TULARE LOCAL HEALTH CARE DISTRICT

BALANCE SHEET

PERIOD ENDED 7/31/2026

UNAUDITED

	June 2026 This Year	July 2026 This year	Increase (Decrease)	July 2025 Last year	Increase (Decrease) YOY	Increase (Decrease) %	
CURRENT ASSETS							
Cash and Cash Equivalents	$ 19,071,311	$ 18,845,694	$ (225,616)	$ 16,306,203	$ 2,539,492	15.6%	{1}
Cash Resereve	$ 1,000,000	$ 1,000,000		$ 1,000,000		0.0%	
Bankruptcy Reserve	$ 3,295,210	$ 3,295,210		$ 4,447,933	$ (1,152,723)	(25.9%)	
Net Cash	$ 23,366,521	$ 23,140,905	$ (225,616)	$ 21,754,136	$ 1,386,769	6.4%	
Rent Receivables	$ 2,529,189	$ 2,532,807	$ 3,617	$ 2,393,525	$ 139,281	5.8%	
Net AR	$ 2,529,189	$ 2,532,807	$ 3,617	$ 2,393,525	$ 139,281	5.8%	
Property Tax Revenue	$ 351,675	$ 523,271	$ 171,596	$ 415,752	$ 107,518	25.9%	{2}
Miscellaneous Receivables	$ 34,109	$ 30,620	$ (3,489)	$ 82,222	$ (51,602)	(62.8%)	
Prepaids	$ 68,767	$ 356,072	$ 287,304	$ 403,826	$ (47,755)	(11.8%)	{3}
Net Other Receivables	$ 454,551	$ 909,962	$ 455,411	$ 901,800	$ 8,162	0.9%	
TOTAL CURRENT ASSETS	$ 26,350,261	$ 26,583,673	$ 233,412	$ 25,049,461	$ 1,534,212	6.1%	
LIMITED USE ASSETS							
Restricted Trust Funds	$ 14,618,569	$ 14,798,381	$ 179,812	$ 14,962,746	$ (164,365)	(1.1%)	
CAPITAL ASSETS							
Land & Land Improvements	$ 6,159,243	$ 6,159,243		$ 6,347,705	$ (188,461)	(3.0%)	
Buildings & Building Improvements	$ 48,014,585	$ 48,014,585		$ 47,431,119	$ 583,466	1.2%	
Major Movable Equipment	$ 2,010,438	$ 2,010,438		$ 1,957,257	$ 53,181	2.7%	
Construction in Progress	$ 115,469,140	$ 116,092,220	$ 623,080	$ 112,724,436	$ 3,367,784	3.0%	{4}
Accumulated Depreciation	$ (45,478,141)	$ (45,593,794)	$ (115,653)	$ (44,190,994)	$ (1,402,800)	3.2%	
TOTAL CAPITAL ASSETS	$ 126,175,266	$ 126,682,693	$ 507,427	$ 124,269,522	$ 2,413,171	1.9%	
LONG TERM ASSETS							
Lease Receivable	$ 7,632,537	$ 7,632,537		$ 10,142,113	$ (2,509,576)	(24.7%)	
TOTAL ASSETS	**$ 174,776,634**	**$ 175,697,284**	**$ 920,650**	**$ 174,423,842**	**$ 1,273,442**	**0.7%**	
CURRENT LIABILITIES							
Accounts Payable	$ 144,564	$ 74,738	$ (69,825)	$ 70,678	$ 4,061	5.7%	{5}
Payroll	$ 94,414	$ 122,896	$ 28,482	$ 114,897	$ 7,999	7.0%	
Other Accrued Liabilities	$ 938,204	$ 1,184,267	$ 246,063	$ 358,222	$ 826,044	230.6%	{6}
Current Maturities of Debt Borrowings	$ 4,121,845	$ 4,396,244	$ 274,399	$ 4,180,840	$ 215,404	5.2%	{2}
TOTAL CURRENT LIABILITIES	$ 5,299,026	$ 5,778,145	$ 479,119	$ 4,724,637	$ 1,053,508	22.3%	
LONG TERM LIABILITIES							
OTHER							
Bankruptcy Payable	$ 3,295,210	$ 3,295,210		$ 4,447,933	$ (1,152,723)	(25.9%)	
Deferred Inflows	$ 10,142,113	$ 10,142,113		$ 12,519,903	$ (2,377,790)	(19.0%)	
LTD							
Debt Borrowings, Net of Current Maturities	$ 88,333,093	$ 88,277,865	$ (55,228)	$ 91,766,606	$ (3,488,741)	(3.8%)	{2}
Bond Issuance Costs & Other Assets	$ 24,353	$ 24,150	$ (203)	$ (20,812)	$ 44,962	(216.0%)	{2}
TOTAL LONG TERM LIABILITIES	$ 101,794,770	$ 101,739,338	$ (55,431)	$ 108,713,631	$ (6,974,292)	(6.4%)	
TOTAL LIABILITIES	**$ 107,093,795**	**$ 107,517,483**	**$ 423,688**	**$ 113,438,267**	**$ (5,920,784)**	**(5.2%)**	
NET POSITION							
Net Position at Beginning of Fiscal Year	$ 64,330,699	$ 64,330,699		$ 50,738,976	$ 13,591,723	26.8%	
Increase (Decrease) in Net Position	$ 3,352,139	$ 3,849,101	$ 496,962	$ 10,246,599	$ (6,397,497)	(62.4%)	
TOTAL NET POSITION	$ 67,682,838	$ 68,179,801	$ 496,962	$ 60,985,575	$ 7,194,226	11.8%	
TOTAL LIABILITIES & NET POSITION	**$ 174,776,634**	**$ 175,697,284**	**$ 920,650**	**$ 174,423,842**	**$ 1,273,442**	**0.7%**	

