

	A	B	C	D	E	F	G	H
1	TULARE LOCAL HEALTH CARE DISTRICT							
2	BALANCE SHEET							
3	PERIOD ENDED 9/30/2026							
4	UNAUDITED							
5								
6		August 2026	September 2026	Increase	September 2025	Increase	Increase	
7		This Year	This year	(Decrease)	Last year	(Decrease) YOY	(Decrease) %	
8	CURRENT ASSETS							
9	Cash and Cash Equivalents	\$ 18,552,766	\$ 18,912,857	\$ 360,091	\$ 16,164,576	\$ 2,748,281	17.0%	{1}
10	Cash Reserveve	\$ 1,000,000	\$ 1,000,000		\$ 1,000,000		0.0%	
11	Bankruptcy Reserve	\$ 3,295,210	\$ 3,295,210		\$ 3,355,871	\$ (60,661)	(1.8%)	
12	Net Cash	\$ 22,847,976	\$ 23,208,067	\$ 360,091	\$ 20,520,447	\$ 2,687,620	13.1%	
13								
14	Rent Receivables	\$ 2,532,844	\$ 2,532,793	\$ (51)	\$ 2,390,223	\$ 142,570	6.0%	
15	Net AR	\$ 2,532,844	\$ 2,532,793	\$ (51)	\$ 2,390,223	\$ 142,570	6.0%	
16								
17	Property Tax Revenue	\$ 773,583	\$ 1,023,895	\$ 250,312	\$ 913,134	\$ 110,761	12.1%	{2}
18	Miscellaneous Receivables	\$ 31,738	\$ 33,909	\$ 2,172	\$ 142,153	\$ (108,244)	(76.1%)	
19	Prepays	\$ 367,526	\$ 288,845	\$ (78,680)	\$ 359,159	\$ (70,314)	(19.6%)	{3}
20	Net Other Receivables	\$ 1,172,846	\$ 1,346,649	\$ 173,803	\$ 1,414,447	\$ (67,797)	(4.8%)	
21								
22	TOTAL CURRENT ASSETS	\$ 26,553,666	\$ 27,087,509	\$ 533,843	\$ 24,325,116	\$ 2,762,393	11.4%	
23								
24	LIMITED USE ASSETS							
25	Restricted Trust Funds	\$ 11,891,822	\$ 11,062,938	\$ (828,884)	\$ 11,476,096	\$ (413,158)	(3.6%)	{2} & {4}
26								
27	CAPITAL ASSETS							
28	Land & Land Improvements	\$ 6,171,828	\$ 6,171,828		\$ 6,159,243	\$ 12,585	0.2%	
29	Buildings & Building Improvements	\$ 48,026,605	\$ 48,060,505	\$ 33,900	\$ 47,431,119	\$ 629,386	1.3%	{5}
30	Major Movable Equipment	\$ 2,022,555	\$ 2,022,555		\$ 1,963,729	\$ 58,827	3.0%	
31	Construction in Progress	\$ 116,356,774	\$ 116,490,069	\$ 133,294	\$ 113,529,600	\$ 2,960,468	2.6%	{6}
32	Accumulated Depreciation	\$ (45,710,132)	\$ (45,824,932)	\$ (114,800)	\$ (44,416,270)	\$ (1,408,662)	3.2%	
33	TOTAL CAPITAL ASSETS	\$ 126,867,631	\$ 126,920,025	\$ 52,394	\$ 124,667,421	\$ 2,252,604	1.8%	
34								
35	LONG TERM ASSETS							
36	Lease Receivable	\$ 7,632,537	\$ 7,632,537		\$ 10,142,113	\$ (2,509,576)	(24.7%)	
37								
38	TOTAL ASSETS	\$ 172,945,655	\$ 172,703,009	\$ (242,646)	\$ 170,610,747	\$ 2,092,262	1.2%	
39								
40	CURRENT LIABILITIES							
41	Accounts Payable	\$ 79,940	\$ 50,032	\$ (29,908)	\$ 310,565	\$ (260,534)	(83.9%)	
42	Payroll	\$ 136,090	\$ 150,529	\$ 14,440	\$ 125,314	\$ 25,216	20.1%	
43	Other Accrued Liabilities	\$ 946,444	\$ 1,175,273	\$ 228,829	\$ 132,569	\$ 1,042,703	786.5%	{7}
44	Current Maturities of Debt Borrowings	\$ 3,719,243	\$ 3,588,269	\$ (130,974)	\$ 3,306,554	\$ 281,715	8.5%	{2} & {4}
