

	A	B	C	D	E	F	G	H
1	TULARE LOCAL HEALTH CARE DISTRICT							
2	BALANCE SHEET							
3	PERIOD ENDED 1/31/2025							
4	UNAUDITED							
5								
6		December 2024	January 2025	Increase	January 2024	Increase	Increase	
7		This Year	This year	(Decrease)	Last year	(Decrease) YOY	(Decrease) %	
8	CURRENT ASSETS							
9	Cash and Cash Equivalents	\$ 12,700,040	\$ 13,318,249	\$ 618,210	\$ 10,348,778	\$ 2,969,471	28.7%	{1}
10	Cash Reserve	\$ 1,000,000	\$ 1,000,000		\$ 1,000,000		0.0%	
11	Bankruptcy Reserve	\$ 4,970,469	\$ 4,970,469		\$ 4,970,469		0.0%	
12	Net Cash	<u>\$ 18,670,508</u>	<u>\$ 19,288,718</u>	<u>\$ 618,210</u>	<u>\$ 16,319,247</u>	<u>\$ 2,969,471</u>	<u>18.2%</u>	
13								
14	Patient Receivables				\$ 500	\$ (500)	(100.0%)	
15	Rent Receivables	\$ 2,535,083	\$ 2,536,402	\$ 1,319	\$ 2,326,060	\$ 210,343	9.0%	
16	Net AR	<u>\$ 2,535,083</u>	<u>\$ 2,536,402</u>	<u>\$ 1,319</u>	<u>\$ 2,326,560</u>	<u>\$ 209,843</u>	<u>9.0%</u>	
17								
18	Property Tax Revenue	\$ (175,227)	\$ (120,070)	\$ 55,157	\$ 77,968	\$ (198,038)	(254.0%)	{2} & {3}
19	Miscellaneous Receivables	\$ 36,748	\$ 38,915	\$ 2,167	\$ 30,079	\$ 8,836	29.4%	
20	Prepays	\$ 292,522	\$ 259,919	\$ (32,603)	\$ 184,892	\$ 75,027	40.6%	
21	Net Other Receivables	<u>\$ 154,043</u>	<u>\$ 178,764</u>	<u>\$ 24,721</u>	<u>\$ 292,939</u>	<u>\$ (114,175)</u>	<u>(39.0%)</u>	
22								
23	TOTAL CURRENT ASSETS	<u>\$ 21,359,634</u>	<u>\$ 22,003,884</u>	<u>\$ 644,250</u>	<u>\$ 18,938,745</u>	<u>\$ 3,065,139</u>	<u>16.2%</u>	
24								
25	LIMITED USE ASSETS							
26	Restricted Trust Funds	\$ 13,952,275	\$ 14,322,836	\$ 370,561	\$ 15,485,122	\$ (1,162,286)	(7.5%)	{3}
27								
28	CAPITAL ASSETS							
29	Land & Land Improvements	\$ 5,953,915	\$ 6,147,915	\$ 194,000	\$ 3,221,438	\$ 2,926,476	90.8%	{4}
30	Buildings & Building Improvements	\$ 48,210,706	\$ 48,210,706		\$ 47,369,024	\$ 841,683	1.8%	
31	Major Movable Equipment	\$ 1,938,818	\$ 1,938,818		\$ 1,694,403	\$ 244,416	14.4%	
32	Construction in Progress	\$ 112,211,235	\$ 112,034,193	\$ (177,042)	\$ 112,702,714	\$ (668,521)	(0.6%)	{5}
33	Accumulated Depreciation	\$ (44,250,634)	\$ (44,369,276)	\$ (118,641)	\$ (42,977,771)	\$ (1,391,505)	3.2%	
34	TOTAL CAPITAL ASSETS	<u>\$ 124,064,040</u>	<u>\$ 123,962,357</u>	<u>\$ (101,683)</u>	<u>\$ 122,009,807</u>	<u>\$ 1,952,549</u>	<u>1.6%</u>	
35								
36	LONG TERM ASSETS							
37	Lease Receivable	\$ 10,722,483	\$ 10,722,483		\$ 13,678,257	\$ (2,955,774)	(21.6%)	