{1} Cash decreased overall due to large CIP invoices and annual insurance payments, partially offset by excess property tax revenue received.

{2} Regular monthly accruals.

{3} Increase in prepaids due to annual insurance invoices.

{4} CIP - Tower & AH Elevators.

{5} Decrease in AP due to timing of invoices paid.

{6} Prepaid rent posted to deferred revenue.

	A	B	C	D	E	F	G	H
1				**DISTRICT**				
2				STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET				
3				FOR THE SEVEN MONTHS ENDING 7/31/2026				
4				UNAUDITED				
5		Current Month				Year to Date		
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	$ 229,863	$ 252,504	$ (22,641)	Rental Revenue	$ 1,743,921	$ 1,766,072	$ (22,151)	{1}
8	$ 250,312	$ 250,312	$ 0	Property Tax Revenue	$ 1,752,185	$ 1,752,184	$ 1	
9	$ 100	$ 100	-	Other Operating Revenue	$ 14,279	$ 700	$ 13,579	
10	**$ 480,276**	**$ 502,916**	**$ (22,640)**	**TOTAL OPERATING REVENUE**	**$ 3,510,385**	**$ 3,518,956**	**$ (8,571)**	
11								
12	$ 51,123	$ 50,972	$ 151	Salaries & Wages	$ 307,560	$ 325,892	$ (18,332)	
13	$ 9,408	$ 11,302	$ (1,894)	Employee Benefits	$ 78,443	$ 75,410	$ 3,033	{2}
14	$ 150	$ 11,000	$ (10,850)	Professional Fees	$ 27,400	$ 59,600	$ (32,200)	{3}
15	$ 14,613	$ 12,500	$ 2,113	Legal Fees	$ 88,868	$ 87,500	$ 1,368	{4}
16	$ 31,576	$ 36,095	$ (4,519)	Purchased Services	$ 179,133	$ 206,842	$ (27,709)	{5}
17	$ 287	$ 730	$ (443)	Supplies	$ 3,031	$ 5,110	$ (2,079)	
18	-	$ 300	$ (300)	Repairs & Maintenance	-	$ 2,100	$ (2,100)	
19	$ 2,764	$ 3,249	$ (485)	Utilities & Phone	$ 17,167	$ 22,741	$ (5,574)	
20	$ 8,422	$ 8,583	$ (161)	Building & Equipment Rental	$ 59,185	$ 59,409	$ (224)	
21	$ 20,627	$ 22,769	$ (2,142)	Insurance	$ 150,740	$ 152,879	$ (2,139)	{6}
22	$ 1,056	$ 250	$ 806	Other Operating Expenses	$ 7,507	$ 24,250	$ (16,743)	
23	**$ 140,024**	**$ 157,750**	**$ (17,725)**	**OPERATING EXPENSES BEFORE D&A**	**$ 919,033**	**$ 1,021,733**	**$ (102,700)**	
24	**$ 340,251**	**$ 345,166**	**$ (4,915)**	**EBITDA**	**$ 2,591,353**	**$ 2,497,223**	**$ 94,129**	
25								
26	$ (57,207)	$ (62,819)	$ 5,612	Depreciation & Amortization	$ (401,005)	$ (434,007)	$ 33,002	{7}
27	$ 376,067	$ 376,067	$ (0)	GO Bond Revenue	$ 2,632,467	$ 2,632,469	$ (2)	
28	$ 55,228	$ 55,228	$ 0	GO Bond Accretion	$ 386,599	$ 386,596	$ 3	