45	TOTAL CURRENT LIABILITIES	\$ 4,881,716	\$ 4,964,103	\$ 82,387	\$ 3,875,002	\$ 1,089,100	28.1%	
46								
47	LONG TERM LIABILITIES							
48	OTHER							
49	Bankruptcy Payable	\$ 3,295,210	\$ 3,295,210		\$ 3,356,609	\$ (61,399)	(1.8%)	
50	Deferred Inflows	\$ 10,142,113	\$ 10,142,113		\$ 12,519,903	\$ (2,377,790)	(19.0%)	
51	LTD							
52	Debt Borrowings, Net of Current Maturities	\$ 85,887,637	\$ 85,029,408	\$ (858,228)	\$ 88,830,149	\$ (3,800,741)	(4.3%)	{2} & {4}
53	Bond Issuance Costs & Other Assets	\$ 23,947	\$ 23,744	\$ (203)	\$ 26,179	\$ (2,435)	(9.3%)	{2}
54	TOTAL LONG TERM LIABILITIES	\$ 99,348,907	\$ 98,490,475	\$ (858,431)	\$ 104,732,841	\$ (6,242,365)	(6.0%)	
55								
56	TOTAL LIABILITIES	\$ 104,230,623	\$ 103,454,578	\$ (776,045)	\$ 108,607,843	\$ (5,153,265)	(4.7%)	
57								
58	NET POSITION							
59	Net Position at Beginning of Fiscal Year	\$ 64,330,699	\$ 64,330,699		\$ 50,738,976	\$ 13,591,723	26.8%	
60	Increase (Decrease) in Net Position	\$ 4,384,333	\$ 4,917,731	\$ 533,398	\$ 11,263,927	\$ (6,346,196)	(56.3%)	
61	TOTAL NET POSITION	\$ 68,715,033	\$ 69,248,431	\$ 533,398	\$ 62,002,903	\$ 7,245,527	11.7%	
62								
63	TOTAL LIABILITIES & NET POSITION	\$ 172,945,655	\$ 172,703,009	\$ (242,646)	\$ 170,610,747	\$ 2,092,262	1.2%	
64								
65	{1} Cash increase due to regular monthly revenue and normal accounts payable activity.							
66	{2} Regular monthly accruals.							
67	{3} Prepays decreased due to a utility deposit refund and routine monthly amounts expensed.							
68	{4} Annual Rev Bond principal and interest payments and reclass of LTD to STD.							
69	{5} New Asset - EVO downstairs interior painting.							
70	{6} CIP - EVO Equipment, Tower, Seismic, AH Fire Alarm, EVO Atrium.							
71	{7} Deferred revenue increased due to receipt of AH's October rent payment in September.							

	A	B	C	D	E	F	G	H
1	DISTRICT							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE NINE MONTHS ENDING 9/30/2026							
4	UNAUDITED							
5	Current Month			Year to Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 249,412	\$ 252,651	\$ (3,239)	Rental Revenue	\$ 2,242,746	\$ 2,271,342	\$ (28,597)	{1}
8	\$ 250,312	\$ 250,312	\$ 0	Property Tax Revenue	\$ 2,252,810	\$ 2,252,808	\$ 2	
9	\$ 11,319	\$ 100	\$ 11,219	Other Operating Revenue	\$ 25,769	\$ 900	\$ 24,869	{2}
10	\$ 511,044	\$ 503,063	\$ 7,981	TOTAL OPERATING REVENUE	\$ 4,521,324	\$ 4,525,050	\$ (3,726)	
11								
12	\$ 52,565	\$ 48,539	\$ 4,026	Salaries & Wages	\$ 404,748	\$ 420,536	\$ (15,788)	{3}
13	\$ 9,602	\$ 10,834	\$ (1,232)	Employee Benefits	\$ 98,828	\$ 96,611	\$ 2,217	
14	\$ 100	\$ 11,000	\$ (10,900)	Professional Fees	\$ 27,618	\$ 81,600	\$ (53,983)	{4}