38								
39	TOTAL ASSETS	<u>\$ 170,098,432</u>	<u>\$ 171,011,560</u>	<u>\$ 913,128</u>	<u>\$ 170,111,932</u>	<u>\$ 899,627</u>	<u>0.5%</u>	
40								
41	CURRENT LIABILITIES							
42	Accounts Payable	\$ 118,238	\$ 59,403	\$ (58,835)	\$ 61,402	\$ (2,000)	(3.3%)	
43	Payroll	\$ 99,325	\$ 120,062	\$ 20,737	\$ 92,529	\$ 27,532	29.8%	
44	Other Accrued Liabilities	\$ 131,325	\$ 357,359	\$ 226,034	\$ 351,721	\$ 5,638	1.6%	{6}
45	Current Maturities of Debt Borrowings	\$ 3,846,779	\$ 4,134,207	\$ 287,428	\$ 3,964,005	\$ 170,203	4.3%	{3}
46	TOTAL CURRENT LIABILITIES	<u>\$ 4,195,666</u>	<u>\$ 4,671,031</u>	<u>\$ 475,364</u>	<u>\$ 4,469,657</u>	<u>\$ 201,373</u>	<u>4.5%</u>	
47								
48	LONG TERM LIABILITIES							
49	OTHER							
50	Bankruptcy Payable	\$ 4,970,469	\$ 4,970,469		\$ 4,970,469		0.0%	
51	Deferred Inflows	\$ 13,678,257	\$ 13,678,257		\$ 15,970,181	\$ (2,291,924)	(14.4%)	
52	LTD							
53	Debt Borrowings, Net of Current Maturities	\$ 92,203,205	\$ 92,147,977	\$ (55,228)	\$ 95,299,718	\$ (3,151,741)	(3.3%)	{3}
54	Bond Issuance Costs & Other Assets	\$ (12,620)	\$ (19,594)	\$ (6,974)	\$ 30,238	\$ (49,832)	(164.8%)	{3}
55	TOTAL LONG TERM LIABILITIES	<u>\$ 110,839,311</u>	<u>\$ 110,777,109</u>	<u>\$ (62,202)</u>	<u>\$ 116,270,607</u>	<u>\$ (5,493,498)</u>	<u>(4.7%)</u>	
56								
57	TOTAL LIABILITIES	<u>\$ 115,034,977</u>	<u>\$ 115,448,139</u>	<u>\$ 413,162</u>	<u>\$ 120,740,264</u>	<u>\$ (5,292,124)</u>	<u>(4.4%)</u>	
58								
59	NET POSITION							
60	Net Position at Beginning of Fiscal Year	\$ 50,291,085	\$ 50,291,085		\$ 46,421,471	\$ 3,869,615	8.3%	
61	Increase (Decrease) in Net Position	\$ 4,772,370	\$ 5,272,335	\$ 499,966	\$ 2,950,198	\$ 2,322,137	78.7%	
62	TOTAL NET POSITION	<u>\$ 55,063,455</u>	<u>\$ 55,563,420</u>	<u>\$ 499,966</u>	<u>\$ 49,371,669</u>	<u>\$ 6,191,752</u>	<u>12.5%</u>	
63								
64	TOTAL LIABILITIES & NET POSITION	<u>\$ 170,098,432</u>	<u>\$ 171,011,560</u>	<u>\$ 913,128</u>	<u>\$ 170,111,932</u>	<u>\$ 899,627</u>	<u>0.5%</u>	
65								
66	{1} AH Prepaid Rent for Feb \$226K, Restitution \$30K, Prop Tax Revenue \$173K, EVO Revenue \$189K.							
67	{2} Property tax deposit received from county.							
68	{3} Monthly accruals.							
69	{4} AH Parking Lot Asset, completed in Dec.							
70	{5} Tower CIP \$17K, Reclass new asset -\$194K from CIP to Land Improvement.							
71	{6} AH Prepaid Rent.							