29	$ (201,539)	$ (201,539)	$ 0	Bond Interest Expense	$ (1,410,772)	$ (1,410,773)	$ 1	
30	$ (58,322)	$ (58,322)	$ (0)	Solar Rev Bond Interest	$ (408,255)	$ (408,254)	$ (1)	
31	$ 75,232	$ 26,455	$ 48,777	Gains/Losses on Investments	$ 480,148	$ 322,221	$ 157,927	{8}
32	-	-	-	Gain on Sale of Property	$ 86,491	-	$ 86,491	
33	$ (157)	-	$ (157)	Extraordinary Revenue/Expenses	$ (157)	-	$ (157)	
34	**$ 189,302**	**$ 135,070**	**$ 54,232**	**TOTAL OTHER REVENUE (EXPENSES)**	**$ 1,365,515**	**$ 1,088,252**	**$ 277,263**	
35								
36	**$ 529,553**	**$ 480,236**	**$ 49,316**	**INCREASE (DECREASE) IN NET POSITION**	**$ 3,956,868**	**$ 3,585,475**	**$ 371,392**	
37								
39	{1} Decrease in rental revenue due to reclassification of ReVive rent to receivables.							
40	{2} Benefits are under budget due to less vacation taken than budgeted.							
41	{3} Professional fees were below budget due to the timing of major construction support services that have not yet been utilized.							
42	{4} Legal expense is over budget due to additional unbudgeted attorney hours for miscellaneous work during the month.							
43	{5} Purchased services remain under budget largely due to the timing of planned document cleanup services that have not yet been engaged.							
44	{6} Insurance costs are under budget due to lower-than-budgeted quotes and are expected to remain under budget through year-end.							
45	{7} Partial variance is due to depreciation being recorded under EVO and timing of CIP projects not yet completed.							
46	{8} Investment income continues to be higher than budget due to conservative interest rate assumptions.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1							**DISTRICT**										
2							STATEMENT OF REVENUE & EXPENDITURES										
3							TWELVE MONTHS ENDED 7/31/2026										
4							UNAUDITED										
5																	
6		**JULY**	**AUGUST**	**SEPTEMBER**	**OCTOBER**	**NOVEMBER**	**DECEMBER**	**JANUARY**	**FEBRUARY**	**MARCH**	**APRIL**	**MAY**	**JUNE**	**JULY**	**12 MONTH**	**INCREASE/ (DECREASE) YOY**	
7		**2025**	**2025**	**2025**	**2025**	**2025**	**2025**	**2026**	**2026**	**2026**	**2026**	**2026**	**2026**	**2026**	**TOTAL**	**$**	**%**