15	\$ 7,183	\$ 12,500	\$ (5,318)	Legal Fees	\$ 102,908	\$ 112,500	\$ (9,593)	
16	\$ 25,193	\$ 26,465	\$ (1,272)	Purchased Services	\$ 226,460	\$ 258,922	\$ (32,462)	{5}
17	\$ 212	\$ 730	\$ (518)	Supplies	\$ 5,693	\$ 6,570	\$ (877)	
18	-	\$ 300	\$ (300)	Repairs & Maintenance	-	\$ 2,700	\$ (2,700)	
19	\$ 2,688	\$ 3,249	\$ (560)	Utilities & Phone	\$ 22,908	\$ 29,238	\$ (6,330)	
20	\$ 8,448	\$ 8,583	\$ (135)	Building & Equipment Rental	\$ 76,082	\$ 76,575	\$ (493)	
21	\$ 20,627	\$ 22,769	\$ (2,142)	Insurance	\$ 191,994	\$ 198,417	\$ (6,423)	{6}
22	\$ 779	\$ 5,250	\$ (4,471)	Other Operating Expenses	\$ 8,482	\$ 29,750	\$ (21,268)	{7}
23	\$ 127,396	\$ 150,219	\$ (22,822)	OPERATING EXPENSES BEFORE D&A	\$ 1,165,720	\$ 1,313,419	\$ (147,699)	
24	\$ 383,648	\$ 352,844	\$ 30,803	EBITDA	\$ 3,355,604	\$ 3,211,631	\$ 143,973	
25								
26	\$ (56,881)	\$ (62,879)	\$ 5,998	Depreciation & Amortization	\$ (515,093)	\$ (559,629)	\$ 44,536	{8}
27	\$ 376,067	\$ 376,067	\$ (0)	GO Bond Revenue	\$ 3,384,600	\$ 3,384,603	\$ (3)	
28	\$ 55,228	\$ 55,228	\$ 0	GO Bond Accretion	\$ 497,056	\$ 497,052	\$ 4	
29	\$ (201,539)	\$ (201,539)	\$ 0	Bond Interest Expense	\$ (1,813,850)	\$ (1,813,851)	\$ 1	
30	\$ (58,322)	\$ (58,322)	\$ (0)	Solar Rev Bond Interest	\$ (524,900)	\$ (524,898)	\$ (2)	
31	\$ 56,993	\$ 19,621	\$ 37,372	Gains/Losses on Investments	\$ 616,629	\$ 368,297	\$ 248,332	{9}
32	-	-	-	Gain on Sale of Property	\$ 86,491	-	\$ 86,491	
33	-	-	-	Extraordinary Revenue/Expenses	\$ (157)	-	\$ (157)	
34	\$ 171,546	\$ 128,176	\$ 43,370	TOTAL OTHER REVENUE (EXPENSES)	\$ 1,730,776	\$ 1,351,574	\$ 379,202	
35								
36	\$ 555,193	\$ 481,020	\$ 74,173	INCREASE (DECREASE) IN NET POSITION	\$ 5,086,380	\$ 4,563,205	\$ 523,175	
37								
39	{1} Removal of Revive rent budgeted through year end.							
40	{2} Increased due to excess utility deposit refund not previously recorded on the balance sheet.							
41	{3} Salaries and wages over budget due to less PTO taken than budgeted and unanticipated merit increases earlier in the year.							
42	{4} Professional fees were below budget due to the timing of major construction support services that have not yet been utilized.							
43	{5} Purchased services remain under budget due to delayed document cleanup services, partially offset by an unbudgeted one-time IT expense.							
44	{6} Insurance costs are under budget due to lower-than-budgeted quotes and are expected to remain under budget through year-end.							
45	{7} Other operating expenses under budget due to election expenses not expected until next year.							
46	{8} Partial variance is due to depreciation being recorded under EVO and timing of projects not yet completed.							
