EVO													
2	STATEMENT OF REVENUE & EXPENDITURES													
3	TWELVE MONTHS ENDED 1/31/2024													
4	UNAUDITED													
5														
6		FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	TOTAL
7	Memberships	\$ 154,508	\$ 153,281	\$ 154,500	\$ 158,704	\$ 162,108	\$ 165,963	\$ 170,026	\$ 185,241	\$ 157,457	\$ 160,662	\$ 167,324	\$ 170,351	\$ 1,960,125
8	Enrollments	\$ 3,675	\$ 3,800	\$ 4,830	\$ 2,346	\$ 2,300	\$ 2,669	\$ 2,950	\$ 3,150	\$ 3,450	\$ 2,475	\$ 1,763	\$ 4,433	\$ 37,840
9	Childcare	\$ 4,319	\$ 4,657	\$ 4,933	\$ 4,861	\$ 5,783	\$ 5,434	\$ 4,959	\$ 5,087	\$ 4,325	\$ 4,794	\$ 5,549	\$ 5,328	\$ 60,028
10	Personal Trainer Rent	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,550	\$ 2,125	\$ 2,375	\$ 2,550	\$ 2,550	\$ 2,500	\$ 2,550	\$ 2,500	\$ 2,550	\$ 29,750
11	Guest Fees	\$ 3,555	\$ 4,089	\$ 3,362	\$ 3,729	\$ 4,385	\$ 3,575	\$ 3,729	\$ 2,624	\$ 3,231	\$ 2,660	\$ 3,535	\$ 4,095	\$ 42,569
12	ProShop	\$ 95	\$ 25	-	\$ 25	-	\$ 89	\$ (89)	\$ 12	\$ (12)	-	-	-	\$ 145
13	Drinks	\$ 383	\$ 542	\$ 415	\$ 489	\$ 475	\$ 441	\$ 615	\$ 178	\$ 225	\$ 163	\$ 106	\$ 147	\$ 4,178
14	Other Operating Revenue	-	-	-	-	-	-	-	\$ 164	\$ 493	\$ 73	\$ 77	\$ 247	\$ 1,055
15	TOTAL OPERATING REVENUE	\$ 169,035	\$ 168,894	\$ 170,540	\$ 172,704	\$ 177,176	\$ 180,546	\$ 184,740	\$ 199,006	\$ 171,669	\$ 173,377	\$ 180,854	\$ 187,151	\$ 2,135,689
16														
17	Salaries & Wages	\$ 66,159	\$ 78,146	\$ 71,059	\$ 80,370	\$ 70,303	\$ 75,310	\$ 77,659	\$ 73,148	\$ 77,125	\$ 74,479	\$ 85,446	\$ 80,973	\$ 910,178
18	Employee Benefits	\$ 17,762	\$ 13,443	\$ 22,760	\$ 20,123	\$ 18,272	\$ 15,866	\$ 15,958	\$ 17,642	\$ (1,894)	\$ 15,952	\$ 16,961	\$ 18,380	\$ 191,225
19	Professional Fees	-	-	-	-	\$ (155)	-	-	-	-	-	-	-	\$ (155)
20	Purchased Services	\$ 25,103	\$ 21,760	\$ 22,807	\$ 26,627	\$ 20,536	\$ 22,819	\$ 28,077	\$ 21,145	\$ 25,282	\$ 23,491	\$ 18,630	\$ 19,295	\$ 275,571
21	Supplies	\$ 5,478	\$ 8,002	\$ 5,081	\$ 9,727	\$ 7,077	\$ 5,767	\$ 9,376	\$ 13,554	\$ 10,728	\$ 6,240	\$ 6,037	\$ 6,182	\$ 93,249
22	Repairs & Maintenance	\$ 2,728	\$ 5,563	\$ 4,103	\$ 7,478	\$ 1,042	\$ 6,240	\$ 6,290	\$ 4,464	\$ 11,018	\$ 850	\$ 3,448	\$ 2,423	\$ 55,649
23	Utilities & Phone	\$ 26,463	\$ 21,083	\$ 20,185	\$ 22,604	\$ 29,015	\$ 33,881	\$ 33,797	\$ 34,802	\$ 26,428	\$ 27,556	\$ 28,763	\$ 28,678	\$ 333,255
24	Solar Rev Bond Interest	\$ 166	\$ 158	\$ 151	\$ 144	\$ 137	-	-	-	-	\$ 14,862	\$ 14,862	\$ (29,724)	\$ 757
25	Building & Equipment Rental	\$ 317	\$ 313	\$ 330	\$ 453	\$ 363	\$ 234	\$ 282	\$ 487	\$ 121	\$ 282	\$ 372	\$ 368	\$ 3,923
26	Insurance	\$ 3,351	\$ 3,351	\$ 3,351	\$ 3,423	\$ 3,549	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 50,328
27	Other Operating Expenses	\$ 35	\$ 1,133	\$ 1,363	\$ 2,139	\$ 855	\$ 722	-	\$ 1,116	\$ 2,746	\$ 551	\$ 7,409	\$ (949)	\$ 17,120
28	OPERATING EXPENSES BEFORE D&A	\$ 147,562	\$ 152,952	\$ 151,190	\$ 173,088	\$ 150,994	\$ 165,596	\$ 176,196	\$ 171,115	\$ 156,311	\$ 169,020	\$ 186,685	\$ 130,383	\$ 1,931,100
29	EBITDA	\$ 21,473	\$ 15,942	\$ 19,350	\$ (384)	\$ 26,182	\$ 14,950	\$ 8,544	\$ 27,891	\$ 15,358	\$ 4,357	\$ (5,831)	\$ 56,768	\$ 204,590
30														
31	Depreciation & Amortization	\$ (29,252)	\$ (30,468)	\$ (31,276)	\$ (32,479)	\$ (30,362)	\$ (32,204)	\$ (31,452)	\$ (31,452)	\$ (31,452)	\$ (31,452)	\$ (31,452)	\$ (31,452)	\$ (374,751)
32	Bond Interest Expense	-	-	-	-	-	-	-	-	-	\$ (59,448)	-	\$ (44,586)	\$ (104,035)
33	Gains/Losses on Investments	-	-	-	-	-	\$ 9,235	\$ 26,338	\$ (6,659)	\$ 9,714	\$ 9,204	-	-	\$ 47,831
34	TOTAL OTHER REVENUE (EXPENSES)	\$ (29,252)	\$ (30,468)	\$ (31,276)	\$ (32,479)	\$ (30,362)	\$ (22,969)	\$ (5,114)	\$ (38,111)	\$ (21,738)	\$ (81,696)	\$ (31,452)	\$ (76,038)	\$ (430,954)
35														
36	INCREASE (DECREASE) IN NET POSITION	\$ (7,779)	\$ (14,526)	\$ (11,926)	\$ (32,863)	\$ (4,180)	\$ (8,019)	\$ 3,430	\$ (10,220)	\$ (6,380)	\$ (77,339)	\$ (37,283)	\$ (19,270)	\$ (226,364)