8	Rental Revenue	$ 245,680	$ 246,340	$ 246,572	$ 252,099	$ 252,334	$ 252,883	$ 252,334	$ 252,278	$ 252,389	$ 252,451	$ 252,294	$ 252,310	$ 229,863	$ 2,994,150	$ (15,816)	(6.44%)
9	Property Tax Revenue	$ 248,691	$ 248,691	$ 248,691	$ 248,691	$ 248,691	$ 404,444	$ 94,554	$ 406,070	$ 250,312	$ 250,312	$ 250,312	$ 250,312	$ 250,312	$ 3,151,393	$ 1,621	0.65%
10	Other Operating Revenue	$ 100	$ 100	$ 100	$ 100	$ 100	$ (54,900)	$ 100	$ 100	$ 100	$ 100	$ 12,129	$ 1,650	$ 100	$ (40,221)	-	0.00%
11	**TOTAL OPERATING REVENUE**	**$ 494,471**	**$ 495,131**	**$ 495,363**	**$ 500,890**	**$ 501,125**	**$ 602,427**	**$ 346,988**	**$ 658,448**	**$ 502,801**	**$ 502,863**	**$ 514,735**	**$ 504,272**	**$ 480,275**	**$ 6,105,323**	**$ (14,195)**	**(2.87%)**
12																	
13	Salaries & Wages	$ 49,969	$ 33,765	$ 40,114	$ 41,804	$ 35,243	$ 44,622	$ 47,594	$ 42,012	$ 29,099	$ 46,032	$ 44,437	$ 47,263	$ 51,123	$ 503,109	$ 1,154	2.31%
14	Employee Benefits	$ 9,796	$ 21,278	$ 7,263	$ (1,824)	$ 5,502	$ 5,264	$ 11,594	$ 12,793	$ 6,321	$ 16,948	$ 11,244	$ 10,135	$ 9,408	$ 115,926	$ (388)	(3.96%)
15	Professional Fees	$ 9,575	$ 12,965	$ 283	$ 345	$ 2,188	$ 225	$ 113	$ 18,188	$ 8,418	$ 295	$ 138	$ 100	$ 150	$ 43,405	$ (9,425)	(98.43%)
16	Legal Fees	$ 14,105	$ 11,894	$ 11,698	$ 10,188	$ 4,533	$ 6,036	$ 11,505	$ 14,300	$ 11,000	$ 11,133	$ 14,390	$ 11,928	$ 14,613	$ 133,216	$ 508	3.60%
17	Purchased Services	$ 32,918	$ 22,381	$ 21,896	$ 27,976	$ 20,213	$ 29,123	$ 35,643	$ 17,672	$ 23,267	$ 25,784	$ 23,580	$ 21,611	$ 31,576	$ 300,721	$ (1,342)	(4.08%)
18	Supplies	$ 1,074	-	$ 66	$ 76	$ 112	$ 503	$ 431	-	$ 623	$ 424	$ 199	$ 1,066	$ 287	$ 3,788	$ (787)	(73.27%)
19	Repairs & Maintenance	-	-	-	-	-	$ 355	-	-	-	-	-	-	-	$ 355	-	0.00%
20	Utilities & Phone	$ 2,874	$ 2,925	$ 3,535	$ 2,520	$ 2,996	$ 3,004	$ 2,498	$ 2,553	$ 2,500	$ 2,321	$ 2,053	$ 2,478	$ 2,764	$ 32,147	$ (110)	(3.82%)
21	Building & Equipment Rental	$ 7,947	$ 7,956	$ 7,981	$ 8,004	$ 7,958	$ 8,875	$ 8,419	$ 8,533	$ 8,546	$ 8,422	$ 8,422	$ 8,422	$ 8,422	$ 99,960	$ 475	5.98%
22	Insurance	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 20,627	$ 259,168	$ (1,059)	(4.88%)
23	Other Operating Expenses	$ 2,313	$ 7,866	$ 807	$ 7,635	$ 709	$ (3,185)	$ 400	$ 858	$ 351	$ 172	$ 2,326	$ 2,344	$ 1,056	$ 21,340	$ (1,257)	(54.35%)