47	{9} Investment income continues to be higher than budget due to conservative interest rate assumptions.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	DISTRICT STATEMENT OF REVENUE & EXPENDITURES TWELVE MONTHS ENDED 9/30/2026 UNAUDITED																
2																	
3																	
4																	
5																	
6		SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	12 MONTH	INCREASE/ (DECREASE) YOY	
7		2025	2025	2025	2025	2026	2026	2026	2026	2026	2026	2026	2026	2026	TOTAL	\$	%
8	Rental Revenue	\$ 246,572	\$ 252,099	\$ 252,334	\$ 252,883	\$ 252,334	\$ 252,278	\$ 252,389	\$ 252,451	\$ 252,294	\$ 252,310	\$ 229,863	\$ 249,412	\$ 249,412	\$ 3,000,062	\$ 2,840	1.15%
9	Property Tax Revenue	\$ 248,691	\$ 248,691	\$ 248,691	\$ 404,444	\$ 94,554	\$ 406,070	\$ 250,312	\$ 250,312	\$ 250,312	\$ 250,312	\$ 250,312	\$ 250,312	\$ 250,312	\$ 3,154,636	\$ 1,621	0.65%
10	Other Operating Revenue	\$ 100	\$ 100	\$ 100	\$ (54,900)	\$ 100	\$ 100	\$ 100	\$ 100	\$ 12,129	\$ 1,650	\$ 100	\$ 170	\$ 11,319	\$ (28,931)	\$ 11,219	11219.44%
11	TOTAL OPERATING REVENUE	\$ 495,363	\$ 500,890	\$ 501,125	\$ 602,427	\$ 346,988	\$ 658,448	\$ 502,801	\$ 502,863	\$ 514,735	\$ 504,272	\$ 480,275	\$ 499,894	\$ 511,043	\$ 6,125,767	\$ 15,681	3.17%
12																	
13	Salaries & Wages	\$ 40,114	\$ 41,804	\$ 35,243	\$ 44,622	\$ 47,594	\$ 42,012	\$ 29,099	\$ 46,032	\$ 44,437	\$ 47,263	\$ 51,123	\$ 44,623	\$ 52,565	\$ 526,418	\$ 12,451	31.04%
14	Employee Benefits	\$ 7,263	\$ (1,824)	\$ 5,502	\$ 5,264	\$ 11,594	\$ 12,793	\$ 6,321	\$ 16,948	\$ 11,244	\$ 10,135	\$ 9,408	\$ 10,783	\$ 9,602	\$ 107,770	\$ 2,339	32.20%
15	Professional Fees	\$ 283	\$ 345	\$ 2,188	\$ 225	\$ 113	\$ 18,188	\$ 8,418	\$ 295	\$ 138	\$ 100	\$ 150	\$ 118	\$ 100	\$ 30,375	\$ (183)	(64.60%)
16	Legal Fees	\$ 11,698	\$ 10,188	\$ 4,533	\$ 6,036	\$ 11,505	\$ 14,300	\$ 11,000	\$ 11,133	\$ 14,390	\$ 11,928	\$ 14,613	\$ 6,858	\$ 7,183	\$ 123,664	\$ (4,516)	(38.60%)
17	Purchased Services	\$ 21,896	\$ 27,976	\$ 20,213	\$ 29,123	\$ 35,643	\$ 17,672	\$ 23,267	\$ 25,784	\$ 23,580	\$ 21,611	\$ 31,576	\$ 22,135	\$ 25,193	\$ 303,772	\$ 3,297	15.06%
18	Supplies	\$ 66	\$ 76	\$ 112	\$ 503	\$ 431	-	\$ 623	\$ 424	\$ 199	\$ 1,066	\$ 287	\$ 2,450	\$ 212	\$ 6,383	\$ 146	220.32%
19	Repairs & Maintenance	-	-	-	\$ 355	-	-	-	-	-	-	-	-	-	\$ 355	-	0.00%
20	Utilities & Phone	\$ 3,535	\$ 2,520	\$ 2,996	\$ 3,004	\$ 2,498	\$ 2,553	\$ 2,500	\$ 2,321	\$ 2,053	\$ 2,478	\$ 2,764	\$ 3,053	\$ 2,688	\$ 31,428	\$ (846)	(23.94%)