	A	B	C	D	E	F	G	H
1	DISTRICT							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE SEVEN MONTHS ENDING 1/31/2025							
4	UNAUDITED							
5	Current Month			Year-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 244,482	\$ 246,945	\$ (2,463)	Rental Revenue	\$ 1,706,560	\$ 1,707,800	\$ (1,241)	{1}
8	\$ 228,558	\$ 228,558	-	Property Tax Revenue	\$ 1,599,906	\$ 1,599,906	-	
9	\$ 30,100	\$ 1,000	\$ 29,100	Other Operating Revenue	\$ 2,152,421	\$ 72,620	\$ 2,079,801	{2}
10	\$ 503,140	\$ 476,503	\$ 26,637	TOTAL OPERATING REVENUE	\$ 5,458,887	\$ 3,380,326	\$ 2,078,561	
11								
12	\$ 46,245	\$ 51,737	\$ (5,492)	Salaries & Wages	\$ 276,925	\$ 347,355	\$ (70,430)	{3}
13	\$ 10,387	\$ 10,282	\$ 105	Employee Benefits	\$ 53,471	\$ 65,995	\$ (12,524)	
14	\$ (729)	\$ 8,875	\$ (9,604)	Professional Fees	\$ 117,733	\$ 93,325	\$ 24,408	{4}
15	\$ 13,498	\$ 10,750	\$ 2,748	Legal Fees	\$ 79,310	\$ 75,250	\$ 4,060	
16	\$ 31,071	\$ 45,001	\$ (13,930)	Purchased Services	\$ 187,801	\$ 270,474	\$ (82,673)	{5}
17	\$ 241	\$ 619	\$ (378)	Supplies	\$ 3,608	\$ 4,339	\$ (731)	
18	-	\$ 250	\$ (250)	Repairs & Maintenance	\$ 550	\$ 1,750	\$ (1,200)	
19	\$ 3,307	\$ 3,660	\$ (353)	Utilities & Phone	\$ 31,700	\$ 25,620	\$ 6,080	
20	\$ 9,211	\$ 8,030	\$ 1,181	Building & Equipment Rental	\$ 54,702	\$ 54,494	\$ 208	{6}
21	\$ 21,698	\$ 22,286	\$ (588)	Insurance	\$ 151,667	\$ 156,002	\$ (4,335)	
22	\$ 158	\$ 1,050	\$ (892)	Other Operating Expenses	\$ 28,812	\$ 8,276	\$ 20,536	
23	\$ 135,087	\$ 162,540	\$ (27,452)	OPERATING EXPENSES BEFORE D&A	\$ 986,279	\$ 1,102,880	\$ (116,601)	
24	\$ 368,052	\$ 313,963	\$ 54,089	EBITDA	\$ 4,472,608	\$ 2,277,446	\$ 2,195,162	
25								
26	\$ (63,444)	\$ (62,949)	\$ (495)	Depreciation & Amortization	\$ (443,233)	\$ (447,092)	\$ 3,859	
27	\$ 362,133	\$ 362,133	0	GO Bond Revenue	\$ 2,534,933	\$ 2,534,931	\$ 2	
28	\$ 55,228	\$ 55,228	0	GO Bond Accretion	\$ 386,599	\$ 386,596	\$ 3	
29	\$ (272,566)	\$ (272,566)	(0)	Bond Interest Expense	\$ (1,909,293)	\$ (1,907,962)	\$ (1,331)	
30	\$ 77,005	\$ 68,087	\$ 8,918	Gains/Losses on Investments	\$ 528,267	\$ 473,519	\$ 54,748	{7}
31	-	-	-	Gain on Sale of Property	-	-	-	
32	\$ 158,357	\$ 149,933	\$ 8,424	TOTAL OTHER REVENUE (EXPENSES)	\$ 1,097,274	\$ 1,039,992	\$ 57,282	
33								
34	\$ 526,409	\$ 463,896	\$ 62,513	INCREASE (DECREASE) IN NET POSITION	\$ 5,569,882	\$ 3,317,438	\$ 2,252,444	
35								
37	{1} Write off Fugazzis balance from 2022.							