24	**OPERATING EXPENSES BEFORE D&A**	**$ 152,257**	**$ 142,716**	**$ 115,329**	**$ 118,410**	**$ 101,140**	**$ 116,508**	**$ 139,883**	**$ 138,595**	**$ 111,811**	**$ 133,217**	**$ 128,475**	**$ 127,033**	**$ 140,026**	**$ 1,513,132**	**$ (12,231)**	**(8.03%)**
25	**EBITDA**	**$ 342,214**	**$ 352,415**	**$ 380,034**	**$ 382,480**	**$ 399,985**	**$ 485,919**	**$ 207,105**	**$ 519,853**	**$ 390,990**	**$ 369,646**	**$ 386,260**	**$ 377,239**	**$ 340,249**	**$ 4,592,191**	**$ (1,964)**	**(0.57%)**
26																	
27	Depreciation & Amortization	$ (56,056)	$ (56,828)	$ (58,663)	$ (58,663)	$ (58,663)	$ (60,323)	$ (57,370)	$ (57,370)	$ (57,418)	$ (57,059)	$ (57,298)	$ (57,283)	$ (57,207)	$ (694,146)	$ (1,151)	2.05%
28	GO Bond Revenue	$ 374,906	$ 374,906	$ 374,906	$ 374,906	$ 374,906	$ 579,542	$ 376,067	$ 376,067	$ 376,067	$ 376,067	$ 376,067	$ 376,067	$ 376,067	$ 4,711,631	$ 1,161	0.31%
29	GO Bond Accretion	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 662,741	-	0.00%
30	Bond Interest Expense	$ (204,906)	$ (204,906)	$ (204,906)	$ (204,906)	$ (204,906)	$ (204,906)	$ (201,539)	$ (201,539)	$ (201,539)	$ (201,539)	$ (201,539)	$ (201,539)	$ (201,539)	$ (2,435,300)	$ 3,367	(1.64%)
31	Solar Rev Bond Interest	$ (59,455)	$ (59,455)	$ (59,455)	$ (59,455)	$ (59,455)	$ (59,455)	$ (58,322)	$ (58,322)	$ (58,322)	$ (58,322)	$ (58,322)	$ (58,322)	$ (58,322)	$ (705,532)	$ 1,133	(1.91%)
32	Gains/Losses on Investments	$ 83,462	$ 97,265	$ 87,488	$ 81,245	$ 69,674	$ 68,716	$ 64,747	$ 62,705	$ 66,649	$ 72,385	$ 70,914	$ 67,516	$ 75,232	$ 884,536	$ (8,230)	(9.86%)
33	Gain on Sale of Property	$ (270,119)	-	-	-	-	$ 101,189	-	-	-	-	-	$ 86,491	-	$ 187,681	$ 270,119	(100.00%)
34	Extraordinary Revenue/Expenses	-	-	-	$ 165,764	$ 25,000	-	-	-	-	-	-	-	$ (157)	$ 190,607	$ (157)	0.00%
35	**TOTAL OTHER REVENUE (EXPENSES)**	**$ (76,940)**	**$ 206,210**	**$ 194,598**	**$ 354,119**	**$ 201,784**	**$ 479,991**	**$ 178,811**	**$ 176,769**	**$ 180,665**	**$ 186,760**	**$ 185,050**	**$ 268,158**	**$ 189,302**	**$ 2,802,218**	**$ 266,242**	**(346.04%)**
36																	
37	**INCREASE (DECREASE) IN NET POSITION**	**$ 265,274**	**$ 558,625**	**$ 574,632**	**$ 736,599**	**$ 601,769**	**$ 965,910**	**$ 385,916**	**$ 696,622**	**$ 571,655**	**$ 556,406**	**$ 571,310**	**$ 645,397**	**$ 529,551**	**$ 7,394,409**	**$ 264,277**	**99.62%**