21	Building & Equipment Rental	\$ 7,981	\$ 8,004	\$ 7,958	\$ 8,875	\$ 8,419	\$ 8,533	\$ 8,546	\$ 8,422	\$ 8,422	\$ 8,422	\$ 8,422	\$ 8,448	\$ 8,448	\$ 100,919	\$ 467	5.86%
22	Insurance	\$ 21,686	\$ 21,686	\$ 21,686	\$ 21,686	\$ 21,686	\$ 21,686	\$ 21,686	\$ 21,686	\$ 21,686	\$ 21,686	\$ 20,627	\$ 20,627	\$ 20,627	\$ 257,050	\$ (1,059)	(4.88%)
23	Other Operating Expenses	\$ 807	\$ 7,635	\$ 709	\$ (3,185)	\$ 400	\$ 858	\$ 351	\$ 172	\$ 2,326	\$ 2,344	\$ 1,056	\$ 197	\$ 779	\$ 13,642	\$ (28)	(3.45%)
24	OPERATING EXPENSES BEFORE D&A	\$ 115,329	\$ 118,410	\$ 101,140	\$ 116,508	\$ 139,883	\$ 138,595	\$ 111,811	\$ 133,217	\$ 128,475	\$ 127,033	\$ 140,026	\$ 119,292	\$ 127,397	\$ 1,501,777	\$ 12,070	10.47%
25	EBITDA	\$ 380,034	\$ 382,480	\$ 399,985	\$ 485,919	\$ 207,105	\$ 519,853	\$ 390,990	\$ 369,646	\$ 386,260	\$ 377,239	\$ 340,249	\$ 380,602	\$ 383,646	\$ 4,623,990	\$ 3,611	0.95%
26																	
27	Depreciation & Amortization	\$ (58,663)	\$ (58,663)	\$ (58,663)	\$ (60,323)	\$ (57,370)	\$ (57,370)	\$ (57,418)	\$ (57,059)	\$ (57,298)	\$ (57,283)	\$ (57,207)	\$ (57,207)	\$ (56,881)	\$ (692,742)	\$ 1,782	(3.04%)
28	GO Bond Revenue	\$ 374,906	\$ 374,906	\$ 374,906	\$ 579,542	\$ 376,067	\$ 376,067	\$ 376,067	\$ 376,067	\$ 376,067	\$ 376,067	\$ 376,067	\$ 376,067	\$ 376,067	\$ 4,713,954	\$ 1,161	0.31%
29	GO Bond Accretion	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 662,741	-	0.00%
30	Bond Interest Expense	\$ (204,906)	\$ (204,906)	\$ (204,906)	\$ (204,906)	\$ (201,539)	\$ (201,539)	\$ (201,539)	\$ (201,539)	\$ (201,539)	\$ (201,539)	\$ (201,539)	\$ (201,539)	\$ (201,539)	\$ (2,428,567)	\$ 3,367	(1.64%)
31	Solar Rev Bond Interest	\$ (59,455)	\$ (59,455)	\$ (59,455)	\$ (59,455)	\$ (58,322)	\$ (58,322)	\$ (58,322)	\$ (58,322)	\$ (58,322)	\$ (58,322)	\$ (58,322)	\$ (58,322)	\$ (58,322)	\$ (703,265)	\$ 1,133	(1.91%)
32	Gains/Losses on Investments	\$ 87,488	\$ 81,245	\$ 69,674	\$ 68,716	\$ 64,747	\$ 62,705	\$ 66,649	\$ 72,385	\$ 70,914	\$ 67,516	\$ 75,232	\$ 79,488	\$ 56,993	\$ 836,264	\$ (30,495)	(34.86%)
33	Gain on Sale of Property	-	-	-	\$ 101,189	-	-	-	-	-	\$ 86,491	-	-	-	\$ 187,681	-	0.00%
34	Extraordinary Revenue/Expenses	-	\$ 165,764	\$ 25,000	-	-	-	-	-	-	-	\$ (157)	-	-	\$ 190,607	-	0.00%
35	TOTAL OTHER REVENUE (EXPENSES)	\$ 194,598	\$ 354,119	\$ 201,784	\$ 479,991	\$ 178,811	\$ 176,769	\$ 180,665	\$ 186,760	\$ 185,050	\$ 268,158	\$ 189,302	\$ 193,715	\$ 171,546	\$ 2,766,671	\$ (23,052)	(11.85%)
36																	