38	{2} Cardoza Restitution.							
39	{3} Budgeted, unfilled position.							
40	{4} Over accrued previous month causing a decrease of \$2K this month. CM has take over Vanir responsibilities.							
41	{5} Budgeted document cleanup & construction inventory, not yet completed.							
42	{6} 2 months posted of Mobile Mini.							
43	{7} Investment interest income higher than budgeted.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	DISTRICT																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 1/31/2025																
4	UNAUDITED																
5																	
6		JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	12 MONTH	INCREASE/(DECREASE) YOY	
7		2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2025	TOTAL	\$	%
8	Rental Revenue	\$ 255,437	\$ 253,842	\$ 255,289	\$ 255,308	\$ 255,496	\$ (190,776)	\$ 240,076	\$ 240,666	\$ 240,673	\$ 246,359	\$ 247,305	\$ 246,999	\$ 244,482	\$ 2,535,718	\$ (10,956)	(4.29%)
9	Property Tax Revenue	\$ 211,391	\$ 211,391	\$ 211,391	\$ 211,391	\$ 211,391	\$ 381,894	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 2,827,364	\$ 17,167	8.12%
10	Other Operating Revenue	\$ 1,189	\$ 960	\$ 2,555	\$ 1,600	\$ 749	\$ 71	\$ 700	\$ 100	\$ (500)	\$ 121,821	\$ 2,000,100	\$ 100	\$ 30,100	\$ 2,158,357	\$ 28,911	2432.09%
11	TOTAL OPERATING REVENUE	\$ 468,017	\$ 466,193	\$ 469,235	\$ 468,299	\$ 467,636	\$ 191,189	\$ 469,334	\$ 469,324	\$ 468,731	\$ 596,738	\$ 2,475,963	\$ 475,657	\$ 503,140	\$ 7,521,439	\$ 35,122	7.50%
12																	
13	Salaries & Wages	\$ 40,027	\$ 33,862	\$ 36,474	\$ 37,571	\$ 37,956	\$ 64,519	\$ 39,159	\$ 37,221	\$ 33,486	\$ 43,575	\$ 41,429	\$ 35,810	\$ 46,245	\$ 487,306	\$ 6,218	15.53%
14	Employee Benefits	\$ 7,966	\$ 3,949	\$ 6,936	\$ 7,785	\$ 7,532	\$ 13,679	\$ 6,861	\$ 8,881	\$ 4,233	\$ 9,468	\$ 7,122	\$ 6,520	\$ 10,387	\$ 93,352	\$ 2,421	30.39%
15	Professional Fees	\$ 6,958	\$ 15,249	\$ 7,475	\$ 16,688	\$ 17,330	\$ 23,070	\$ 24,535	\$ 28,288	\$ 11,015	\$ 22,067	\$ 16,240	\$ 16,316	\$ (729)	\$ 197,545	\$ (7,688)	(110.48%)
16	Legal Fees	\$ 6,935	\$ 13,420	\$ 16,473	\$ 8,557	\$ 9,919	\$ 11,077	\$ 11,069	\$ 9,957	\$ 10,295	\$ 12,082	\$ 15,037	\$ 7,372	\$ 13,498	\$ 138,755	\$ 6,563	94.64%
17	Purchased Services	\$ 31,058	\$ 24,317	\$ 20,948	\$ 23,789	\$ 22,010	\$ 32,460	\$ 33,069	\$ 20,665	\$ 23,538	\$ 28,593	\$ 24,233	\$ 26,632	\$ 31,071	\$ 311,325	\$ 13	0.04%
18	Supplies	\$ 167	\$ 480	\$ 480	\$ 358	\$ 1,347	\$ 1,359	\$ 511	\$ (16)	\$ 206	\$ 392	\$ 1,868	\$ 406	\$ 241	\$ 7,633	\$ 75	44.83%