EVO

STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET

FOR THE SEVEN MONTHS ENDING 7/31/2026

UNAUDITED

Current Month				Year to Date			
Actual	Budget	Difference		Actual	Budget	Difference	
$ 207,728	$ 202,984	$ 4,744	Memberships	$ 1,479,735	$ 1,394,173	$ 85,562	
$ 3,402	$ 3,897	$ (495)	Enrollments	$ 24,766	$ 27,279	$ (2,513)	
$ 7,585	$ 6,856	$ 729	Childcare	$ 44,524	$ 47,992	$ (3,468)	
$ 2,750	$ 2,500	$ 250	Personal Trainer Rent	$ 19,300	$ 17,500	$ 1,800	
$ 3,411	$ 4,411	$ (1,000)	Guest Fees	$ 32,614	$ 30,877	$ 1,737	
$ 371	$ 370	$ 1	Drinks	$ 2,697	$ 2,590	$ 107	
$ 360	$ 79	$ 281	Other Operating Revenue	$ 5,064	$ 553	$ 4,511	
$ 225,607	**$ 221,097**	**$ 4,510**	**TOTAL OPERATING REVENUE**	**$ 1,608,699**	**$ 1,520,964**	**$ 87,735**	
$ 106,076	$ 107,773	$ (1,697)	Salaries & Wages	$ 695,940	$ 720,687	$ (24,747)	
$ 18,725	$ 20,255	$ (1,530)	Employee Benefits	$ 135,735	$ 144,003	$ (8,268)	
$ 20,152	$ 18,276	$ 1,876	Purchased Services	$ 134,665	$ 136,932	$ (2,268)	{1}
$ 10,790	$ 11,825	$ (1,035)	Supplies	$ 83,961	$ 68,775	$ 15,186	
$ 1,561	-	$ 1,561	Minor Equipment	$ 4,279	$ 4,150	$ 129	{2}
$ 5,166	$ 6,110	$ (944)	Repairs & Maintenance	$ 30,322	$ 44,370	$ (14,048)	
$ 21,352	$ 18,950	$ 2,402	Utilities & Phone	$ 119,943	$ 136,750	$ (16,807)	{3}
$ 334	$ 251	$ 83	Building & Equipment Rental	$ 2,118	$ 1,757	$ 361	
$ 6,869	$ 7,803	$ (934)	Insurance	$ 51,459	$ 52,395	$ (936)	
$ 1,275	$ 1,350	$ (75)	Other Operating Expenses	$ 4,272	$ 11,700	$ (7,428)	
$ 192,302	**$ 192,593**	**$ (291)**	**OPERATING EXPENSES BEFORE D&A**	**$ 1,262,694**	**$ 1,321,519**	**$ (58,825)**	
$ 33,305	**$ 28,504**	**$ 4,801**	**EBITDA**	**$ 346,005**	**$ 199,445**	**$ 146,560**	
$ (58,243)	$ (57,992)	$ (251)	Depreciation & Amortization	$ (408,418)	$ (404,161)	$ (4,257)	
$ (7,652)	$ (7,652)	$ (0)	Solar Rev Bond Interest	$ (53,565)	$ (53,564)	$ (1)	
-	-	-	Extraordinary Revenue/Expenses	$ 8,211	-	$ 8,211	
$ (65,896)	**$ (65,644)**	**$ (252)**	**TOTAL OTHER REVENUE (EXPENSES)**	**$ (453,771)**	**$ (457,725)**	**$ 3,954**	
$ (32,590)	**$ (37,140)**	**$ 4,550**	**INCREASE (DECREASE) IN NET POSITION**	**$ (107,767)**	**$ (258,280)**	**$ 150,513**	

{1} Over budget due to June and July landscaping invoices both being posted in July.
{2} Over budget due to timing of minor equipment purchases; YTD remains close to budget.
{3} Utilities are over budget due to higher-than-anticipated electricity costs.