37	INCREASE (DECREASE) IN NET POSITION	\$ 574,632	\$ 736,599	\$ 601,769	\$ 965,910	\$ 385,916	\$ 696,622	\$ 571,655	\$ 556,406	\$ 571,310	\$ 645,397	\$ 529,551	\$ 574,317	\$ 555,192	\$ 7,390,661	\$ (19,441)	(3.38%)

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	EVO STATEMENT OF REVENUE & EXPENDITURES TWELVE MONTHS ENDED 9/30/2026 UNAUDITED																
2																	
3																	
4																	
5																	
6																	
7		SEPTEMBER 2025	OCTOBER 2025	NOVEMBER 2025	DECEMBER 2025	JANUARY 2026	FEBRUARY 2026	MARCH 2026	APRIL 2026	MAY 2026	JUNE 2026	JULY 2026	AUGUST 2026	SEPTEMBER 2026	12 MONTH TOTAL	INCREASE/ (DECREASE) YOY \$	%
8	Memberships	\$ 203,318	\$ 203,971	\$ 206,162	\$ 206,675	\$ 217,226	\$ 199,661	\$ 212,546	\$ 212,215	\$ 215,565	\$ 214,794	\$ 209,263	\$ 204,968	\$ 208,087	\$ 2,511,132	\$ 4,769	2.35%
9	Enrollments	\$ 3,300	\$ 3,050	\$ 3,425	\$ 1,450	\$ 2,224	\$ 3,979	\$ 4,290	\$ 4,120	\$ 2,100	\$ 4,650	\$ 4,352	\$ 6,155	\$ 2,800	\$ 42,596	\$ (500)	(15.15%)
10	Childcare	\$ 6,315	\$ 6,020	\$ 5,836	\$ 5,465	\$ 5,922	\$ 5,507	\$ 5,194	\$ 5,610	\$ 5,580	\$ 9,127	\$ 7,864	\$ 7,233	\$ 6,751	\$ 76,108	\$ 436	6.91%
11	Personal Trainer Rent	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,000	\$ 2,500	\$ 2,500	\$ 2,650	\$ 2,650	\$ 2,750	\$ 3,500	\$ 2,750	\$ 3,150	\$ 2,500	\$ 31,950	-	0.00%
12	Guest Fees	\$ 4,197	\$ 2,690	\$ 2,312	\$ 4,535	\$ 4,379	\$ 2,947	\$ 4,993	\$ 5,131	\$ 4,442	\$ 7,311	\$ 4,479	\$ 4,591	\$ 3,018	\$ 50,828	\$ (1,179)	(28.09%)
13	Drinks	\$ 491	\$ 312	\$ 270	\$ 260	\$ 237	\$ 315	\$ 497	\$ 432	\$ 486	\$ 360	\$ 467	\$ 353	\$ 351	\$ 4,338	\$ (140)	(28.45%)
14	Other Operating Revenue	\$ 524	\$ 1,244	\$ 1,366	\$ 207	\$ 640	\$ 532	\$ 538	\$ 1,030	\$ 996	\$ 969	\$ 398	\$ 387	\$ 434	\$ 8,740	\$ (90)	(17.21%)
15	TOTAL OPERATING REVENUE	\$ 220,645	\$ 219,787	\$ 221,871	\$ 220,592	\$ 233,128	\$ 215,441	\$ 230,708	\$ 231,188	\$ 231,919	\$ 240,711	\$ 229,573	\$ 226,837	\$ 223,941	\$ 2,725,691	\$ 3,297	1.49%
16																	
17	Salaries & Wages	\$ 93,032	\$ 100,195	\$ 91,707	\$ 95,583	\$ 93,248	\$ 116,960	\$ 97,685	\$ 91,870	\$ 96,718	\$ 93,383	\$ 106,076	\$ 103,750	\$ 98,931	\$ 1,186,106	\$ 5,899	6.34%
18	Employee Benefits	\$ 16,033	\$ (36,092)	\$ 16,460	\$ 15,253	\$ 19,652	\$ 23,781	\$ 19,936	\$ 17,812	\$ 18,557	\$ 17,271	\$ 18,725	\$ 20,730	\$ 18,538	\$ 170,624	\$ 2,504	15.62%
19	Purchased Services	\$ 17,327	\$ 20,930	\$ 17,951	\$ 17,624	\$ 24,172	\$ 17,997	\$ 17,400	\$ 20,939	\$ 19,381	\$ 14,623	\$ 20,152	\$ 17,341	\$ 17,333	\$ 225,844	\$ 6	0.04%