19	Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-	\$ 550	-	\$ 550	-	0.00%
20	Utilities & Phone	\$ 3,370	\$ 3,473	\$ 3,342	\$ 1,498	\$ 4,359	\$ 2,842	\$ 2,573	\$ 2,984	\$ 3,371	\$ 2,880	\$ 5,055	\$ 11,529	\$ 3,307	\$ 47,214	\$ (63)	(1.87%)
21	Building & Equipment Rental	\$ 8,583	\$ 7,884	\$ 7,650	\$ 7,849	\$ 7,767	\$ 7,652	\$ 7,773	\$ 7,524	\$ 7,547	\$ 7,603	\$ 7,522	\$ 7,522	\$ 9,211	\$ 93,504	\$ 628	7.31%
22	Insurance	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 21,625	\$ 21,625	\$ 21,625	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 255,170	\$ 998	4.82%
23	Other Operating Expenses	\$ 2,589	\$ 7,142	\$ 1,410	\$ 1,396	\$ 1,645	\$ 2,543	\$ 1,928	\$ 18,075	\$ 7,831	\$ 1,246	\$ (2,829)	\$ 2,403	\$ 158	\$ 42,949	\$ (2,431)	(93.90%)
24	OPERATING EXPENSES BEFORE D&A	\$ 128,354	\$ 130,477	\$ 121,889	\$ 126,192	\$ 130,566	\$ 179,902	\$ 149,103	\$ 155,204	\$ 123,147	\$ 149,604	\$ 137,375	\$ 136,758	\$ 135,087	\$ 1,675,303	\$ 6,734	5.25%
25	EBITDA	\$ 339,663	\$ 335,716	\$ 347,346	\$ 342,107	\$ 337,070	\$ 11,287	\$ 320,231	\$ 314,120	\$ 345,584	\$ 447,134	\$ 2,338,588	\$ 338,899	\$ 368,053	\$ 5,846,136	\$ 28,389	8.36%
26																	
27	Depreciation & Amortization	\$ (68,806)	\$ (69,111)	\$ (72,146)	\$ (61,275)	\$ (69,766)	\$ (70,409)	\$ (64,918)	\$ (64,918)	\$ (64,918)	\$ (64,918)	\$ (60,058)	\$ (60,058)	\$ (63,444)	\$ (785,939)	\$ 5,363	(7.79%)
28	GO Bond Revenue	\$ 351,733	\$ 351,733	\$ 351,733	\$ 351,733	\$ 351,733	\$ (632,003)	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 3,309,863	\$ 10,400	2.96%
29	GO Bond Accretion	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 662,741	-	0.00%
30	Bond Interest Expense	\$ (280,054)	\$ (280,054)	\$ (280,054)	\$ (280,054)	\$ (280,054)	\$ (277,468)	\$ (273,895)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (3,306,979)	\$ 7,488	(2.67%)
31	Gains/Losses on Investments	\$ 55,550	\$ 55,378	\$ 108,801	\$ 68,530	\$ 73,766	\$ 105,315	\$ 72,397	\$ 90,693	\$ 79,777	\$ 60,705	\$ 67,116	\$ 80,575	\$ 77,005	\$ 940,057	\$ 21,454	38.62%
32	Gain on Sale of Property	-	\$ (600)	-	-	-	-	-	-	-	-	-	-	-	\$ (600)	-	0.00%
33	TOTAL OTHER REVENUE (EXPENSES)	\$ 113,651	\$ 112,574	\$ 163,562	\$ 134,162	\$ 130,907	\$ (819,337)	\$ 150,945	\$ 170,570	\$ 159,654	\$ 140,582	\$ 151,853	\$ 165,312	\$ 158,356	\$ 819,144	\$ 44,705	39.34%
34																	
35	INCREASE (DECREASE) IN NET POSITION	\$453,314	\$448,290	\$510,908	\$476,269	\$467,977	(\$808,050)	\$471,176	\$484,690	\$505,238	\$587,716	\$2,490,441	\$504,211	\$526,409	\$6,665,280	\$73,094	16.12%