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	**EVO**																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 7/31/2026																
4	UNAUDITED																
5																	
6		**JULY**	**AUGUST**	**SEPTEMBER**	**OCTOBER**	**NOVEMBER**	**DECEMBER**	**JANUARY**	**FEBRUARY**	**MARCH**	**APRIL**	**MAY**	**JUNE**	**JULY**	**12 MONTH**	**INCREASE/ (DECREASE) YOY**	
7		**2025**	**2025**	**2025**	**2025**	**2025**	**2025**	**2026**	**2026**	**2026**	**2026**	**2026**	**2026**	**2026**	**TOTAL**	**$**	**%**
8	Memberships	$ 205,983	$ 197,905	$ 203,318	$ 203,971	$ 206,162	$ 206,675	$ 217,226	$ 199,661	$ 212,546	$ 212,215	$ 215,565	$ 214,794	$ 207,728	$ 2,497,765	$ 1,745	0.85%
9	Enrollments	$ 3,946	$ 4,026	$ 3,300	$ 3,050	$ 3,425	$ 1,450	$ 2,224	$ 3,979	$ 4,290	$ 4,120	$ 2,100	$ 4,650	$ 3,402	$ 40,017	$ (543)	(13.77%)
10	Childcare	$ 7,959	$ 6,075	$ 6,315	$ 6,020	$ 5,836	$ 5,465	$ 5,922	$ 5,507	$ 5,194	$ 5,610	$ 5,580	$ 9,127	$ 7,585	$ 74,235	$ (374)	(4.70%)
11	Personal Trainer Rent	$ 2,250	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,000	$ 2,500	$ 2,500	$ 2,650	$ 2,650	$ 2,750	$ 3,500	$ 2,750	$ 31,300	$ 500	22.22%
12	Guest Fees	$ 5,440	$ 3,630	$ 4,197	$ 2,690	$ 2,312	$ 4,535	$ 4,379	$ 2,947	$ 4,993	$ 5,131	$ 4,442	$ 7,311	$ 3,411	$ 49,978	$ (2,029)	(37.30%)
13	Drinks	$ 373	$ 385	$ 491	$ 312	$ 270	$ 260	$ 237	$ 315	$ 497	$ 432	$ 486	$ 360	$ 371	$ 4,414	$ (2)	(0.54%)
14	Other Operating Revenue	$ 886	$ 692	$ 524	$ 1,244	$ 1,366	$ 207	$ 640	$ 532	$ 538	$ 1,030	$ 996	$ 969	$ 360	$ 9,097	$ (526)	(59.36%)
15	**TOTAL OPERATING REVENUE**	**$ 226,837**	**$ 215,213**	**$ 220,645**	**$ 219,787**	**$ 221,871**	**$ 220,592**	**$ 233,128**	**$ 215,441**	**$ 230,708**	**$ 231,188**	**$ 231,919**	**$ 240,711**	**$ 225,607**	**$ 2,706,806**	**$ (1,230)**	**(0.54%)**
16																	
17	Salaries & Wages	$ 99,018	$ 97,357	$ 93,032	$ 100,195	$ 91,707	$ 95,583	$ 93,248	$ 116,960	$ 97,685	$ 91,870	$ 96,718	$ 93,383	$ 106,076	$ 1,173,814	$ 7,058	7.13%
18	Employee Benefits	$ 16,940	$ 74,027	$ 16,033	$ (36,092)	$ 16,460	$ 15,253	$ 19,652	$ 23,781	$ 19,936	$ 17,812	$ 18,557	$ 17,271	$ 18,725	$ 221,416	$ 1,785	10.54%
19	Purchased Services	$ 18,577	$ 17,464	$ 17,327	$ 20,930	$ 17,951	$ 17,624	$ 24,172	$ 17,997	$ 17,400	$ 20,939	$ 19,381	$ 14,623	$ 20,152	$ 225,960	$ 1,575	8.48%
20	Supplies	$ 11,111	$ 12,753	$ 8,851	$ 8,895	$ 6,388	$ 11,702	$ 12,172	$ 16,369	$ 11,495	$ 10,780	$ 15,015	$ 7,340	$ 10,790	$ 132,550	$ (321)	(2.89%)