20	Supplies	\$ 8,851	\$ 8,895	\$ 6,388	\$ 11,702	\$ 12,172	\$ 16,369	\$ 11,495	\$ 10,780	\$ 15,015	\$ 7,340	\$ 10,790	\$ 14,931	\$ 10,836	\$ 136,713	\$ 1,984	22.42%
21	Minor Equipment	-	-	-	-	-	\$ 1,339	\$ 543	\$ 281	\$ 273	\$ 282	\$ 1,561	-	-	\$ 4,279	-	0.00%
22	Repairs & Maintenance	\$ 16,349	\$ 2,523	\$ 3,802	\$ 1,590	\$ 2,218	\$ 5,077	\$ 2,325	\$ 5,132	\$ 3,190	\$ 7,214	\$ 5,166	\$ 469	\$ 5,568	\$ 44,273	\$ (10,782)	(65.95%)
23	Utilities & Phone	\$ 22,552	\$ 18,972	\$ 23,668	\$ 23,363	\$ 18,019	\$ 18,184	\$ 17,816	\$ 13,863	\$ 13,012	\$ 17,699	\$ 21,352	\$ 26,541	\$ 21,225	\$ 233,711	\$ (1,328)	(5.89%)
24	Building & Equipment Rental	\$ 329	\$ 166	\$ 231	\$ 247	\$ 247	\$ 247	\$ 361	\$ 247	\$ 247	\$ 433	\$ 334	\$ 334	\$ 390	\$ 3,487	\$ 61	18.59%
25	Insurance	\$ 7,432	\$ 7,432	\$ 7,432	\$ 7,432	\$ 7,432	\$ 7,432	\$ 7,432	\$ 7,432	\$ 7,432	\$ 7,432	\$ 6,869	\$ 13,317	\$ 6,869	\$ 93,940	\$ (563)	(7.57%)
26	Other Operating Expenses	\$ 818	\$ 14,979	-	\$ 2,607	-	\$ 54	\$ 1,291	-	\$ 1,052	\$ 600	\$ 1,275	\$ 1,186	\$ 498	\$ 23,542	\$ (320)	(39.08%)
27	OPERATING EXPENSES BEFORE D&A	\$ 182,723	\$ 138,000	\$ 167,639	\$ 175,401	\$ 177,160	\$ 207,440	\$ 176,284	\$ 168,356	\$ 174,877	\$ 166,277	\$ 192,300	\$ 198,599	\$ 180,188	\$ 2,122,518	\$ (2,536)	(1.39%)
28	EBITDA	\$ 37,922	\$ 81,787	\$ 54,232	\$ 45,191	\$ 55,968	\$ 8,001	\$ 54,424	\$ 62,832	\$ 57,042	\$ 74,434	\$ 37,273	\$ 28,238	\$ 43,753	\$ 603,173	\$ 5,833	15.38%
29																	
30	Depreciation & Amortization	\$ (54,409)	\$ (54,409)	\$ (53,680)	\$ (80,333)	\$ (58,142)	\$ (58,449)	\$ (58,971)	\$ (58,126)	\$ (58,243)	\$ (58,243)	\$ (58,243)	\$ (58,928)	\$ (57,715)	\$ (713,484)	\$ (3,306)	6.08%
31	Solar Rev Bond Interest	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (7,652)	\$ (7,652)	\$ (7,652)	\$ (7,652)	\$ (7,652)	\$ (7,652)	\$ (7,652)	\$ (12,362)	\$ (7,833)	\$ (98,034)	\$ 258	(3.19%)
32	Extraordinary Revenue/Expenses	-	-	-	\$ 55,000	\$ 8,000	\$ 211	-	-	-	-	-	-	-	\$ 63,211	-	0.00%
33	TOTAL OTHER REVENUE (EXPENSES)	\$ (62,500)	\$ (62,500)	\$ (61,771)	\$ (33,424)	\$ (57,794)	\$ (65,890)	\$ (66,623)	\$ (65,778)	\$ (65,895)	\$ (65,895)	\$ (65,895)	\$ (71,290)	\$ (65,548)	\$ (748,307)	\$ (3,048)	4.88%
34																	
35	INCREASE (DECREASE) IN NET POSITION	\$ (24,578)	\$ 19,287	\$ (7,539)	\$ 11,767	\$ (1,826)	\$ (57,889)	\$ (12,199)	\$ (2,946)	\$ (8,853)	\$ 8,539	\$ (28,622)	\$ (43,052)	\$ (21,795)	\$ (145,134)	\$ 2,785	(11.33%)