	A	B	C	D	E	F	G	H
1	EVO							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE SEVEN MONTHS ENDING 1/31/2025							
4	UNAUDITED							
5	Current Month			Year-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 189,036	\$ 177,474	\$ 11,562	Memberships	\$ 1,253,804	\$ 1,180,069	\$ 73,735	{1}
8	\$ 4,591	\$ 5,092	\$ (501)	Enrollments	\$ 24,411	\$ 35,644	\$ (11,233)	
9	\$ 8,490	\$ 7,200	\$ 1,290	Childcare	\$ 54,204	\$ 51,000	\$ 3,204	
10	\$ 2,500	\$ 2,500	-	Personal Trainer Rent	\$ 17,550	\$ 17,500	\$ 50	
11	\$ 2,925	\$ 3,200	\$ (275)	Guest Fees	\$ 27,981	\$ 22,400	\$ 5,581	
12	\$ 213	\$ 450	\$ (237)	Drinks	\$ 2,389	\$ 3,150	\$ (761)	
13	\$ 1,280	\$ 1,500	\$ (220)	Other Operating Revenue	\$ 7,439	\$ 10,500	\$ (3,061)	
14	\$ 209,035	\$ 197,416	\$ 11,619	TOTAL OPERATING REVENUE	\$ 1,387,779	\$ 1,320,263	\$ 67,516	
15								
16	\$ 88,903	\$ 98,183	\$ (9,280)	Salaries & Wages	\$ 642,993	\$ 684,361	\$ (41,368)	{2}
17	\$ 19,702	\$ 18,493	\$ 1,209	Employee Benefits	\$ 118,161	\$ 119,991	\$ (1,830)	
18	\$ 16,770	\$ 19,620	\$ (2,850)	Purchased Services	\$ 147,760	\$ 155,640	\$ (7,880)	{3}
19	\$ 8,836	\$ 9,200	\$ (364)	Supplies	\$ 67,868	\$ 64,400	\$ 3,468	
20	\$ 3,190	\$ 4,610	\$ (1,420)	Repairs & Maintenance	\$ 42,006	\$ 39,370	\$ 2,636	
21	\$ 25,676	\$ 16,205	\$ 9,471	Utilities & Phone	\$ 174,259	\$ 106,995	\$ 67,264	{4}
22	\$ 234	\$ 236	\$ (2)	Building & Equipment Rental	\$ 2,683	\$ 1,652	\$ 1,031	
23	\$ 6,561	\$ 6,029	\$ 532	Insurance	\$ 47,795	\$ 42,203	\$ 5,592	
24	\$ 2,519	\$ 350	\$ 2,169	Other Operating Expenses	\$ 4,510	\$ 15,650	\$ (11,140)	{5}
25	\$ 172,392	\$ 172,926	\$ (534)	OPERATING EXPENSES BEFORE D&A	\$ 1,248,034	\$ 1,230,262	\$ 17,772	
26	\$ 36,643	\$ 24,490	\$ 12,153	EBITDA	\$ 139,745	\$ 90,001	\$ 49,744	
27								
28	\$ (54,995)	\$ (61,439)	\$ 6,444	Depreciation & Amortization	\$ (383,270)	\$ (399,908)	\$ 16,638	{6}
29	\$ (8,091)	\$ (8,091)	(0)	Solar Rev Bond Interest	\$ (56,638)	\$ (56,637)	\$ (1)	
30	-	-	-	Gains/Losses on Investments	\$ 2,595	-	\$ 2,595	
31	-	-	-	Gain on Sale of Property	\$ 21	-	\$ 21	
32	\$ (63,086)	\$ (69,530)	\$ 6,444	TOTAL OTHER REVENUE (EXPENSES)	\$ (437,292)	\$ (456,545)	\$ 19,253	
33								
34	\$ (26,443)	\$ (45,040)	\$ 18,597	INCREASE (DECREASE) IN NET POSITION	\$ (297,547)	\$ (366,544)	\$ 68,997	
35								
37	<p>{1} Increase in new memberships.</p>							
38	<p>{2} Decrease in scheduled hours.</p>							