21	Minor Equipment	-	-	-	-	-	-	-	$ 1,339	$ 543	$ 281	$ 273	$ 282	$ 1,561	$ 4,279	$ 1,561	0.00%
22	Repairs & Maintenance	$ 3,785	$ 5,337	$ 16,349	$ 2,523	$ 3,802	$ 1,590	$ 2,218	$ 5,077	$ 2,325	$ 5,132	$ 3,190	$ 7,214	$ 5,166	$ 59,923	$ 1,382	36.50%
23	Utilities & Phone	$ 20,537	$ 22,371	$ 22,552	$ 18,972	$ 23,668	$ 23,363	$ 18,019	$ 18,184	$ 17,816	$ 13,863	$ 13,012	$ 17,699	$ 21,352	$ 230,869	$ 814	3.96%
24	Building & Equipment Rental	$ 247	$ 247	$ 329	$ 166	$ 231	$ 247	$ 247	$ 247	$ 361	$ 247	$ 247	$ 433	$ 334	$ 3,339	$ 87	35.16%
25	Insurance	$ 7,932	$ 13,689	$ 7,432	$ 7,432	$ 7,432	$ 7,432	$ 7,432	$ 7,432	$ 7,432	$ 7,432	$ 7,432	$ 7,432	$ 6,869	$ 94,875	$ (1,063)	(13.40%)
26	Other Operating Expenses	$ (100)	$ 261	$ 818	$ 14,979	-	$ 2,607	-	$ 54	$ 1,291	-	$ 1,052	$ 600	$ 1,275	$ 22,935	$ 1,375	(1380.67%)
27	**OPERATING EXPENSES BEFORE D&A**	**$ 178,047**	**$ 243,506**	**$ 182,723**	**$ 138,000**	**$ 167,639**	**$ 175,401**	**$ 177,160**	**$ 207,440**	**$ 176,284**	**$ 168,356**	**$ 174,877**	**$ 166,277**	**$ 192,300**	**$ 2,169,961**	**$ 14,254**	**8.01%**
28	**EBITDA**	**$ 48,790**	**$ (28,293)**	**$ 37,922**	**$ 81,787**	**$ 54,232**	**$ 45,191**	**$ 55,968**	**$ 8,001**	**$ 54,424**	**$ 62,832**	**$ 57,042**	**$ 74,434**	**$ 33,307**	**$ 536,845**	**$ (15,483)**	**(31.74%)**
29																	
30	Depreciation & Amortization	$ (55,860)	$ (54,970)	$ (54,409)	$ (54,409)	$ (53,680)	$ (80,333)	$ (58,142)	$ (58,449)	$ (58,971)	$ (58,126)	$ (58,243)	$ (58,243)	$ (58,243)	$ (706,219)	$ (2,383)	4.27%
31	Solar Rev Bond Interest	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (7,652)	$ (7,652)	$ (7,652)	$ (7,652)	$ (7,652)	$ (7,652)	$ (7,652)	$ (94,021)	$ 439	(5.42%)
32	Extraordinary Revenue/Expenses	-	-	-	-	-	$ 55,000	$ 8,000	$ 211	-	-	-	-	-	$ 63,211	-	0.00%
33	**TOTAL OTHER REVENUE (EXPENSES)**	**$ (63,951)**	**$ (63,061)**	**$ (62,500)**	**$ (62,500)**	**$ (61,771)**	**$ (33,424)**	**$ (57,794)**	**$ (65,890)**	**$ (66,623)**	**$ (65,778)**	**$ (65,895)**	**$ (65,895)**	**$ (65,895)**	**$ (737,029)**	**$ (1,944)**	**3.04%**
34																	
35	**INCREASE (DECREASE) IN NET POSITION**	**$ (15,161)**	**$ (91,354)**	**$ (24,578)**	**$ 19,287**	**$ (7,539)**	**$ 11,767**	**$ (1,826)**	**$ (57,889)**	**$ (12,199)**	**$ (2,946)**	**$ (8,853)**	**$ 8,539**	**$ (32,588)**	**$ (200,184)**	**$ (17,427)**	**114.93%**