39	<p>{3} Cleaning services moved in house.</p>							
40	<p>{4} Electric & Solar O&M \$13K, over budget; Gas \$3.5K, under budget.</p>							
41	<p>{5} Dehumidifier RFP \$3.2K. Umpqua rebate \$800.</p>							
42	<p>{6} Various equipment for EVO was budgeted to be placed in service in Oct, yet to be completed.</p>							

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1	EVO																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 1/31/2025																
4	UNAUDITED																
5																	
6		JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	12 MONTH	INCREASE/ (DECREASE) YOY	
7		2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2025	TOTAL	\$	%
8	Memberships	\$ 170,351	\$ 175,008	\$ 174,379	\$ 175,545	\$ 175,191	\$ 174,783	\$ 178,979	\$ 175,606	\$ 178,169	\$ 177,541	\$ 176,061	\$ 178,412	\$ 189,036	\$ 2,128,710	\$ 18,685	10.97%
9	Enrollments	\$ 4,433	\$ 4,470	\$ 4,182	\$ 4,285	\$ 3,925	\$ 4,050	\$ 3,900	\$ 4,750	\$ 3,460	\$ 3,035	\$ 1,875	\$ 2,800	\$ 4,591	\$ 45,324	\$ 159	3.58%
10	Childcare	\$ 5,328	\$ 6,081	\$ 5,567	\$ 6,099	\$ 6,411	\$ 7,729	\$ 7,668	\$ 7,898	\$ 7,660	\$ 7,576	\$ 7,486	\$ 7,427	\$ 8,490	\$ 86,091	\$ 3,162	59.35%
11	Personal Trainer Rent	\$ 2,550	\$ 2,550	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 29,600	\$ (50)	(1.96%)
12	Guest Fees	\$ 4,095	\$ 2,035	\$ 4,065	\$ 4,925	\$ 4,970	\$ 3,665	\$ 5,000	\$ 4,965	\$ 3,510	\$ 4,141	\$ 3,440	\$ 4,000	\$ 2,925	\$ 47,641	\$ (1,170)	(28.57%)
13	Drinks	\$ 147	\$ 110	\$ 210	\$ 306	\$ 386	\$ 267	\$ 324	\$ 373	\$ 404	\$ 312	\$ 410	\$ 354	\$ 213	\$ 3,667	\$ 66	44.90%
14	Other Operating Revenue	\$ 247	\$ 56	\$ 69	\$ 55	\$ 46	\$ 259	\$ 1,110	\$ 1,314	\$ 1,210	\$ 735	\$ 723	\$ 1,068	\$ 1,280	\$ 7,925	\$ 1,033	417.35%
15	TOTAL OPERATING REVENUE	\$ 187,151	\$ 190,310	\$ 190,972	\$ 193,715	\$ 193,429	\$ 192,753	\$ 199,481	\$ 197,406	\$ 196,913	\$ 195,840	\$ 192,545	\$ 196,561	\$ 209,035	\$ 2,348,956	\$ 21,884	11.69%
16																	
17	Salaries & Wages	\$ 80,973	\$ 85,546	\$ 88,918	\$ 76,216	\$ 83,158	\$ 77,369	\$ 92,541	\$ 93,393	\$ 89,278	\$ 86,453	\$ 92,595	\$ 99,831	\$ 88,903	\$ 1,054,199	\$ 7,930	9.79%
18	Employee Benefits	\$ 18,380	\$ 18,335	\$ 17,392	\$ 17,901	\$ 15,198	\$ 12,313	\$ 18,282	\$ 17,325	\$ 14,635	\$ 15,901	\$ 16,908	\$ 15,407	\$ 19,702	\$ 199,299	\$ 1,322	7.19%
19	Purchased Services	\$ 19,295	\$ 27,708	\$ 22,458	\$ 22,602	\$ 23,261	\$ 26,836	\$ 26,026	\$ 23,055	\$ 26,192	\$ 20,253	\$ 15,893	\$ 19,570	\$ 16,770	\$ 270,625	\$ (2,525)	(13.09%)
20	Supplies	\$ 6,182	\$ 12,301	\$ 5,825	\$ 12,673	\$ 9,532	\$ 9,035	\$ 7,550	\$ 10,596	\$ 9,997	\$ 9,387	\$ 7,935	\$ 13,567	\$ 8,836	\$ 117,236	\$ 2,654	42.94%
21	Repairs & Maintenance	\$ 2,423	\$ 1,440	\$ 7,968	\$ 4,100	\$ 6,934	\$ 2,830	\$ 15,541	\$ 3,849	\$ 7,556	\$ 4,467	\$ 2,201	\$ 5,202	\$ 3,190	\$ 65,279	\$ 767	31.63%
22	Utilities & Phone	\$ 28,678	\$ 29,218	\$ 20,802	\$ 26,771	\$ 26,860	\$ 22,974	\$ 20,935	\$ 26,389	\$ 22,290	\$ 22,086	\$ 31,042	\$ 25,840	\$ 25,676	\$ 300,884	\$ (3,002)	(10.47%)
23	Building & Equipment Rental	\$ 368	\$ 388	\$ 294	\$ 383	\$ 364	\$ 379	\$ 1,439	\$ 234	\$ 153	\$ 153	\$ 234	\$ 234	\$ 234	\$ 4,490	\$ (133)	(36.29%)
24	Insurance	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 6,561	\$ 6,561	\$ 8,426	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 71,581	\$ 1,804	37.92%
25	Other Operating Expenses	\$ (949)	\$ 5,682	\$ (1,084)	\$ 703	\$ 92	\$ 4,144	\$ 652	\$ 479	\$ 594	\$ 20	\$ 175	\$ 69	\$ 2,519	\$ 14,048	\$ 3,469	(365.35%)
26	OPERATING EXPENSES BEFORE D&A	\$ 160,107	\$ 185,375	\$ 167,330	\$ 166,106	\$ 170,156	\$ 160,637	\$ 189,527	\$ 181,881	\$ 179,121	\$ 165,281	\$ 173,544	\$ 186,281	\$ 172,391	\$ 2,097,641	\$ 12,286	7.67%
27	EBITDA	\$ 27,044	\$ 4,935	\$ 23,642	\$ 27,609	\$ 23,273	\$ 32,116	\$ 9,954	\$ 15,525	\$ 17,792	\$ 30,559	\$ 19,001	\$ 10,280	\$ 36,644	\$ 251,315	\$ 9,598	35.49%
28																	
29	Depreciation & Amortization	\$ (31,452)	\$ (31,452)	\$ (40,269)	\$ (44,156)	\$ (39,185)	\$ (68,298)	\$ (53,301)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (606,629)	\$ (23,543)	74.85%
30	Bond Interest Expense	\$ (44,586)	\$ (14,862)	\$ (14,862)	-	-	-	-	-	-	-	-	-	-	\$ (29,724)	\$ 44,586	(100.00%)
31	Solar Rev Bond Interest	\$ 29,724	-	-	\$ (14,862)	\$ (14,862)	\$ (14,862)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (101,224)	\$ (37,815)	(127.22%)
32	Gains/Losses on Investments	-	\$ 3,073	\$ 2,876	\$ 2,081	\$ 1,489	-	\$ 1,496	-	\$ 1,099	-	-	-	-	\$ 12,114	-	0.00%
33	Gain on Sale of Property	-	\$ 600	-	-	-	-	-	\$ 21	-	-	-	-	-	\$ 621	-	0.00%
34	TOTAL OTHER REVENUE (EXPENSES)	\$ (46,314)	\$ (42,641)	\$ (52,255)	\$ (56,937)	\$ (52,558)	\$ (83,160)	\$ (59,896)	\$ (63,065)	\$ (61,987)	\$ (63,086)	\$ (63,086)	\$ (63,086)	\$ (63,086)	\$ (724,843)	\$ (16,772)	36.21%
35																	
36	INCREASE (DECREASE) IN NET POSITION	(\$19,270)	(\$37,706)	(\$28,613)	(\$29,328)	(\$29,285)	(\$51,044)	(\$49,942)	(\$47,540)	(\$44,195)	(\$32,527)	(\$44,085)	(\$52,806)	(\$26,442)	(\$473,528)	(\$7,174)	37.23%